

Enduring impact

INSOL International is a powerful and interconnected ecosystem that creates meaningful opportunity for its members, partners and stakeholders, says **Scott Stuart**

Having completed my first 100 days as CEO of INSOL International, I'm writing this column to reflect on this time and the clarity these 100 days have brought as we move forward. This initial period has been defined by listening, learning and engagement across our global community. Furthermore, it has sharpened both my understanding of INSOL's strengths and my conviction about where we are headed.

For me, these first months have been more than an introduction to the organisation. They have reaffirmed INSOL's standing as a globally respected leader in cross-border insolvency and restructuring, while also revealing the extraordinary depth of resources, expertise and relationships that underpin our work. Taken together, these elements form a powerful and interconnected ecosystem, one that creates meaningful opportunity for members, partners and stakeholders across jurisdictions.

Looking ahead, 2026 will be a year of focus and articulation. We will sharpen INSOL's points of distinction, align our people and purpose, and strengthen the strategic thread that binds our ecosystem with greater clarity and cohesion. We will also unveil a refreshed brand for INSOL International, one that reflects our evolution and presents

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Scott Stuart reflects on his first 100 days as CEO of INSOL International



our work not as discrete initiatives, but as a single, integrated ecosystem encompassing knowledge, technical programmes, education platforms, support for emerging economies and thought leadership developed in partnership with global institutions.

The INSOL International of today, and of the years ahead, will continue to be defined by the richness and diversity of its resources: from NextGen and diversity initiatives to environmental, social and governance-focused and socially aligned programming (events tailored to meet the needs of our diverse membership, considering aspects of accessibility, culture and diversity). My confidence is rooted in the insight gained during my first 100 days and in the strength of our global community. Our priorities are clear: to deepen support for member associations, extend our reach into new and emerging economies, and ensure that INSOL remains as accessible to emerging professionals as it is indispensable to the most experienced practitioners.

Becoming CEO of INSOL International is the pinnacle of what has been an enjoyable career in restructuring, distress

investing, legal technology and non-profit leadership spanning more than three and a half decades. Prior to this role, I was CEO of the Turnaround Management Association, where I supported the organisation to expand its reach, enhance member engagement and elevate its role as a convening force across jurisdictions and types of restructuring professionals. I plan to use the wealth of experience I have accumulated over my career to support INSOL International to achieve its objectives. I also intend to remain a strong advocate for diversity and inclusion – a cause I have championed passionately for many years.

I know there will always be more to learn and more to build, but a strong foundation is in place. I am committed to working alongside our member associations, partners, volunteers, jurists, educators and global leaders to shape the road ahead, one defined by clarity of purpose, collective strength and enduring impact for INSOL International in 2026 and beyond.

Scott Stuart is CEO of INSOL International