

# R3 Directory 2024





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### R3 - the insolvency and restructuring trade association

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Our aim is to create media products for associations and event organisers that are of a significantly higher quality and more commercially effective than our clients and readers have experienced before.

### **Acknowledgements**

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## Foreword



Caroline Sumner R3 Chief Executive



Tim Cooper R3 President

Welcome to the 2024 R3 Directory, the latest edition of your essential guide to the UK's insolvency and restructuring profession.

This directory contains the details of the thousands of insolvency practitioners, turnaround and restructuring experts and lawyers who, up and down the country, work every day to rescue businesses and jobs, return money to creditors after insolvencies, fight fraud, and help indebted individuals back to financial health.

The UK's world-class insolvency and restructuring profession works within firms of all sizes, from global firms to high street practices near you.

Whether you're in need of advice from an insolvency and restructuring expert, or you are keen to connect with someone from the profession, the R3 Directory has all the information you need.



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Manolete is Aim-listed on the London Stock Exchange.

• See our main entry on page 254.





### Marsh

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• See our main entry on page 55.



### R3 greatly appreciates the support of our key sponsor partners

If you would like to discuss sponsorship and other opportunities to raise your brand's profile and make connections with the UK's insolvency and restructuring community with R3, please contact us at: andrew.heffernan@r3.org.uk.

# AON

# Managing and Insuring Risk Throughout the Restructuring and Insolvency Process

Managing a company through restructuring or the insolvency process is often complex, highly pressured, and subject to constrained timeframes. This makes working with an insurance partner who you can not only trust, but who you're assured will support you and make the insurance element of the process as painless as possible, vital.

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Whether your appointment requires you to have synthetic warranty and indemnity insurance, contingent risk insurance, title insurance or litigation risk insurance, you can be assured that we have the transaction solution to meet your needs.

Additionally, our global tax risk team has extensive experience delivering solutions to our clients in both members' voluntary liquidations (MVL) and insolvency situations.

Aon's bond team has provided specialist bonding solutions to insolvency practitioners for many years and has experience in managing large and complex bonding programmes. Our bespoke IT platform allows us to upload bond bordereau at the touch of a button and generate a report within 24/48 hours of submission ensuring complete accuracy of bond processing. Importantly, invoicing can be managed at a firm level, or at a case level to suit each clients' needs.

Insolvency cases are often defined by complexities, but with Aon on your side you can be assured that you're receiving complex advice in a supportive, straightforward and flexible way.

### To find out more, please contact:



Samantha Taylor Deputy Managing Director

+44 (0) 790 193 4868 samantha.l.taylor@aon.co.uk

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# Are you worried about the future of your business?

If the answer to the above question is 'yes', your business is likely to be in financial distress and if that's the case, then the best thing you can do is take early action.

It's crucial that wherever those in charge of running a company go to seek early advice they ensure that the individuals providing the advice are suitably qualified and regulated. In the current economic climate, there are many disreputable individuals and groups that will be seeking to take advantage of anyone whose company is in a difficult financial position. Members of the insolvency and restructuring profession are highly qualified and regulated and are able to provide the expert advice and guidance needed to help viable firms get back to business.

It can be personally challenging to acknowledge that a company is facing financial difficulties while under your control. It can be a stressful time for all involved – including the management and shareholders of the company, their families. and the individuals and companies who face the possibility of having their debts go unpaid. Members of the insolvency and restructuring profession, including insolvency practitioners, can act as an impartial sounding board for your concerns, give you accurate information about your options, and relieve you of the burden of dealing with the situation alone. Finally, it is important to remember that not every closure involves a company in financial distress.

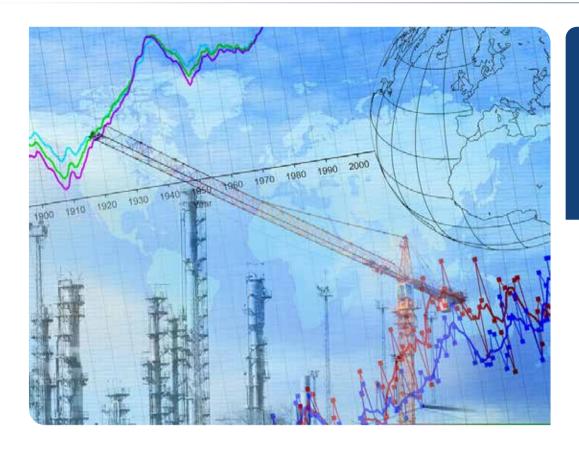
The earlier you get advice, the more options may be available to you

Sometimes a company simply comes to the end of its life, the project for which it was created ends, the goods it produces become obsolete, or directors and shareholders reach retirement.

Take the first step to understand how you can turn your situation around and what options might be available to you to help you do this. The first step is to seek expert advice - the right guidance and support from the right people to achieve the best result for you and your business. The earlier you get advice, the more options may be available to you.

R3, the insolvency and restructuring trade body, can provide you with a list of members near you, through the 'Find an R3 member' search facility on our website at: www.r3.org.uk.

If you're looking to speak to someone about insolvency advice, or find a local insolvency practitioner, insolvency lawyer, or restructuring expert and they are a member of R3, they will be on there - and many will offer a free consultation to people who are looking for help with their business finances.



# The role and value of the insolvency and restructuring profession in the UK

2023 saw rising interest rates and the highest inflation figures for a decade and the forecast for 2024 is not much better. Whilst interest rates and inflation have fallen, economic growth remains low and the business environment continues to be challenging for many sectors. This has resulted in the highest number of formal insolvency appointments being reported for 30 years.

An effective insolvency regime has a vital role to play in any fully functioning economy, facilitating the rehabilitation of enterprises and also providing an efficient mechanism for the liquidation of those enterprises that cannot be rehabilitated.

Insolvency practitioners work with financially struggling businesses and individuals, both inside and outside of statutory insolvency procedures. These processes help financially distressed and insolvent companies and individuals to repay what they owe - and to turn their fortunes around where possible.

There are approximately 1600 licensed insolvency practitioners in the UK, supported by thousands of colleagues. Insolvency practitioners, and other insolvency and restructuring professionals, play a vital role in ensuring that the UK maintains its reputation as one of the best places in the world to do business. The insolvency and restructuring profession:

- Rescues businesses and jobs:
- Creates the confidence to trade and lend by returning money to creditors after insolvencies;

- · Investigates and disrupts fraud; and
- Helps indebted individuals to get back on their

More information about the work of the insolvency and restructuring profession, including a search facility to 'Find an R3 member', can be found on the R3 website: www.r3.org.uk.

### What is insolvency and restructuring?

Insolvency and restructuring professionals work with financially distressed businesses and individuals to identify the causes of that distress and, where possible, solutions to alleviate the financial distress, leading to a rescue of the business, protection of jobs and financial balance for the individual.

These processes help financially distressed and insolvent companies and individuals to repay what they owe - and to turn their fortunes around where possible.

Where rescue is not possible there are a range of options available to an insolvency practitioner to deal appropriately with the financial affairs of both distressed companies and individuals, seeking to maximise returns to creditors and effect an orderly winding up of the company or individual's business and affairs.

The information below applies mainly to England and Wales and Northern Ireland. Aspects of insolvency are devolved in Scotland and there are some differences to names of procedures and how they operate. Although they work along broadly the same principles as elsewhere in the UK.

### Insolvency and restructuring

A business or individual is considered to be insolvent when their liabilities outweigh their assets, or they are unable to pay their debts when they fall due. There are a number of different insolvency procedures set out in the Insolvency Act 1986 to deal with different insolvency situations. For companies these include: liquidation (compulsory or voluntary), administration; a company voluntary arrangement, an administrative receivership or a moratorium. For individuals these include: bankruptcy, an Individual Voluntary Arrangement or a Debt Relief Order. All insolvency procedures are overseen by either the government 'Official Receiver' or by a licensed insolvency practitioner.

In addition the following processes exist under the Companies Act 2006: a Scheme of Arrangement, a Restructuring Plan or dissolution.

### Restructuring and debt advice

Insolvency procedures are just one part of a spectrum of ways to support a company or individual in financial distress. Frequently, the insolvency and restructuring profession will look to work with an individual or company long before they become insolvent. The earlier that action is taken to resolve financial problems, the more options a company or individual will have.

Many insolvency and restructuring professionals will offer debt advice to individuals (and must be licensed to do so by the Financial Conduct Authority or a Recognised Professional Body), or they will work with companies on a restructuring or turnaround project. With the support of a restructuring expert, companies may carry out an operational restructuring (where they change the way their company is structured, or the way their company works), or a financial restructuring (where they seek to restructure the debts they owe to their creditors). Unlike corporate insolvency procedures, a licence is not needed to provide corporate restructuring advice, but advisors are likely to have many years' experience.

The UK's insolvency and restructuring profession includes a wide range of experts, such as licensed insolvency practitioners, restructuring experts, valuers, solicitors, barristers, bankers, investors and others. Individuals can also use debt charities as sources of advice.

### What is an insolvency practitioner?

An insolvency practitioner, or IP for short, is someone appointed to take responsibility for the financial affairs of an insolvent company or individual. A key part of an insolvency practitioner's role is to make sure that an insolvent company or individual pays back as much of their debts as possible to their creditors. Except in extremely rare cases, an insolvency practitioner is responsible to all of the creditors involved as a whole: they are not responsible to the insolvent company or individual, or to just one creditor.

Insolvency practitioners can be referred to in a number of different ways. They are known as 'liquidators' in liquidations, 'administrators' in administrations, 'administrative receivers' in administrative receiverships, 'nominees' or 'supervisors' in Company Voluntary Arrangements or Individual Voluntary Arrangements, or 'trustees' in bankruptcies.

Apart from the government's Official Receiver, only licensed insolvency practitioners are allowed to oversee UK insolvency procedures. Insolvency practitioners are licensed and regulated, and their fees are agreed with creditors or the courts. Insolvency practitioners' reports about their cases are filed with Companies House and are publicly available.

An insolvency practitioner's decisions about what to do with an insolvent company or individual will be based on what process results in the best return for creditors. With a company, for example, an insolvency practitioner may continue to trade the company while looking for a buyer or new investor: they might decide to simply cease operations and sell the assets of the company to realise money to pay back creditors, if there is no reasonable chance of rescuing the business in some form; or they may help the company come to an agreement with creditors to restructure its debts. When working with an insolvent individual, an insolvency practitioner may sell assets to realise money to repay creditors, or they may help the individual restructure their debts.

Insolvency practitioners have a number of powers available to them to track down missing assets, reverse pre-insolvency transactions, and investigate wrongdoing by individuals and company directors.

Insolvency practitioners don't just support companies and individuals in insolvency.

They can provide advice and support outside of insolvency procedures, too.

Insolvency practitioners typically have backgrounds in accountancy, the law, or restructuring. To obtain a licence, insolvency practitioners must first pass a set of demanding exams called the Joint Insolvency Examination Board exams, and will be required by their regulator to have a certain level of insolvency experience. You can find an insolvency practitioner near you on the R3 website.

Insolvency practitioners can obtain licences which allow them to oversee both corporate and individual insolvency procedures, just individual insolvency procedures, or just corporate insolvency procedures.

### Main duties

### Working with employees

When a company becomes insolvent, there is a risk that some employees may be made redundant. This can be a distressing experience for those involved: some employees may be faced with redundancy for the first time, or they may be owed considerable arrears of wages. Insolvency practitioners will assist employees through the initial stages of redundancy, providing advice and helping them submit claims for wage arrears and redundancy payments to the Redundancy Payments Service.

This work can also involve consulting with employees and their representatives in instances of collective redundancies.

### Working with creditors

Insolvency practitioners work on behalf of creditors. not an insolvent company's directors nor an insolvent individual. While insolvency practitioners have many duties, the protection of creditors and their rights is one of their main responsibilities. Insolvency practitioners have a duty to treat creditors, who are repaid in an order set out in the Insolvency Act 1986, fairly and equally throughout the insolvency process. Insolvency practitioners are responsible for notifying creditors of any insolvency procedure, as well as keeping creditors informed about and engaged with what's happening.

When there is money to be distributed to creditors, insolvency practitioners and their teams work with creditors to ensure that they have submitted the correct documents, so they can receive their repayment.

### Tackling fraud and other wrongdoing

An essential part of an insolvency practitioner's statutory duties, when appointed as the office holder of an insolvent company, is to investigate the director or directors' conduct. Insolvency practitioners will probe the behaviour of the director or directors to determine if their actions contributed to the company's failure or adversely affected the creditors. Directors of insolvent companies who are culpable of wrongdoing may find themselves subject to a Disqualification Order or Undertaking. They may also, in certain circumstances, be held personally liable for the company's debts.

The insolvency practitioner's toolkit for investigating wrongdoing and fraud is extensive. Among other powers, insolvency practitioners can search company files and bank records, and can summon witnesses to give evidence, to assist in the tracing and recovery of assets of the company.

Insolvency practitioners are required to submit a report on director conduct to the government's Insolvency Service. The Insolvency Service may then open an investigation into this conduct, possibly leading to a director disqualification or other sanctions.

Insolvency practitioners will also investigate the conduct of the insolvent individual in a bankruptcy case. Insolvent individuals culpable of wrongdoing may find themselves subject to a Bankruptcy Restrictions Order or Undertaking.

More information about the work of the insolvency and restructuring profession, including a search facility to 'Find an R3 member', can be found on the R3 website: www.r3.org.uk.



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Vacant Commercial MAIDSTONE, Kent **Sold: £604.000** 



Commercial Investment EASTBOURNE, East Sussex **Sold: £123,000** 



Land with Potential BIRCHINGTON, Kent **Sold: £240.000** 



Unique Opportunity - Garages ANDOVER, Hampshire **Sold: £50,000** 



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# Representing the profession and driving positive change

Through our lobbying and media engagement work, R3 ensures that the work of our members is publicly recognised, understood and valued.

We talk to Parliamentarians, the media and kev stakeholders to explain the valuable role played by the restructuring and insolvency profession when businesses and individuals find themselves facing financial distress. By providing context to the work the profession does, how it does it and the benefits this has for creditors, stakeholders and the wider economy we help those involved understand the contribution the profession makes to society and in ensuring the UK has a fully functioning economy.

In 2023 R3 appeared in more than 2000 stories commenting on a variety of insolvency, restructuring and business distress issues, and encouraging directors and individuals to seek advice from a trusted source at the first sign of financial distress.

We give our members a united voice on the issues and legislation which affects them and the hundreds and thousands of businesses and individuals with whom they work. We draw upon the vast experience and expertise held across our membership to develop robust policy positions and calls to action of Government and regulators and to ensure we win the right to be heard.

R3's representation of members' views and interests in responding to consultations by Government, regulators and others on key issues for the profession is critical in ensuring an effective legislative and regulatory framework for the restructuring and insolvency profession. Through our member surveys, and the collective experience of those on our many national and regional committees, we enable members to directly influence the policies and legislation that affect the profession.

Last year our policy work continued to focus on the role of the profession in fighting fraud and economic crime, ensuring that those who abused the Covid support measures were held to account and lobbying as the Economic Crime and Transparency Bill made its way through the parliamentary process. We welcomed the changes proposed to the role of Companies House giving it additional powers to review and amend the information held on the register, and introducing new criminal and civil penalties



so that those who abuse the system will face tougher consequences.

2023 also saw a response to the Insolvency Service review into Insolvency Practitioner regulation. We were pleased to see the government's decision not to introduce a single government regulator for the profession, something which we had been calling for on behalf of our members. We shall however be working with the Insolvency Service and the Regulated Professional Bodies as they seek to introduce measures to counter some of the criticisms raised by the review, including the introduction of firm regulation.

We continue to call for a full and wide-reaching review into the Personal Insolvency Framework including non-statutory options such as debt management plans, access to debt advice and clarifying the purpose of the personal insolvency framework. Whilst changes introduced by the Spring Budget 2024 to amend the debt relief order criteria were welcomed, the entire framework is in dire need of a full overhaul. particularly at a time where the cost of living crisis is known to be impacting on many individuals, many of whom are living with negative budgets.

And in the run up to the General Election later this year, we'll be producing an R3 manifesto setting out what the profession would like to see any future government doing to ensure the UK has an insolvency and restructuring profession that delivers for the wider economy and society

# Technical guidance and support

R3 provides relevant practical guidance and support to members covering a range of topics including digital assets, case law, legislation, HMRC updates, employees and much more.

To support the profession, the technical team continue to act as an intermediary between members and HMRC to address concerns and issues experienced on a day to day basis. As a result of R3's interactions, in particular with those in senior positions held at HMRC, a number of changes have been implemented to benefit members.

To aid the profession, the technical team continues to update its suite of guides for members, including creditor guides for Scotland and publications relating to dealing with digital assets. Furthermore, the technical team regularly respond to member queries, on a day to day basis, on a range of subjects. Resources to members consist of technical alerts, technical bulletins. and presentations at events. On a monthly basis a Technical Round-up is issued to members, which provides a helpful reminder of technical updates issued in the month together with other information deemed relevant to members from external sources.

R3's technical committees continue to keep under review all UK and relevant EU legislation. With the assistance of the technical committees. R3 responds to relevant consultations on behalf of members.

One of the areas of focus for R3's General Technical Committee is the impact on insolvency practitioners (IPs), in particular smaller practice IPs, of creditors not actively voting in respect of remuneration requests resulting in IPs having to seek approval of the Court or in some circumstances writing off fees. Therefore, a

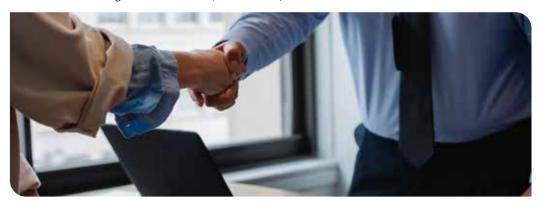
As a result of our interactions, action is usually taken to address issues raised by the profession: illustrating the strength and influence R3 has in the profession and beyond

working group of the committee are drafting changes to legislation and to shape our proposal to The Insolvency Service for change.

R3 continues to work closely with other organisations, in particular The Insolvency Service, UK Finance and NEST Pensions. As a result of our interactions, action is usually taken to address issues raised by the profession; illustrating the strength and influence R3 has in the profession and beyond.

R3 has also continued to work with the Recognised Professional Bodies (RPBs) on updating Statements of Insolvency Practice (SIPs) and resolving members' technical and regulatory queries.

The R3 Podcast was created exclusively for members. The podcast provides insight into the key issues affecting the insolvency and restructuring profession from the people dealing with them. Each episode features an interview with someone from R3's network of professionals about a key insolvency and restructuring related topic, supporting R3's education and technical principle: 'delivered by the profession for the profession'.



# R3 events - gaining insights, making connections

R3 deliver an unrivalled year-round programme of events offering insolvency, restructuring and turnaround professionals of all levels of experience, and in firms of all sizes, the chance to hear how to put the latest regulatory and legislative developments into practice while also offering unique networking and learning opportunities.

Our events are aimed at both regional and national audiences and offer a range of benefits to members and non-members alike.

### Covering the latest insights and practical guidance on essential topics

Our events, forums and conferences are developed alongside 'members for members' to meet the continuing needs of the profession. R3 meets frequently with regulators, Government, HMRC and other key stakeholders, ensuring that we can bring you the latest insights and practical guidance on essential topics, allowing you to remain up-to-date, compliant, and ahead of the competition.

### Delivered by expert speakers providing valuable thought leadership

Our events and webinars are all delivered by qualified and experienced professionals working at the top of the insolvency, restructuring and turnaround profession. Delegates are provided with the unique opportunity to learn from our speakers' real world, practical experience and knowledge.

### Bringing invaluable networking opportunities

We bring together a wide range of individuals from the broad spectrum of organisations both large and small. Our social events provide fun and invaluable networking opportunities allowing you to deepen and grow your contacts at all stages of your career.

A truly excellent event with the ability to network and also have some fun

- R3 social event quest



The content was good and it was nice to catch up with old friends in an excellent venue

- R3 conference delegate



Our full range of events includes:

- Conferences and forums
- Regional events
- Social events
- Breakfast briefings
- Webinars and virtual events

### Conferences and forums

Throughout the year, R3 organises a number of national and regional conferences and forums, providing extensive opportunities to hear from experts facilitating discussion and debate on all the relevant and topical issues of the day, for the benefit of members and the wider profession.

In 2024, this will include our SPG Forum aimed at our smaller practice members and the New Professional Forums aimed at our new professional members, alongside a series of regional forums. We also run a number of conferences and forums covering specialist topics such as fraud, restructuring and personal insolvency.

### **Regional Events**

We also operate a range of events including regional meetings, technical briefings, annual general meetings, and social opportunities for regional members and delegates. These events are regularly updated on the R3 event pages.

Full details of all our events and webinars can be found and booked on our website at www.r3.org.uk/events-training.

# R3 Training Academy

R3 is the UK's leading provider of training for insolvency, restructuring and turnaround professionals, providing both live and online learning opportunities, with CPD points for professional development.

### We offer expert training opportunities for the profession, by the profession

The R3's Training Academy is a central hub where you can find trusted, relevant, and practical training content that tracks the latest developments in the insolvency and restructuring profession.

Our growing range of CPD resources provides continued learning throughout the professional trajectory. New for 2024 are professional development series, specialist, and regulatory training for mid-level to senior professionals and we are introducing brand new eLearning series and face-to-face courses on a variety of insolvency and restructuring topics.

R3 responds directly to the needs of the profession by engaging with our members, new professionals, and external companies to co-produce training resources and opportunities.

Our Training Academy courses cater for all levels of experience and styles of learning. New professionals require a comprehensive overview of the foundation principles of the profession, whereas mid-level professionals require in-depth technical training with practical case examples to apply skills into professional practice. Our senior professionals want to keep up to date with changes in the profession with a focus on specialist topics.

The 'go-to' provider of training in the insolvency and restructurina world

- R3 Training Academy delegate



### R3 delivers training in many formats

- On-demand bitesize courses and eLearning that enable you to learn at your own pace.
- Bootcamp series provide live essential practical training, delivered during your lunchbreak using real world case examples to prepare you to apply your learning in professional practice.
- Face-to-face classroom courses bring you a live classroom experience to deliver engaging training delivered by expert speakers.
- New for 2024 are advanced webinar series, introductory courses, compliance training and leadership development programmes.
- In-house and bespoke training packages are also available.

Full details of all our training courses and programmes can be found and booked on our website at www.r3training.co.uk.

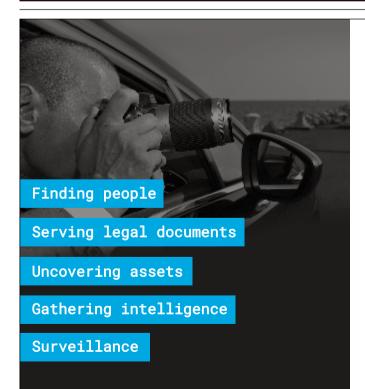
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ed.brittain@howdengroup.com

howdengroup.com



Tremark have screened, trusted process serving and investigatory partners strategically based throughout England & Wales and in over 138 countries.

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www.tremark.co.uk

Contact us at: info@tremark.co.uk

# Developing careers in the insolvency and restructuring profession

In 2024, R3 are introducing a range of materials to support R3 members in their career development, as well supporting and encouraging those considering a career in insolvency and restructuring. This vision will attract and develop talented individuals to explore future career opportunities. A wealth of experience and expertise are held within R3 members, and our vision will promote engagement within the profession.

R3 will be launching a new dedicated careers section on our website that will provide opportunities for career support and development – suitable for new professionals, leaders in the profession, and the emerging workforce, alike, Resources will include webinars on professional development, career guidance for new professionals, training in professional skills, and non-technical topics.

Our expert advice will guide you through all stages of your career, from choosing the right careers path to offering support through professional networks.

R3 are developing the following programmes:

### **R3 Careers Guidance**

The R3 website will introduce a dedicated area which focuses on career development within insolvency and restructuring, for New Professionals and throughout the career trajectory. This will also provide mentoring opportunities with senior leaders, to shape the future of the profession.

### Leadership Development Programme

Available this year, R3 will deliver a complete leadership training programme to a small cohort of New Professionals delivered by a leadership communications coach and trainer. Demonstrating how to develop those essential qualities that make you stand out from the crowd. inspire others, and become leaders of the future.

In addition to offering fresh leadership concepts, the programme will facilitate the opportunity for members to build relationships and together identify opportunities for partnership and business development.

### **R3** Apprenticeship Programme

Our longer-term vision will see the introduction of an R3 apprenticeship pathway for those considering a career in the profession. This will support those leaving education to gain practical experience and technical insights, to explore and begin a career in insolvency and restructuring. This opportunity will encourage and expand the future workforce in the profession.



### DIGITAL FORENSIC / EDISCLOSURE INVESTIGATIONS AND EXPERT WITNESS

We investigate and analyse electronically generated and stored information on computer, smartphones and other digital devices relating to:

Commercial Litigation | Criminal Defence | Employment | IP Theft | Insolvency | Fraud & Business Crime | Family | Personal Injury Claims | Internal Investigations | Regulatory Investigation

Texts/ Calls/ Emails/ Images/ Videos/ Internet Browsing/ App Message Data/ Social Media/ Deleted Data.

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www.md5.uk.com

01924 220999



# R3 contact details

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Ella Curle, Marketing Executive

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### Office

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Fiona Connor, Office and Finance Assistant

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### **R3** Association of Business **Recovery Professionals**

3rd Floor (East), Clerkenwell House, 67 Clerkenwell Road,

London EC1R 5BL

T: 020 7566 4200

E: association@r3.org.uk

W: www.r3.org.uk





### SMART LITIGATION FINANCE

Henderson & Jones is a litigation investment company that purchases litigation and arbitration claims. We specialise in buying claims from insolvent companies and individuals.



### London Office

91 Wimpole Street, London, W1G 0EF

### Birmingham Office

Cornwall Buildings, 45 Newhall Street Birmingham, B3 3QR

HENDERSON & JONES

Call +44(0)203 786 6232 Email team@hendersonandjones.com Visit www.hendersonandjones.com



### Philip Henderson - Managing Director

Philip is co-founder of Henderson & Jones and an experienced commercial litigator, specialising in complex financial services and insolvency disputes. Prior to co-founding Henderson & Jones in 2016, Philip spent 11 years in private practice as a commercial litigator at Freshfields, Eversheds and Shakespeare Martineau.

philip@hendersonandjones.com

### **Gwilym Jones - Managing Director**

Gwilym co-founded Henderson & Jones in 2016. Prior to this Gwilym spent 10 years in private practice as an accountant with experience in audit and restructuring at Deloitte and PricewaterhouseCoopers.

gwilym@hendersonandjones.com

### Piers Elliott - Director

Piers is a commercial litigator with over 15 years' experience of complex and high-profile disputes. Piers specialises in financial services and insolvency disputes and joined Henderson & Jones in September 2019 from Freshfields.

piers@hendersonandjones.com

### Sophie Samani - Director

Sophie is a commercial litigator with extensive experience in handling complex commercial litigation matters. Sophie joined Henderson & Jones in June 2019 from Shakespeare Martineau.

sophie@hendersonandjones.com









# R3 Council members 2024

R3 Council members represent our membership and are ambassadors for R3. Acting as the 'Board of Directors' of R3 they are responsible for the management of R3, including determining policy and strategy and the setting of business and financial plans and programmes.

Day to day responsibility for decision making is delegated to the Executive Committee comprising the President, the Vice President, the Deputy Vice President, two further Council members and the Chief Executive Officer.

Council members may be elected as a national or a regional member. Council members, whether national or regional, serve a three year term from appointment (commencing at the AGM each year) and may serve for up to a maximum of three terms (up to nine years in total). The President's term of office runs for a period of one year from the AGM.

### **President**

Tim Cooper, Addleshaw Goddard LLP

### **Vice President**

Thomas Russell, James Cowper Kreston

### Deputy Vice President

Sonia Jordan, IBB Law LLP

### Immediate Past President

Nicky Fisher, Herron Fisher

### Members

Thomas Bond, Isadore Goldman, London & South

Allan Cadman, Xeinadin Corporate Recovery Limited, North West

Alison Curry, AlixPartners, National Louise Durkan, Deloitte LLP, National Rick Harrison, Interpath Advisory, National Sophia Harrison. Burness Paull LLP. Scotland Robert Horton, R2 Advisory Limited, National Paul Kings, Begbies Traynor, North East Sian Leonard, Isadore Goldman, Eastern James Latham, Wedlake Bell LLP, National James Neill. KPMG (Ireland). Northern Ireland

Simon Edel, EY-Parthenon, National

Valley Stewart Perry, Fieldfisher LLP, National Nicholas Pike, Pike Restructuring Ltd, National

Stephen Rome, Penningtons Manches Cooper LLP,

Mike Pavitt, Paris Smith LLP, Southern & Thames

Midlands Maria Strong, Strong Anderson, National

Charles Turner, Opus Business Advisory Group, South West & Wales

Malcolm Weir, Pension Protection Fund, National Vacant. Yorkshire

# R3 committees and honorary members

### **Policy Group**

R3's Policy Group brings together members to provide input into R3's thought leadership work on all issues relevant to the insolvency community and other professionals advising distressed businesses and individuals.

Policy Group makes recommendations for reform and helps R3 respond to government consultations.

To join R3's Policy Group, please contact anthony.walters@r3.org.uk for information.

### Mark Shaw (Chair), BDO LLP

Eileen Blackburn, Eileen Blackburn CA

Carl Bowles, Alvarez & Marsal Europe LLP

Richard Clouter, 24 Capital Limited

Frances Coulson, Wedlake Bell LLP

Nick Cropper, AlixPartners

Alison Curry, AlixPartners

Simon Edel. EY-Parthenon

lain Fraser, FRP Advisory Trading Limited

Stuart Frith, Stephenson Harwood LLP

Simeon Gilchrist, Edwin Coe LLP

Oliver Haunch, Grant Thornton UK LLP

Jamie Leader, Enyo Law LLP

Elizabeth McGovern, BDO LLP

Paul Muscutt, Crowell & Moring LLP

Stewart Perry, Fieldfisher LLP

Nicholas Pike, Pike Restructuring Ltd

Mike Pink, Interpath Advisory

Geoffrey Rowley, FRP Advisory Trading Limited

Henry Shinners, Evelyn Partners

Duncan Swift, Azets

Phillip Sykes, RSM UK Restructuring Advisory LLP

Andrew Tate. Kreston Reeves LLP

Paul Williams, Kroll

Paul Zalkin, Quantuma Advisory Limited

### Fraud Group

R3's Fraud Group comprises specialists in using the UK's insolvency framework to tackle, disrupt and provide redress for fraud. Fraud Group makes recommendations for reform and helps R3 respond to government consultations on fraud issues.

To join R3's Fraud Group, please contact anthony.walters@r3.org.uk for information.

Frances Coulson (Co-Chair), Wedlake Bell LLP

Malcolm Weir (Co-Chair), Pension Protection Fund

Louise Brittain, Azets

Jason Freedman, Charles Russell Speechlys LLP

Adrian Hyde, Begbies Traynor

Kristina Kicks, Interpath Advisory

Daniel Lewis, Wilberforce Chambers

Mark Mullen, Radcliffe Chambers

Nicholas Nicholson, Grant Thornton UK LLP

Heath Sinclair, Richard Long & Co

Adam Stephens, Evelyn Partners

### Personal Insolvency Committee

R3's Personal Insolvency Committee includes experts in the UK's personal insolvency framework, and develops policies designed to support individuals in financial distress and ensure the UK's personal insolvency procedures strike the right balance between indebted individuals and their creditors.

To join R3's Personal Insolvency Committee, please contact moira.fitzpatrick@r3.org.uk for information.

Matthew Carter, Mazars LLP

Frances Coulson, Wedlake Bell LLP

Graeme Danby, Freeths LLP

Julian Donnelly, James Rosa Associates

Laura Hook, Isadore Goldman

Gemma Kaplan, Pinsent Masons LLP

Kathrvn Maclennan, KBL Solicitors

Claire Middlebrook, Middlebrooks Business Recovery & Advice

Andy Nalliah, RSM UK Restructuring Advisory LLP

David Rankin, Creditfix Ltd

Peter Sargent

Jackie Stringer, Grant Thornton UK LLP

### **General Technical Committee**

The General Technical Committee (GTC) deals with issues of general importance and significance to the profession, keeping under review all UK and relevant EU legislation, prospective legislation and other matters relating to insolvency law and practice. GTC contributes to R3's position at the forefront of insolvency practice, producing technical materials to support members, subscribers and students including Technical Bulletins, Technical Alerts and general guidance. GTC supports other R3 Committees and staff by providing necessary technical expertise. The Committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including current practitioners, solicitors, academics and others working within the insolvency profession.

### Stewart Perry (Chair), Fieldfisher LLP

Richard Barker, EY-Parthenon

Michelle Butler, The Compliance Alliance

Julian Cahn, Stephenson Harwood LLP

Malcolm Cohen, BDO LLP

Joseph Curl, 9 Stone Buildings

Peter Dickens, PwC LLP

lain Fraser, FRP Advisory Trading Limited

Rachel Grant, Manolete Partners Plc

Stephen Hill, Grant Thornton UK LLP

Rosalind Hilton, Adcroft Hilton

Robert Horton, R2 Advisory Limited

Julie Kinnison, FRP Advisory Trading Limited

Mark Lawford, Weil, Gotshal & Manges (London)

Emily Lockhart, Goodwin Procter (UK) LLP

Rachael Markham, Squire Patton Boggs (UK) LLP

Fiona Miller, RSM UK Restructuring Advisory LLP

Alison Morgan, Teneo Financial Advisory Limited

Howard Morris, Morrison & Foerster LLP

Robert Paterson, Wedlake Bell LLP

Sarah Paterson, London School of Economics

Mike Pink, Interpath Advisory

Marcus Rea, Teneo Financial Advisory Limited

Gabrielle Ruiz, Clifford Chance LLP

Carly Sandbach, Exchange Chambers

Phillip Sykes, RSM UK Restructuring Advisory LLP

Peter Walton, University of Wolverhampton

### **Regional Communications Committee**

The Regional Communications Committee (RCC) is fundamental to R3's engagement strategy, ensuring that R3 is fully informed of issues affecting its broad membership base and providing a conduit for seeking and disseminating information to its members. RCC brings together regional committee chairs and regional council members to co-ordinate the provision of technical guidance and networking opportunities, and to facilitate direct engagement with members across the UK.

To join the Regional Communications Committee, please contact freddie.webster@r3.org.uk for information

### Tim Cooper (Chair), Addleshaw Goddard LLP

Richard Bathgate, Johnston Carmichael LLP, Scotland Chair

Thomas Bond, Isadore Goldman, London & South East Council Member

Allan Cadman, Xeinadin Corporate Recovery Limited, North West Council Member

Edward Ellis, Mercer & Hole, London & South East

Sophia Harrison, Burness Paull LLP, Scotland Council Member

Frances Henshaw, Beever and Struthers, North West Chair

Kelly Jordan, Manolete Partners Plc, North East

Paul Kings, Begbies Traynor, North East Council Member

Sian Leonard, Isadore Goldman, Eastern Council Member

lan Leonard, Interpath Advisory (Ireland), Northern Ireland Chair

James Neill, KPMG (Ireland), Northern Ireland Council Member

Mike Pavitt, Paris Smith LLP, Southern & Thames Valley Council Member

Stephen Rome, Penningtons Manches Cooper LLP, Midlands Chair and Council Member

Tim Sloggett, Quantuma Advisory Limited, South West & Wales Chair

Neil Stewart, Manolete Partners Plc, Southern & Thames Valley Chair

Charles Turner, Opus Business Advisory Group, South West & Wales Council Member

Hayley Watson, McTear Williams & Wood Limited, Eastern Chair

Vacant, Yorkshire Chair

Vacant, Yorkshire Council Member

### Scottish Technical Committee

The Scottish Technical Committee deals with issues of general importance and significance to the profession as they relate to Scotland, keeping under review UK, Scottish Parliament and relevant EU legislation, prospective legislation and other matters relating to insolvency law and practice. The Committee's remit primarily is to consider technical matters. In support of R3's General Technical Committee (GTC), the Committee reviews technical materials produced by GTC for relevance/ application under Scottish jurisdiction to support members, subscribers and students. These include, but are not limited to, technical bulletins, technical alerts and general guidance. The Committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including practising insolvency practitioners, solicitors, advocates and academics.

lain Fraser (Chair), FRP Advisory Trading Limited

Sian Aitken. CMS Cameron McKenna Nabarro Olswang LLP

Eileen Blackburn, Eileen Blackburn CA

Sheana Campbell, Ampersand Advocates

Tim Cooper, Addleshaw Goddard LLP

Rachel Grant, Manolete Partners Plc

Sophia Harrison, Burness Paull LLP

Louise Laing, Brodies LLP

**Dorren Lurring,** Teneo Financial Advisory Limited

Eileen Maclean, Insolvency Support Services Limited

Roderick McKellar, Alvarez & Marsal Europe LLP

Donna McKenzie-Skene, University of Aberdeen

David Menzies, ICAS

Tracey Milne, Interpath Advisory

Susan Ower, Axiom Advocates

Angela Paterson, Dunedin Advisory Limited

### **Small Practices Group Committee**

R3 members within smaller practices (five partners or fewer) make up a significant and vital part of R3's membership and the Smaller Practices Group Committee (SPG) ensures that smaller practice concerns are identified and addressed by R3's press, public affairs and technical work, and that R3 fully meets the needs and expectations of our members. The Committee develops, or provides input to, outputs relating to legislative and policy change, including technical guidance, for the purposes of promoting best business/operational practice in the field. In addition, the Committee designs the programme for the annual SPG Forum.

To join R3's Smaller Practices Group Committee. please contact freddie.webster@r3.org.uk for information.

Stephen Rome (Chair), Penningtons Manches Cooper LLP

lan Davison, Keenan Corporate Finance Limited

Chris Herron, Herron Fisher

Robert Horton, R2 Advisory Limited

Judith Howson, AAB

Myles Jacobson, MJ Advisory

Monica Kapur, Isadore Goldman

Andrew Kelsall, Larking Gowen

David Perry, Tees Solicitors

Maria Strong, Strong Anderson

### Training and Development Committee

The Training and Development Committee delivers an excellent learning programme by qualified professionals working within the sector to meet R3's objective of supporting the insolvency profession. The committee provides an engaging and attractive programme of courses, seminars, briefings and webinars for the insolvency and restructuring profession. The committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including practising insolvency practitioners, solicitors and others working within the insolvency and restructuring profession.

To join R3's Training and Development Committee, please contact robert.beer@r3.org.uk for information.

Jamie Leader (Co-Chair). Envo Law LLP

Charles Turner (Co-Chair), Opus Business Advisory Group

Linton Bloomberg, Reed Smith LLP

Morgan Bowen, Mills & Reeve LLP

Tania Clench, Cripps

Mark Davies, Aaron & Partners LLP

Sam Fenwick, Wedlake Bell LLP

Glen Flannery, CMS Cameron McKenna Nabarro Olswang LLP

lan Fox, Dentons UK and Middle East LLP

Richard Hodgson, Linklaters LLP

Alex Jay, Stewarts

Felicity Jordan, Eversheds Sutherland

Naomi Kinnersley, EY-Parthenon

Blair Leahy, Twenty Essex

Daniel Leigh, Leigh Consultancy Ltd

Alastair Lomax, TLT LLP

Julia McKay, Grant Thornton UK LLP

Nick Middleton, Burges Salmon LLP

Nicholas O'Reilly, MHA Macintyre Hudson LLP

Philip Reynolds, FRP Advisory Trading Limited

Timea Scholey, CMS Cameron McKenna Nabarro Olswang LLP

Neil Speight, Interpath Advisory

Ali Walji, EY-Parthenon

### **New Professionals Steering Group**

The New Professionals Steering Group brings together insolvency and restructuring professionals that are in the early stages of their career to represent new professional views across all areas of R3, and to support development and networking opportunities through local and national initiatives.

To join the New Professionals Steering Group, please contact **freddie.webster@r3.org.uk** for information

### Charlotte Boatman (Chair), Irwin Mitchell

Maddie Archer, Isadore Goldman

Jessica Barker, Cowgills

Alexander Blanning, Sanderson Weatherall

Rebecca Dods. Walker Morris LLP

Samantha Eustace, Interpath Advisory

Phillipa Lai, Crowell & Moring LLP

### **Membership Committee**

R3's Membership Committee deals with all aspects of membership. Key priorities include engaging with prospective and existing members, membership growth and retention, and that membership is accessible and inclusive.

The Committee scrutinises all membership demographics and trends in order to advise Council and provide strategic direction, ensuring that R3 remains an expert within the profession and continues to provide the best value to all members.

To join R3's Membership Committee, please contact shemin.varma@r3.org.uk for information.

### Alison Curry (Chair), AlixPartners

Charles Brook, Xeinadin Corporate Recovery Limited

Asma Igbal, Chadwick Lawrence LLP

David Portch, Five Paper

Neil Stewart. Manolete Partners Plc

Richard Wolff, Myerson Solicitors LLP

### Past President honorary members

Liz Bingham
Colin Bird
Alan Bloom
David Buchler
Frances Coulson
Christina Fitzgerald
Giles Frampton
Stuart Frith
Patricia Godfrey
Brendan Guilfoyle
Colin Haig
Nigel Hamilton
Mark Homan
Gareth Hughes
Adrian Hyde
Steven Law
Lee Manning
Murdoch McKillop
Nicholas O'Reilly
Roger Oldfield
Ron Robinson
Peter Sargent
Gordon Stewart
Tony Supperstone
Duncan Swift
Phillip Sykes
Andrew Tate
John Verrill

Blanning, Sanderson Weatherall Phillipa Lai, Crowell & Moring

LLP

# R3 regions and contacts

### **Eastern Midlands North West** London & **North East** South East BRIGHTON AND HOVE. DUDHAM NEWCASTLE DERBY, LEICESTER, LICHFIELD, LINCOLN, LANCASTER, LIVERPOOL, MANCHESTER, SALFORD CANTERBURY, CHICHESTER, CITY OF UPON TYNE, PRESTON, SUNDERLAND LONDON, WESTMINSTER ST ALBANS, STOKE-ON-TRENT, WOLVERHAMPTON, **Regional Chair Regional Chair Regional Chair** Regional Chair **Regional Chair** Hayley Watson, Edward Ellis. Stephen Rome, Kelly Jordan, Frances Henshaw, McTear Williams & Mercer & Hole Penningtons Manolete Partners Beever and Wood Limited **Manches Cooper** Plc Struthers Women's Group New Professionals Chair **New Professionals New Professionals Group Chair Group Chair** Nyla Youssef, **Group Chair** Maddie Archer, Farrer & Co LLP Jessica Barker, Isadore Goldman Samantha Cowgills **New Professionals** Eustace, **Group Co-Chairs** Interpath Advisory Alexander

### Northern **Scotland South West &** Southern **Yorkshire** & Thames Ireland Wales ARMAGH, BELFAST, BANGOR, CARDIFF, Valley BRADFORD, KINGSTON EDINBURGH, GLASGOW, INVERNESS, STIRLING LONDONDERRY, LISBURN, NEWPORT, ST DAVIDS, UPON HULL, LEEDS, RIPON, OXFORD, PORTSMOUTH, SALISBURY, SOUTHAMPTON, WINCHESTER NEWRY SWANSEA SHEFFIELD, WAKEFIELD, YORK BATH, BRISTOL, EXETER, GLOUCESTER, HEREFORD, PLYMOUTH, TRURO, WELLS **Regional Chair Regional Chair** Regional Chair **Regional Chair Regional Chair** Ian Leonard, Richard Bathgate, Tim Sloggett, Neil Stewart, Vacant Interpath Advisory Johnston Quantuma Manolete Partners Women's Group Advisory Limited (Ireland) Carmichael Chair New Professionals **WOSIF Chair** Jacqui Murphy, **Group Chair** David Meldrum, Freeths Azets Charlotte New Boatman, Irwin **Professionals** Mitchell **Group Chair** Rebecca Dods, Walker Morris LLP

# Specialist insolvency qualifications (JIE/CPI/CPPI/CPCI)

The principal recognised professional qualification for people wishing to specialise in insolvency and act as a licence holder is the Joint Insolvency Examination (JIE). A pass in its two papers is a prerequisite to becoming a fully licensed insolvency practitioner.

### Joint Insolvency Examination (JIE)

To sit the JIE, you need to be a member of one of the recognised professional bodies - Insolvency Practitioners Association (IPA), Institute of Chartered Accountants in England & Wales (ICAEW). Institute of Chartered Accountants Scotland (ICAS) and Chartered Accountants Ireland (ICAI). Or registered with the Secretary of State for Business and Trade.

The examination consists of two papers:

- Paper 1 Corporate Insolvency
- Paper 2 Personal Insolvency

Each paper is 3.5 hours in length (including reading time) and is set at degree level. It consists of a mixture of written and numerical questions on practical insolvency issues. Candidates need to pass each paper to be able to receive a full insolvency licence. However, candidates need only to pass one examination to obtain a partial licence. The examination is on an open-book basis and is held once a year in November. The deadline for applications will normally be the middle of September.

The JIE exam is a practical exam and tests the knowledge and skills that insolvency practitioners use in their working lives. Past papers and the examiner's report are available to give an indication of the sort of thing they expect to see in the answers

### www.JIEB.co.uk

### Certificate of Proficiency in Insolvency (CPI) / Certificate of Proficiency in Personal Insolvency (CPPI)

The IPA offers established intermediate examinations, the CPI and CPPI, for those specialising in insolvency. They are a combination of multiple-choice and short form exam questions, as well as longer essay-style and computational questions, and are used by many as a steppingstone to the higher qualification. The examinations are a test of competence in insolvency, and the CPI is widely recognised by employers as an established

mark of achievement. It covers both personal and corporate insolvency. The CPI can lead to membership of the IPA and to entitlement to use its designatory letters MIPA. CPPI covers personal only insolvency issues but is set at the same standard. It is ideal for those specialising in the personal insolvency sector. The CPI and CPPI are designed in part for individuals working in or who have an interest in insolvency, who may not intend to become licensed insolvency practitioners. Separate examinations are set for England and Wales, and Scotland. The examinations for England and Wales are held in June and December. CPI and CPPI examinations are set for Scotland in June only. These papers each take three hours. They are run exclusively by the IPA, and you will be required to be a member of the IPA to sit the exam.

### The ICAEW Certificate in Insolvency

The ICAEW Certificate in Insolvency is a flexible learning programme of the UK insolvency regime. Primarily developed for professionals based in the UK wanting to progress into a career in insolvency or strengthen their knowledge; the certificate equally benefits those outside the UK whose work touches upon the UK insolvency regime. The certificate provides essential knowledge of key insolvency principles and the skills you need to apply them. The duration is less than 12 months

### Registering for the exams

JIE tuition and courses are supplied by various providers, details of which can be found at www.jieb.co.uk/tuition. Entry forms for JIE, CPI and CPPI can be downloaded from

www.jieb.co.uk/the-exams/applying. The JIE exams are held once a year in October or November and the closing date for applications is normally the first week of September.



# Recognised professional bodies (RPBs)

### Insolvency Practitioners Association (IPA)

46 New Broad Street, London EC2M 1JH, UK T: 020 8152 4980 www.insolvency-practitioners.org.uk

### The Institute of Chartered Accountants in **England & Wales (ICAEW)**

Chartered Accountants' Hall, Moorgate Place, London EC2R 6EA, UK T: 01908 248 250 www.icaew.com

### Chartered Accountants Ireland (CAI)

Chartered Accountants House, 47-49 Pearse St, Dublin 2 D02 YN40, Ireland T: +353 1 637 7200

The Linenhall, 32-38 Linenhall Street, Belfast BT2 8BG, UK T: 028 9043 5840 www.charteredaccountants.ie

### The Institute of Chartered Accountants of Scotland (ICAS)

CA House, 21 Haymarket Yards, Edinburgh EH12 5BH, UK T: 0131 347 0100 www.icas.com

# The Insolvency Service and The Accountant in Bankruptcy

### The Insolvency Service -**England and Wales**

The Insolvency Service is an executive agency of the Department for Business and Trade (DBT). It provides the means for dealing with financial failure in the economy and the misconduct that is associated with it. Its functions are to:

- Administer bankruptcies and debt relief orders;
- Look into the affairs of companies in liquidation, making reports of any director misconduct;
- Investigate trading companies in liquidation and take action to wind them up and/or disqualify the directors if there is evidence of misconduct;
- Act as trustee/liquidator where no private sector. insolvency practitioner is in place;
- Issue redundancy payments from the National Insurance Fund;
- Work to disqualify unfit directors in all corporate failures:
- Deal with bankruptcy and debt relief restrictions, orders and undertakings:
- Act as an impartial source of information for the public on insolvency and redundancy matters;
- Advise DBT ministers and other government departments on insolvency and redundancy related issues:
- Investigate and prosecute breaches of company and insolvency legislation and other criminal offences on behalf of DBT.

The official receivers (OR) and their staff operate from 22 locations across Great Britain with headquarters in London. ORs are civil servants employed in the Insolvency Service and are officers of the court.

### The Insolvency Service - England & Wales

16th Floor. 1 Westfield Avenue. London E20 1HZ, UK

T: 0300 678 0015

### The Insolvency Service -**Northern Ireland**

The Insolvency Service is a division within the Department's Management Services and Regulation group.

It has a similar responsibility to that of the Insolvency Service for England and Wales although this is under the statutory framework of Northern Ireland specific legislation and policy.

### The Official Receiver in Northern Ireland

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### The Accountant in Bankruptcy -Scotland

The Accountant in Bankruptcy (AiB) is an executive agency of the Scottish Government. It is responsible for:

- Administering the process of personal bankruptcy and recording corporate insolvencies in Scotland;
- The determination of personal and entity bankruptcy applications;
- Making decisions on debt payment programme applications under the Debt Arrangement Scheme:
- Protecting trust deeds;
- Maintaining public registers of all bankruptcies, trust deeds and statutory debt payment programme.

### Accountant in Bankruptcy

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#### Reading and Southampton

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#### **Public Interest Unit**

G Allen, PO Box 16664, Birmingham B2 2JQ E: piu.or@insolvency.gov.uk

#### Telephone enquiries

Helpline: 0300 678 0016 The helpline is open Monday to Thursday, 9am to 5pm and Friday, 9am to 3pm.



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For the list of associate members, go to page 153

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# Late Payment Compensation

# Adding value to insolvencies for IPs



## Questions often asked by IPs - The answers ...

- Q1. WHY should IPs consider adding Late Payment Compensation ("LPC") claims to insolvencies?
- A "To maximise the value of assets recovered."
- Q2. WHAT does it cost IPs?
- A "Nothing at all."
- Q3. WHAT information is needed to calculate the LPC claim value?
- A "The sales ledger data of the insolvent company over the last 6 years."
- Q4. HOW does CPA obtain this sales ledger data?
- A "CPA provides a nominated IP team member with the names of the reports to be run together with a secure upload link."
- Q5. WHAT if the credit terms had not been agreed by the customer?
- A "In these circumstances, legislation sets the terms at 30 days from receipt of invoice or when the goods/services were supplied (whichever is the later)."
- Q6. HOW soon can we know the value of the claim?
- A "Usually within 3-5 working days after CPA's receipt of the sales ledger data (see 3 above)."
- Q7. CAN LPC claims be delayed until the IP has collected the book debts?
- A "Yes, IPs can exclude (permanently or temporarily) any LPC claim until the related book-debt is resolved."
- Q8. WHAT about the LPC debtors which do not owe book debt?
- A "These claims should be commenced as soon as possible to avoid the oldest invoices becoming invalid due to the 6-year time limit."

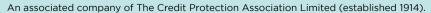
- Q9. CAN LPC be claimed if the invoices were subject to a factoring arrangement?
- A "YES, providing the invoice payment dates are available."
- Q10. WHAT type of insolvencies will benefit from LPC?
- A "All types of insolvencies can be considered. A brief conversation with CPA will give you a specific answer."
- Q11. HOW much money might be recovered for creditors by an IP engaging CPA?
- A "The size of the claim is determined by how many trade invoices were paid late and the invoice values. How much is recovered will depend upon the types of business debtors and whether those debtors are still trading and solvent."
- Q12. WILL IP staff be expected to engage with LPC debtors?
- A "NO not at all."
- Q13. COULD IPs use LPC to assist companies in Administration.
- A "YES, in fact LPC has been used to raise funds to avoid insolvency."
- Q14. CAN CPA give us the names of the IPs that use the CPA (LPC) service?
- A "CPA's agreements contain a two-way Non-Disclosure agreement for obvious reasons. The only people who know the names of IPs that CPA LPC works for are the LPC debtors."
- \* No expenditure required or any risk for IPs whatsoever \* (In fact, CPA (LPC) Recoveries Limited can buy LPC debts in advance).

# For further details visit www.latepaymentcompensation.co.uk



**℃** 020 8846 0000 **№** info@LPCnow.co.uk

# CPA (LPC) Recoveries Limited



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Mazars LLP: Boughey, Mark [ ] Clarke, Nick

Milsted Langdon LLP: Hotham, Rachel : Isaacs, Roger :

Opus Business Advisory Group: Callow, Jack []; Jennings,

Osborne Clarke LLP: Boobier, Nigel FIL

PACT Property & Assets: Price. Christopher

PricewaterhouseCoopers

Tessie

LLP: Connock, Ross F , Romagnoli, Vesela; Williams, Alexander

PwC LLP: Sharp, Emerson

Quantuma Advisory

Limited: Coates. Tom: Florence. Craig Maskrey, Rachel; Nicol, Frank; Ott, Daniel; Sloggett, Tim 📘

RSM UK Restructuring Advisory LLP: Lewis, Kirsty

Teneo Financial Advisory Limited: Lodite, Sophie; Roe, Matt 📘

Thrings LLP: Cullingford, Mark; Henderson, Jane

TLT LLP: Clark, Richard

Veale Wasbrough Vizards

LLP: Husband, Ed

Womble Bond Dickinson (UK) LLP: Bennett, Alan

#### Cambridge

Begbies Traynor (Central) LLP: Baxter, Louise F

Birketts LLP: Weeks, Laurence E

Ensors Accountants LLP: Lyesam, Lloyd; Rose, Jill; Upton, Mark 🖪 📘

Howes Percival LLP: Green, Michael

Mills & Reeve LLP: Di Lorenzo, Lino Peters Elworthy & Moore: Dyer, Ben F L; Merry, Kate F L

#### Canterbury

Augusta Kent Limited: Hawksworth. Andrew F T: Hawksworth, Sarah F T

Kent Insolvency: Collier, Alison I

Kent Insolvency Limited: Ireland. Amanda 🕫 🔳

#### Cardiff

AJB Restructuring and Insolvency

Limited: Broom, Anthony [ **Begbies Traynor (Central)** 

Blake Morgan LLP: Caldicott, Paul F

Carbon Law Partners: Lloyd, Owen Doyle Davies: Collins, Dean I

Hugh James: Pay, Alex

LLP: Powell. Huw F

Menzies LLP: Cullen, John F 1: Davies, Alexandra; Evans, Bethan

🖪; Lai, Rachel 🖪 🗓

PJG Recovery (GB) Limited: Giles, Melanie 🖪 🔳

Teneo Financial Advisory

Limited: Evans, Paul; Hawes, Richard F []; Phillips, Hywel [

#### Carlisle

Armstrong Watson LLP: Whitfield, Whitney

Dodd & Co Limited T/A Dodd: Kirsopp, Jackie 📘

Saint & Co: Farrer, Lindsay 🖪 🖪

#### Chelmsford

AD Business Recovery

Limited: Cooper, Douglas; Dix, Andrew F

Birketts LLP: Weston, Matthew

**FRP Advisory Trading** 

Limited: Atkins, Russell; Atkinson, Paul **[**]; Atkinson, Rose; Caisey, Samantha; Catley, Jason; Chalmers, Saskia; Cheek, Sara; Durrant, Peter; Falkingham, Ben; French, Jeremy Fig. Furie, Anna; Gordon, Amy; Hodges, Natalie; Hole, Stephen;

Huartson, Claire; Humphrey, Julie I; Keehan, Anthony; Lever, Katy; Mileham, Rebecca; Mummery, Glyn

F : Norris, Chloe; Pattie, Karen F: Priest, Emma I; Taylor, Nathaniel; Thurgood, Alex; Weller, Martin 🖪 📘

Generator Real Estate Solutions: Isaacs, Paul

Grant Thornton UK LLP: Harris, Lucv

Kennway Francis: Jackson, Melissa L

Tees Solicitors: Perry, David Voscap: Shearing, Abigail

#### Cheltenham

Hazlewoods: Frost, Peter 🖪 📭 Stafford, Nicholas 🖪 🔳

Hazlewoods LLP: Clare. Gina: Cusack, Nicholas 🖪 🔳

HCR Legal LLP: Grundy, Paul

Janes: Hughes, David

#### Chester

Aaron & Partners LLP: Burgess, Vicky **[**: Chillery-Belcher, Janette **[**] ☐ Davies, Mark ☐ Martin, Matthew; Mitchell, Chris

**Bailey Ahmad Business** Recovery: Ahmad, Tom 🖪 🗓 Restart BTi: Self. Gareth 🖪 🔳

#### Colchester

Begbies Traynor: De'ath, Lee []; Kerr, Christine **F** 

Birkett Long LLP: Burkert, Charlotte; Sullivan, Kevin

Ellisons Solicitors: England, Tracy; Porter, Scott

Five Paper: Macro, Morwenna

Thompson Smith and Puxon: Rout, Nicola

#### Coventry

BLB Advisory Limited: Barton, Brett FIL

Bridge Newland Limited: Robson, Ben 🖪

Compliance On Call: Limb. Gareth

Cromwell Insolvency Limited: Bourne, Kieran 📘

GIA Insolvency Limited: Gibson,

Neil F L

Mercian Advisory Limited: Ridgley, Craiq L

#### Crawley

BDO LLP: Peel, Richard

DMH Stallard LLP: Jackson, Oliver

Moorfields Advisory Limited: Keley, Richard F

stevensdrake solicitors: Pickering,

Gavin

#### Croydon

**Bailey Ahmad Business** 

Recovery: Bailey, Paul F

Herron Fisher: Herron, Chris E

Pension Protection Fund: Allen.

Mark; Kirkby, Ann; Ridley, Mike

Quantuma Advisory Limited: Stonestreet, Mark

Turpin Barker

Armstrong: Armstrong, Martin 🖪 📘

#### Derby

Bates Weston LLP: Wallis, Megan [ PKF Smith Cooper: Nelson, Dean [

Stevens, Andrew F

Seneca IP Limited: Adair, Adam; Fairest, Ethan: Gill, Sarah: Haddon. Benjamin; Leaney, Ben; Parsisson, Sam; Shaw, Michelle

#### Doncaster

Absolute Recovery Limited: Penn,

Stephen F

BCR: Wood, Philip F

**Nexus Corporate Solutions** Limited: Adams, Lee; Hargreaves,

Paul 🖪

#### Dundee

**Dunedin Advisory** 

Limited: Paterson, Angela [

Johnston Carmichael LLP: Stewart,

Jennifer 🔳

#### Dunfermline

Thomson Cooper: Simpson, Derek

#### Durham

Ashway Accountants: Saul, Mark

FL

Azets: Pearson, Kerry [ FRP Advisory Trading

Limited: Roberts, Elizabeth Manolete Partners: Cawkwell.

Andrew

Robson Scott Associates: Horner,

Christopher **F** 

#### Eastbourne

Herron Fisher: Fisher, Nicky 🖪 📘

Ouantuma Advisory Limited: Grierson, Diane

#### Edinburgh

AAB: Dunn, Philip; Fisher, Craig; Grant, Ross: Hardie, Rob: McGinness, David T: Raggett, Duncan FT: Rodden, Steven; Stevenson, Sonya

Addleshaw Goddard LLP: Barnett. Patrick: Cooper. Tim E: Walker. Lvnsev: Widdowson, Emma

Alvarez & Marsal Europe LLP: Cairns, Benjamin

Aver Chartered

Accountants: Cleahorn.

William 🖪 🖪 Grieve, Gordon; Porter, Emma 🖪 🔲

Axiom Advocates: Ower, Susan BBM Solicitors: Baijal, Eric

Brodies LLP: McCann, Lucy; Nellany, Jamie; Scott, Andrew

Burness Paull LLP: Harrison, Sophia

Dentons UK and Middle East

LLP: Knight, Philip

DLA Piper UK LLP: Letson, Sarah

Ernst & Young LLP: Aspin, Kris I

FRP Advisory Trading

Limited: Bungay, Stacey; Carmichael, Callum; Griffin, Chad []; Lavin, Helen; Maclennan, Thomas F McArthur, Susan; Mitchell, Alistair; Stevenson, David; Turnbull, Emma; Young, Lewis

Henderson Loggie: Campbell. Shona 📘

Insolvency Support Services: Maclean, Eileen [

Interpath Advisory: McAlinden, Alistair 🖪 Nimmo, Blair 🖪 🔲

Interpath Limited: Penrose, Ross

Johnston Carmichael LLP: Adshead, Suzanne: Johnston, Andrew: Low. Gillian; Stirling, Colin

Manolete Partners: Grant, Rachel

Middlebrooks Business Recovery &

Advice: Middlebrook, Claire 🖪 📘

**Opus Business Advisory** Group: Dale, George PricewaterhouseCoopers

LLP: Mullins. Oscar

PwC: Munro. Josh PwC LLP: Higgs, Jason

Teneo Financial Advisory

Limited: Keane, Kris; Lurring, Dorren

L

#### Epsom

Cullen & Co: Cullen, Lauren Downs Solicitors LLP: Millar.

Christopher

Richard Long & Co: Bartlett, Christine I

#### **Exeter**

Beabies Traynor (Central)

LLP: Kippax, Scott 📘

Bishop Fleming LLP: Rhodes, Malcolm [ ]; Venner, Luke [

Castle Hill Insolvency

Limited: Henson, Steven E

Francis Clark LLP: Hobson, Stephen

Kirks: Kirk. David 🖪 🔳

PKF Francis Clark LLP: Coleman. Lucinda I

The Insolvency Company SW: Buckley, Gareth 🖪 📘

Trowers & Hamlins LLP: Farmer, Katio

#### Glasgow

AAB: Howson, Judith

Addleshaw Goddard LLP: Blyth, Douglas; Sinclair, Alan

Anderson Strathern: Murray, Gillian

Azets: Brodie, Debbie; McGrellis, Martin; Meldrum, David; Milne, Blair

Azets Holdings: Brownlie, Lynda; Fennessey, James; Owens, Lyndsay; Rae, Graeme

BDO LLP: Baker, John; Black, Kirsty; Lowe, David; McCulloch, Colin; McGettigan, Lexi; Reid, David; Taylor, Catherine

Begbies Traynor (Scotland)

LLP: Pattullo, Kenneth 🖪 🗓

Brodies LLP: Laing, Louise; Li-Ting, Shirley; Watson, Nicky-Ray

Burness Paull LLP: Moffat, Gary [

Christie Griffith Corporate: Christie, Gordon **F** 

Dickson & Co LLP: Dickson. William

Ernst & Young LLP: Yuill, Gavin I

French Duncan: Milne, Brian [

FRP Advisory Trading

Limited: Dempster, James; McIntyre, Gordon; Millar, Julie; Quinn, Suzy; Silvestre, Bruna: Woodhouse, John

GMG Asset Valuation: Grier, Mark Grant Thornton UK LLP: Martin,

Claire; Preston, Stuart 📘 Hastings & Co: Hastings, Colin [ [ ]; Hastings, Linda 📘

Interpath Advisory: Flower, Lynne []: Malloch, Christopher; Milne, Tracey

Johnston Carmichael LLP: Bain, Graeme L; Bedford, Sarah; Johnston, Lynne; Kennedy, Clare; McNaught, Donald FL

**Kepstorn Solicitors Limited:** Jones, Calum

Marsh Limited: Williams, Nikki 📘

McLaren Insolvency

Practitioners: McCoull, Penny 📘

Morton Fraser Lawyers: Meek, Alan

Opus Business Advisory
Group: Harper, Mark

**Pinsent Masons LLP:** Bairner, Stacey; Colaluca, Natalie; Massie,

Quantuma Advisory

Limited: Angus, David; Douglas, Liz; Lyttle, Derek : Macneil, Ishbel : McLellan, Michael; Milne, Scott : Wright, Ian : Wright, Rachel

Shepherd & Wedderburn

LLP: McKerrell, Fiona

Stirling Toner: Crampsey, Gerard

Teneo Financial Advisory

**Limited:** Beat, Thomas; Lyttle, Alana; Macleod, Adele **□**; Park, Gavin **□** 

**Thorntons Law LLP:** Carr, Stephanie; Muir, Pamela

**TLT LLP:** Benzie, Ainslie; Gascoyne-Day, Emma

**Turnkey Computer** 

Technology: Barker, Lynn; Baxter, Deborah; Deeney, Zoe; Fitzgerald, John; Hill, Chris; Keegan, Marie; Middlemas, Diane; Mills, Michelle; Murphy, Jane; Potter, Michelle; Simpson, Mark; Wemyss, Gary; Westmerland, Michelle; White, Darren; Wood, Barry; Wood, Tony

William Duncan (Business Recovery): Menzies. Annette

Wilsons Auctions: Wilson, Rebecca

Wylie & Bisset LLP: Chalmers, Gordon , McKinnon, Donald

#### Gloucester

Bishop Fleming: Lyons, Linda

Compliance on Call: Burch, Bill

#### Harrow

Neum Insolvency: Patel, Umang 
Newman & Partners: Factor,

Laurence F

Redmans Insolvency
Services: Pattni, Hasmukhlal

#### Hereford

Kirks Insolvency: George, Wendy

#### Huddersfield

**CB Business Recovery:** Brooksbank, Christopher

**DL Partnership (UK) Limited:** Long, Sarah ■

Leonard Curtis: Milnes, Anthony 🖪 🗓

Philmore & Co: Philmore, Paul 🖪 🗓

Xeinadin Corporate Recovery Limited: Brook, Charles **■** ■

#### Inverness

Johnston Carmichael LLP: James, Carol ■

#### **Ipswich**

Barker Gotelee: Bradshaw, John
Ellisons Solicitors: McCaw, Adam 
Ensors: Law, Steven 
Lee, Victoria;
Martin, Simon; Scrivener, David

#### Kingston-upon-Hull

Devine Law with BG Solicitors LLP: Devine, Francesca

Redman Nichols Butler: Nichols, Andrew 🖪 🗓

Westgates Restructuring: Ulrick, Frazer ■

Wilkin Chapman LLP: Shilleto, Louisa

#### Lancaster

Lancaster University: Milman, David

#### Leeds

**Addleshaw Goddard LLP:** Bates, Andy; Eaton, Fiona; McIntosh, Jamie; Sadler, Emma

Alvarez & Marsal Europe LLP: Bull, Joanna 🗓 Lynch, Alexandra; Marston, Jonathan 📘

**Armstrong Watson LLP:** Probert, Ann

Asertis: Jones, Chris

**Azets:** Amor, Jonathan **■ !**; Oddy, Richard

BDO LLP: Berry, Susan 🗓; Betts, Tim; Bromley, Ruth; Kershaw, James; Lempriere, Raoul; Park, Madeline; Rudge, Andrew; Thornton, Mark 🗓; Waudby, Andrew **Begbies Traynor (Central)** 

LLP: Ainge, Jason L

Carrick Read (Leeds): Laycock, Andrew

**Chadwick Lawrence LLP:** Iqbal, Asma

**Clarion Solicitors Limited:** Oates, Estelle

Clark Business Recovery

**Limited:** Clark, David **□**; Clark, Philip

ClashStreetCo LLP: Escott, Charles

Clough Corporate

**Solutions:** Hodgson, Steven **■ .**; Wood, Christopher **.** 

DFW Associates: Wilson, David 🖪 📘

DLA Piper UK LLP: Smedley, Barney

Drydens Limited t/a Arrow Professional Services

(Legal): Dawson, Amy; Holden, Philip

DWF Law LLP: Moore, James

ELS Advisory Limited: Brown, Kevin

Ernst & Young LLP: King, Charles 
Trusler, David; Vance, Timothy

**Exchange Chambers:** Linklater KC, Lisa **5** 

Fergusson: Fergusson, Ted 🖪 🗓

Freeths: Bates, Helen; Murphy, Jacqueline

Fresh Thinking: Hird, Melanie

**FRP Advisory Trading** 

Limited: Barker, Jack; Blackburn, Gary [1]; Carr, Greg; Chatterton, Michelle [1]; Crutchley, Victoria [1]; Gibney, Tom; Hodgett, Mark [1]; Holdsworth, James; Pham, Anh; Pierce, Philip [1]; Scriven, Peter; Whitwam, Paul [1]

Gaines Robson Insolvency: Robson, David ■

**Gateley Legal:** Brown, Matthew; Leech, Matt; Mulla, Kulsam; Russell, Flizabeth

Gibson Booth Business Solutions & Insolvency: Wetton, Edward

Gordon Brothers International LLC: Swift, David

Insolvency One Limited: Collins, Zane

Interpath Advisory: Clark, James Collins, David; Gladish, Sharon; Morley, Neil ; Parker, Jon; Smith, Howard ; Swiers, Thomas

Irwin Mitchell LLP: Kaufman, Gillian

**J9 Advisory:** Abraham, Johnny **E** 

Kings Chambers: Gardiner, Helen Laurus Business Advisory

Services: Calverley, Timothy

LCF Law: Barnes, Jo-Ann Leonard Curtis: Deyes, Phillip [ ]

Lewis Business Recovery and Insolvency: Lewis, Gareth [

Live Recoveries Limited: Jowett, Jonathan

Lupton Fawcett LLP: Marshall. Richard F: Richardson, James; Smyllie, David [ ; Whitfield, Nigel [

M.R. Insolvency: Royce, Michael E

Manolete Partners: Briggs, Graham Marsh Limited: Stockdale, Alan

MD5 Ltd: McNiff, Gaynor

Moorcroft Vacant Property Management: McDonald, Nigel

MPH Recovery: Halligan, Martin 🖪 📭

Opus Business Advisory Group: Mifsud, Emma [ Ranson. Mark F L

Pinsent Masons LLP: Allen, Dawn; Castle, Caroline; James, Faith; Williamson, Sally

PKF GM: Clarkson, Brendan; Collinge, Oliver : Sapsted, Elizabeth; Sleight, James 🔳

PricewaterhouseCoopers LLP: Ball, Bryony; Corbett, Sarah; Gilks, Michelle; Hatton, Vicky; Steer, Jane L; Stoker, Sara; Whitham, Kate

PwC LLP: Dell, Alex

Quantuma Advisory

Limited: Ahmed, Rehan []; Boyce, Keith; Chamberlain, Michael 🖪 📑 Cheverton, David E; Nowaczyk, Blazei: Peckett, Gareth Render. David; Staniforth, Karen

Re10: Bowers, Andrew F

RSM UK Restructuring Advisory LLP: Miller, Fiona; Thomas, Heather

Schofield Sweeney: Fergusson,

Squire Patton Boggs (UK)

LLP: Alderton, John [ ] Markham, Rachael

Teneo Financial

Richard 🖪 📘

Advisory: Boardman, Clare []; Hirst, Chris; Rosie, Kate; Scott, Anna; Shuttleworth, Kristian [

Tremark Associates: Hodgson, Mark

Walker Morris LLP: Askew, Claire; Moore, Gawain

Walker Singleton (Asset Management): Chapman, Allan

Weightmans LLP: Nelson, Oliver Winston Solicitors: Barker, David Womble Bond Dickinson (UK) LLP: Dixon. Sam.

#### Leicester

CBA Business Solutions: Glanvill. Steven T; Money, Neil F

De Montfort University: Brown, Adam 🖪

F A Simms & Partners: Rose, Ian

#### **FRP Advisory Trading**

Limited: Barron, George; Bhikha, Yasmin Cooper, Oliver; Emery, Mitchell; Jones, Nathan F L; Jordan, Naomi; Kadri, Saiyed; Lineham, Robert; Lowe, John I Megram, Beth; Sembi, Ravinder F

Garner Advisory Limited: Garner, Stuart I

Howes Percival LLP: Mapara, Sundip

John Harlow Limited: Butcher, Lynda 🖪 Harlow, John 🖪 🖪

Mercian Advisory Limited: Tailby, Mark F : Wolloff, Graham F

Moore Recovery Limited: Abdulali, Mustafa 🖪 🔳

S P Ford & Co. Limited: Ford, Steven

Smart Business Recovery: Hill, Sharon

Springfields Advisory LLP: Raithatha, Situl

**Turnkey Computer** Technology: Newell, Redmond F

#### Lichfield

Ballard Business Recovery: Ballard. Philip [

Currie Young Limited: Meadows, Nicola **F** 

#### Lincoln

**CRG Financial Recovery** 

Limited: Ranby-Gorwood, Charles [

Sills & Betteridge Solicitors: Johnston, Robin

Wilkin Chapman LLP: Dix, Matthew

#### Liverpool

ASW Legal Limited: Whyatt, Matthew **F** 

BDO LLP: Marnell, Hannah; Stredder, Alaina; Williams, James

Creditfix: Rankin, David [

Escalate Law Limited: Harvey, Nicholas

Kee Safety Group: Tucker, Jason 🖪

Parkin S Booth: Fisher, John L SPK Financial Solutions: Kelly, Stuart F L

#### London

Stewart, Gordon H

24 Capital Limited: Clouter, Richard

3 Hare Court: Bailey, Katharine; Channer, Ben; Evans, William; Goldblatt, Daniel; Horton, Thomas; Loxton, Christopher; McNeil, Samuel; Poole, Tom; Pope-Williams, Charlotte; Riley, Adam

360 Insolvency Limited: Allen, Danny 🔲

3PB Barristers: Oram, Seb

9 Stone Buildings: Brown, Rory; Brueton, Andrew; Curl, Joseph E: Mace, Andrew; McGowan, Giselle; Shaw, Peter; Wannagat, Nora; Wright, Paul; Young, Martin

AABRS Limited: Bradstock, Alan [ Langley, Melvyn F

Addleshaw Goddard LLP: Abdul. Aziz; Clowry, Karl; Duggal, Monica; Hodgson, Anna; McGuinness, Sean; White-Andrews, Rory

Adler Shine: Hoffman, Bernard 🖪 🔳

Akin Gump LLP: Russell, Barry [

Alban House: Howell, Christopher 🖪

Aldan Management Limited: Copley, Paul [

AlixPartners UK LLP: Appell, Simon **■** Beveridge, Alastair **■ □**; Browne, Benjamin F Curry, Alison II: Fletcher, Marcus 🖪 🗓; Imison, Daniel Kennedy, Clare ; King, Deborah **■ (**; O'Connor, Joe **( (**) Partridge, lan L

Allen & Overy LLP: Buckley, Katrina; Charlwood, Susanna

#### Alvarez & Marsal Europe

LLP: Beard, Richard [ ; Berkovi, Paul Bowles, Carl Collins, Sarah C; Croxen, Robert I; Deacon, Stuart; Firmin, Mark []; Fleming, Richard [ Hewitt-Schembri, Joanne []; Jakes, Andrea [ ]; Marshall, Julia [ ]; Paxton, Adam [ Quinn, Gemma [ ; Sexton, Rachel 📑; Skeates, Helen Skelton, Mark Thompson, Daniella; Thompson, Emma 📘

AMB Law: Bacon, Alistair

Antony Batty & Company **LLP:** Howell, Claire , Jesseman, Huah 🔳

Aon: McIntosh. Andrew

**Aon Risk Solutions:** Taylor, Samantha

**Apex Litigation Finance:** Sands, Mark **■** 

**Arbuthnot Latham:** Dyer, Christopher

**Arc Pensions Law LLP:** Connor, Rosalind

Arkin & Co Limited: Arkin, Mehmet

Asertis: Dugan, Roger 🖪

**Ashcrofts:** Johal, Harjinder **■ ■**; Michael, George **■ ■** 

Axia Valuation Services Limited: Thomas, Graham

Azets: Aird, Hannah; Anderson, Richard; Andrews, Meghan 📑; Bailey, Sarah; Banham, Nicola 🖺; Brittain, Louise 🖺; Burch, Lyndsay; Davis, Andy; Ghedia, Nisha 🖺; Grant, Stephen 🔁 🖺; Haig, Colin 🖺 🚉; Harrison, Hannah; Himsworth, Dan; Jones, Kelly; Leyden, Conor; Lockyer, Michele; Mazen, Mohammed; McGill, Andrew; Monks, Simon 🖺 Ottembrajt, Harry; Pass, Freddie; Renshaw, Tyler; Richards, Matthew 🖺; Williams, Kerry; Young, Rohert

B & C Associates: Brenner, Jeffrey

■ ■

Baker & McKenzie LLP: Lyons, Hugh

BBK Partnership: Sunnassee, Joylan

BDB Pitmans LLP: Wood, Alexander

BDO LLP: Bebbington, Scott; Bloomfield, Sharon [ ]; Blundell, Joe; Brown, Stacey : Chadwick, Matthew **F I**; Cohen, Malcolm **F I**; Cooper, Katharine: Crooks, Shane FI: Curry, Max; Dartnaill, Danny []; Dilasser, Cameron; Durrant, Pauline: Edwards. Lawrence: Forbes, Sarah; Fricker, Jeremy; Gill, Harjean; Graham, Charlie; Hart, Charlotte; Haynes, Andrew; Hearns, Stephen; Hennah, Sophie; Hewings, Sarah; Holland, Kiri 📭 Jacobs, George : Joseph, Damian; Kerr, Andrew; Lam, Susanne; Macleod, Estelle; Maisey, Glyn; Marzoug, Moaz; Maxwell, Shona; McGovern, Elizabeth; McMahon, Kirsty 📘 Millward, Charlotte; Milne, Natalie; Morris, Andrew; Nice, Daniel; Nygate,

Antony [ ]; Owens, Mark; Patel, Amar;

Patterson, Mark T Phillips, Brooke;

Spiers, Lynne [ Stephen, James [ ;

Stone, Matthew; Strowger, John II;

Rolland, Alistair; Sayers, Emma [];

Shaw, Mark I; Side, Neville I;

Silcock, Mark: Spence, Andrew:

Sureka, Ananya; Tait, Matthew I; Thompson, Martha II II; Townley, Tim; Tulloch, Roger II; Wallis, David; Warren, Theo; Wells, David; Werner, Catherine; Willmont, Jeremy II

Begbies Traynor: Johnson, Amie L.; Koumettou, Ninos J. L.; Koumettou, Yiannis L.; Pedhiou, Constantinos L.

Begbies Traynor (London)
LLP: Appleton, Paul [ ]; Birne,
David [ ]; Cohen, Irvin [ ]; Cooper,
Paul [ ]; Fry, Mark [ ]; Katz,
Stephen [ ]; Miller, Asher [ ];
Murphy, Kevin [ ]; Provan, Kirstie
[ ]; Rubin, David [ ]; Shankland,
Gary [ ]

Bishop & Sewell LLP Solicitors: Bright, Karen

**Blake-Turner LLP:** Cooper, Paul; Starling, Hannah

Brebners: Widdowson, Martin

Bretts Business Recovery: Brett, Isobel 🖪 🗓

Bryan Cave Leighton Paisner LLP: Obank, Richard ☐ ■

Buchler Phillips: Bryan, James; Buchler, David [] []; Desai, Anoushka; Kholia, Runita; Milner, Joanne []; Vakharia. Bhavisha

Cadence Solicitors LLP: Melin, Nicholas

**CAPA:** Fitzgerald, Gareth; Sheath, Mike; Sweeney, Tony

Carey Olsen LLP: Brown, Richard

Carter Clark: Clark, Alan L
CBRE: Perkin, Timothy

CBW Recovery LLP: Davis, Robin ☐ ☐; Dickinson, John ☐

Central Associates: Hatton, Bee
Challenge Capital LLP: McLaughlin,
Sean •

Charles Russell Speechlys LLP: Goldthorp, Alison **[**; Hyne, lames

**Child & Child:** Chinnery, Kevin; Cohen, Philip; Crees, Laurence; Goldstone, Nick; Savani, Vikash

**Christie & Co:** Bond, Darren; Jacobs, Stephen

**Circumference:** Dunsby, Andrea **CJ Mediation:** Jones, Carolyn

Clifford Chance LLP: Coakley, Melissa; Davey, Robert; Hertz, Philip; Lorenc, Kasia; Maclennan, John; Ruiz, Gabrielle ☐ Towers, David; White, Jain

CMB Partners UK: Bednash, Lane
☐ Christou, Demetri; Meadows,
Grant; Panayiotou, Emilio; Price,
Adam ☐

**CMB Partners UK Ltd:** Nicholas, Stephen; Riaz, Safa; Skworzec, Zaneta; Thompson, Jodie

CMS Cameron McKenna Nabarro Olswang LLP: Flannery, Glen ■

Collyer-Bristow LLP: Henry, Robin

Cooper Young: Iqbal, Zafar 🖫 🗓
Cork Gully LLP: Cork, Anthony 📭

Cork, Stephen 🖪 🗓

Cornerstone Business Recovery: Faik, Engin 🔳

**Cripps:** Clench, Tania **Cripps LLP:** Angas, William

Crowell & Moring LLP: Lai, Philippa

D M Patel: Patel, Devdutt 🖬 🗓 Dale Carnegie: Betts-Edwards,

**Dalriada Trustees Limited:** Hinds, Keith ■

**Dechert LLP:** Horrocks, Chris; Plainer, Adam **[**; Silver, Adam

**Deloitte LLP:** Durkan, Louise **□**; Edwards, Nick **□ □**; Mode, Lorna

**Dentons UK and Middle East LLP:** Fox, Ian

Devonshires Solicitors: Varley, Jim 
DLA Piper UK LLP: Ampaw, David;
Davison, James; Hill, Pippa; Manson,
David; Povey, Philip; Richards,
Jonathan; Riley, Neil

DMH Stallard LLP: Lynch, Michael

Druces LLP: Cropley, Caroline

**DWF LLP:** Atkinson, Natasha

**E&G Solicitors:** Eshkeri, Jonathan **Edwin Coe LLP:** Bompas, Sophia; Browne, Eleanor; Gilchrist, Simeon;

McGouran, Barry; Sansome, Claire; Zaidi, Ali

Enigma Resource Group: Morgan, Susan **F** 

**Enterprise Chambers:** Davies, James; Groves, Hugo; Gunaratna, Kavan; Jones, Simon

**Enyo Law LLP:** Leader, Jamie; Rule, Oliver; Tillett, Deborah

Erskine Chambers: Butler, Daniel ESA Risk: Wright, Mike

Escalate Law Limited: Clay, Chris European Valuations: Dunbar,

Andrew

Evelyn Partners: Abraham,
Robbie; Clarke, Liam; Darby, Mark

Exwing, Martyn; Ford, Mark
Hardman, Colin E, Hemming, Philip;
Lee, Yin Ley, Kevin E, Lloyd, Clare
O'Connell, Finbarr LE, Shinners,
Henry E Stephens, Adam E

#### Expedium Insolvency

Practitioners: Simon, Alan 🖪 🔲

EY-Parthenon: Barker, Richard [1]: Bloom, Alan **II** Coomber, Matthew 🖪 Dewar, Taylor 🖪 🖫 Edel, Simon 🖪 Edkins, Dan: Heddell, Philip T: Hudson, Alan **F L**; Keen, Samantha FI; Kinnersley, Naomi I; Lee, Suwin: Robinson, Joanne F T: Slade. Alexandre; Smithson, Helen 📑 Williams, Alexander

#### Factor Risk Management Ltd: Davey, Tom

Farrer & Co LLP: Dadah, Zaid; Yousuf, Nyla

Ferguson Maidment: Kamal, Javed

Fieldfisher LLP: Buchanan, Asa; Jarvis, Kit; Jenner, Rachael; Keane, Chris; Perry, Stewart F; Schiff, Carly : Shean, Michelle : Spender,

#### **Financial Services Compensation** Scheme: Beharie-Campbell,

Alethea; Burgess, Jonathan; Doy, Ian; Enright, Guy; Looseley, Cecile; Parry, Stephanie; Sagar, Ishwaraj

Five Paper: Chakravarty, Gita; Laville, Roger; Portch, David; Pryde, Megan; Salter, Tristan; Sleeman, Rachel

Fladgate LLP: Davidge, Judith; Whiteson, Jeremy

Forum Chambers: Currie. Philip: Fagan, Conor; O'Doherty, Paul; Phillis, Michael; Sethi-Smith, Ruhi; Shipley, Iain; Webb, Nathan

Fox Williams LLP: Butler, David

Francis Wilks & Jones: Austin, Sydney; Brumby, Sue; Francis, Tim; Hopkinson, Bradley; Koureas-Jones, Maria; Patel, Sima; Roberts, James

Fraser Real Estate: Pitt, Joseph Freeths LLP: Bryne, Joey; Hacking,

Freshfields Bruckhaus Deringer LLP: Tett, Richard

Miles

Fried, Frank, Harris, Shriver & Jacobson (London) LLP: Englund, Mandip; Gardner, Ewan; Katz, Ashley

FromCounsel: Smith, Phillip

Frost Group Limited: Frost, Jeremy F L

#### FRP Advisory Trading

Limited: Addy, Carl; Ailyan, Nedim FL; Allgood, Jack; Allott, Francesca; Armstrong, Phillip 📘 Baggs, Simon; Bartlett, Lucy; Beattie, Steve; Bell, Jacqui; Bilby, Charlotte; Blackledge, Emily; Blackledge, Lionel; Blazevic, Claire; Bloomfield, Richard; Brooking, Warren; Brooks,

Daniel; Burt, Liz; Burton, Deborah; Burton, Kelly : Butler, Chloe; Cameron, Emma; Campbell, Megan; Carton-Kelly, Geoff F : Chadwick, Stephen F: Charlesworth, Chloe; Chubb, David; Conway, Dan 📘 Cooper, Jenna; Cordery, Karis; Corfield, Ian []: Cormack, Lawrence; Cowper, Harry; Cross, Lee; Crowden, Alice; Dabasia, Akhil; Dagworthy, Charlie; Davies, Owen: Dawson, Erin: Deepak, Karan: Devlin, Georgia; Dobbins, Joseph; Donnan, Patrick; Dowd, Emma 📑 Dymott, Laura; Elliot, Michelle; Flsworth, Nicola: Evans, Joseph: Farrant, Natalie; Flower, Matthew; Fortucci, Chloe; Fox, Joseph; Francis, Josie; Francis, Luke; Froggatt, Richard; Furbank, Stephen; Gardner, Naomi; Glyn, Simon F L; Gordan, Edward; Goudie, Jim; Grant, Fiona I; Gray, Helen; Greenup, Julian I: Grubb. Daniel: Hamilton. Rachel: Hammond-Jarvis, Neil; Harris, Natasha; Harvey, Rachel; Hawgood, Helen; Heggs, Elizabeth; Herbert, Russell; Hindle, Ben; Hinrichsen, David : Hooper, Carol; Hopkins, Mark; Horgan, Rebecca; Hoyland, Joanna; Hudson, David 🖪 🖪; Hurton, Daniel; Jacks, Ruth; Jenkins, Anya; Joannides, Elena; Joannou, Mikoe; Jones, Sian; Kench, Jacob; Keogh, Callum; Kesek, Matthew; Kinsey, Julie; Kirby, Donna; Lees, Cameron; Lenihan, Abbie; Longfield, Simon L. Lyons, Aoife; Mahoney, Luke; Mallett, Shelley; Malloy, Sam; Massey, Alastair; Massey, Daniel; Matthews, Justin; McDonagh, Meghan; McIlroy, Robert; Meadley, Hannah; Mills, Louise; Neads, Samantha; Neilson, Claire; Newell, Lucy; Niknejad, Ali; Norman, James; O'Connell, Lauren; O'Keeffe, Dillon; Ouriach, Samuel; Payton, Robert; Raja, Shivraj; Reynolds, Philip 🖪 🖪 Richards, Ben; Robb, Stuart; Roberts, Dominic; Roberts, Gemma I; Roberts, Olivia; Rolandi, Gemma; Rowley, Geoffrey **[**]; Sanderson, Bradley; Sanfourche, Richard; Sawyer, Nathan; Sedge, Lewis; Shanks, Donald; Sharma, Akshay; Simmons, Anthony; Simpson, Natalie: Slater. Daniel: Smith. Karen: So, Sam; Spiers, Dominic; Spinks, Ryan; Stanyon, Ben 📑 Sturge, Anthony; Sunny, Ashly; Sweeney, Thomas; Swithenbank, Lauren; Taylor, Jay; Thompson, Matthew; Thornley, Karen; Tibber, Clem; Tosh, Kris; Trotman, Charlie; Wade, Emma; Walton, Yvonne; Warner, Beth; Warner, Jarrod; Warner, Tamara; Watkins, Philip; Weil, Alexander; Wetwood, Samantha; Wheeldon, Robert; Williams, Alexander;

Williams, Kristian; Wilson, Chris; Wilson, Luke; Worger, Christian; Wright, Anthony 📑 Yates, Ethan; Zwaans, Joseph

FTI Consulting LLP: Andrews, Maya; Bennett, Chris T. Hall, Richard: Hallam, Lindsay []; Hung, Calvin; Johnson, Andrew 🖪 🖪 Malde, Shamil: McDonnell, Declan: Nower, Peter; Pritchard, Paul; Rawle, Mike; Rickelton, Lisa **[ [ ]** Robinson, Lucy; Rollings, Nick; Sykes, Chris; Versey, Kate; Wilkinson, Rachel

FTS Recovery: Newton, Mark

FTS Recovery Limited: Duncan, Andrew 🖪 🗓

Gatehouse Chambers: Clarke, Sarah; Hammond, Rob; Hocking, Ryan; Husain, Emily; Mather, Katrina; McCann, Sarah; McErlean, Aileen; O'Grady, Mark; Patterson, Phillip; Titmuss, Jonathan; Watson, Alaric; Whyte, Alice

Gateley Legal: Drake, Emily; Singh, Mahnvir; Titchen, Kenneth

Gazette Direct: Clough, Gregory

GIA: Keane, John A

Goodwin Procter (UK) LLP: Lockhart, Emily

Gordon Brothers International LLC: Ainscough, Duncan; Olushola, Benjamin; Scoones, Natalie; Weekes,

Gowling WLG (UK) LLP: Pringle, **Thomas** 

Grant Thornton UK LLP: Byers, Mark Charters, Andrew Coates, Kevin F : Diss, Colin : Hellard, Kevin : : McKay, Julia; Nicholson, Nicholas 📑 Patel, Hina; Starkins, Robert 📑 Wade, Amanda I; Whiteley Smith, Daniel F L

Greenberg Traurig: Mulligan, Kevin Griffins: Goldfarb, Kevin FI: Hunt. Stephen F

Grosvenor Law: Lester, Jamie

Gunnercooke LLP: Taylor, Adam [5]

Harrison Clark Rickerbys Limited: Mackie, Christopher

Harrisons Business Recovery & Insolvency (London) Limited: Murphy, Tony 🖪 🗓

Harrisons Business Recovery and Insolvency (London) Limited: Boyle,

HCR Legal LLP: Brumby, Frank 🖪 📑 Taylor, Stuart; Wild, Alex

Henderson & Jones Limited: Jones, Gwilym

Herbert Smith Freehills LLP: Pullen, Kevin **F** 

**HFW:** Brown, Rick; Chalcraft, David; Chauhan, Neil; Serafin, Tom

Hogan Lovells International LLP: Astle, Tom ■; Ditchburn, Mathew: Maltby James

Houlihan Lokey EMEA LLP: Marshall, Peter

**Howard Kennedy LLP:** Bignell, Tim; Brown, Rachel

**Howden Group:** Kaine, Emma; Weekes, Ryan; Williams, Rhys

**Howden Insurance Brokers Limited:** Armstrong, Katie; Brittain, Ed; Lingard, Kelly; Mahoney, Julia

Hudson Weir: Howlader, Hasib L Hudson Weir Limited: Patel, Nimish

Icknield: Smith, Stephen

Insolve Plus: Hinton, Lloyd Hyams, Anthony

Interpath Advisory: Absolom, Stephen [ Asbury, Martin; Ashbourne, Darryl []; Birrell, Paul; Boyle, Ed [ Camp, James; Clarke, David; Cox, Deirdre; Degnan, Mark; Dewar, James; Dwyer, Joshua 1: Elliott, Elizabeth; Fagan, James; Fennell, Ken; Flood, Christopher; Ford, Lorna; Gaunt, Sam; Heis, Richard : Holloway, Nick : Kicks, Kristina : King, Ailar; Leeds, Michael L; Little, Gavin; Mackay, Elizabeth FL; Mackay, Liz; Mansfield, Helen; McKenna, Daryll; O'Leary, Andrew ■; Oakley, Anthony
■; Pannozzo, Dom; Pike, David T; Pink, Mike F T; Raddan, Mark; Re, Irena; Richardson, Eamonn; Ronaldson, Cassandra; Rubin, Scott; Spare, Nigel; Speight, Neil; Spence, Robert [ Standish, David []; Thielmann, Jonathan []; Timpson, Nick []; Tucker, James []; Wallace, Kieran; Ware, Robert; Watkins, Alex; Wisbey, Ali; Wiseman, Luke 📑 Wright, William 📘

IPA: Limb, Alan 🗓

**Irwin Mitchell LLP:** Eddy, Serena; Robinson, Rebecca

Isadore Goldman: Bond, Thomas; Eastwood, Lauren; Fitzgerald, Christina [1] [1]; Hook, Laura; Kapur, Monica; Mitchell, Kevin; Oliver, Nick €, Parrett, Craig; Phillips, Sarah; Taylor, Andrew [3]

Isio: Forsyth, Jill

J.P. Morgan: de la Salle, Christopher

James Rosa Associates: Donnelly, Julian

**JMW Solicitors LLP:** Fendt, David; Worthington, Alejandro

JR Legal Services Limited: Rossi, Jean

K S Tan & Co, Chartered
Accountants: Seng Tan, Kian

Kallis Insolvency

Practitioners: Arakapiotis, Andreas ☐; Charalambous, Peter; Kallis, Kikis ☐ ☐ Kallis, Tania

Katten Muchin Rosenman UK LLP: Green, Terry; Johnson, Mark;

Reddy, Praveen , Tinwell, Dodie KaurMaxwell: Virdee. Mandeep

Keidan Harrison LLP: Harrison, Luke Kennedy Talbot: Stancombe. Barry

**Kennedys Law LLP:** Bradshaw, Darren

**Key Appraisal Limited:** Humphrey, Mark

**Keystone Law:** Bebb, Cory **■ □**; Judge, Edward **■** 

Kingsley Napley LLP: Edwards, Lucy; Hughes, Nick; Sejas, Daniel : Van Straaten, Marieta

Kreston Reeves LLP: James, Carrie ■; Powell, Caitlin

Kroll: Aicardi, Lauren; Armstrong, Robert : Berry, Tom; Biggs, Jamie; Bills, Michael: Bines, Edward FI: Blanchard, Stephanie: Bouchier, Geoff **E** Bullock, Laura; Burt, Janet T; Carpen, Krissan; Cawley-Harrison, Ben: Chapman, Guv: Chapman, Katie; Clark, Paul E. Colledge, Sarah; Dakin, Philip; Davies, Ellie; Dunne, Chantelle; Estrada, Jeremy; Goldring, Elisha; Goodhew, Robert; Grahame, Louie; Gray, Martin; Guest, Josh; Harrison, Jen; Hurst, Harriet; Innes, William; Jackson, Judah; Johnston, Tom: Kisbv. Annika: Lee. Brian: Levoir. Tom; Liddiment, James; Marston, Tom; Mills, Matthew; Mitchison, Joss; Murtagh, Cormac; Murton, Paul; Norwood, Terry; Patel, Sushil; Playle, Jemma; Pollock, Gregory; Priestley, Jack; Rayment, Sarah []; Reeves, George; Shipperlee, Simon [3] Spolverato, Max; Stoneman, Andrew F Summerfield, Amy; Tasker, Charlotte; Thompson, Nick; Vaughan, Eden; Wentworth, Lauren; Wilby, Julie: Wiles, Benjamin : Williams, Paul T. Woodcock, Diane F.

LA Business Recovery Limited: Levy, Virgil 🖪 📘

Lamb Chambers: Blackwood, Clive; Culverwell, James; Cunliffe, Alex; Ditchburn, John; Doyle, Ben; Frith, Timothy; Gillett, Matthew; Green, Christopher; Ho, Harriet; Jacob, Winston; Kirk, Graeme; Laithwaite, Hannah; Skjott, William; Stuart, James; Winn-Smith, Matthew **Lambert Smith Hampton:** Cutting MRICS, Roger

Laytons: Harvey, John

Leigh Adams Limited: Weber, Paul

Leigh Consultancy: Leigh, Daniel Leonard Curtis: Bennett, Neil L. Cadwallader, Alex L. John, Andrew

**Lester Aldridge LLP:** Maclean-Boyd, Freva

**Libertas Associates:** Barnett, Nicholas **I** 

Linklaters LLP: Gomez, Damien; Hodgson, Richard; Jarvis, Rebecca ☐ ☐ Windsor, Joseph

Litigation Capital

Management: Marshall, Hugo Locke Lord (UK) LLP: Abrahams,

Locke Lord (UK) LLP: Abrahams Marc; Grant, David

MacDonald Partnership Limited: Aird-Brown, Libby ■

Macfarlanes LLP: Bains, Jatinder; Beale, Simon; Keddie, Paul ■

Mackrell Solicitors: Provins, Keith
Maddox Legal Limited: Searle, Ian

Maitland Chambers: Addy KC, Catherine; Page, Rowena; Phillips, Oliver; Smith, Matthew **■** 

Manolete Partners: Barrett, Tanya; Bompas, Caleb; Butler, Ronan; Cooklin, Steven; Eeles, Brett; Glen, Henry; Halton, Mena; Jordan, Kelly; Kirby, Alison; Lindley, Stuart; May, Charlotte: Vincent. Dominic

Markel International: Gill, Ravinder
Marriott Harrison LLP: Israel, Brett

Marsh Limited: Robert, Julie
Maxentius & Co: Miller, Ian 
Mayer Brown: Shah, Devi
Mazars LLP: Davidson, Gemma

MBM Commercial LLP: Arnott, Michael

McDermott Will & Emery UK LLP: Fennessy, Mark

McTear Williams & Wood
Limited: Davidson, Anthony

**Memery Crystal:** Bell, Liam; Roberts, Jeffrey **■** 

Menzies LLP: Bass, Jonathan 🖫 🗓; Khalastchi, Freddy 🖫 🗓; Pagden, Laurence 📳; Parla, Giuseppe 🖺; Pywowarczuk, Elizabeth 🕞 🖳 Underwood, Simon 🕞 🖺

Mercer & Hole: Benmore, Lee;
Dumville, Dominic L. Ellis, Edward L.
Laughton, Christopher L. Lawlor,

Joanne; Page, Henry []; Quinn, Michael

MHA: Eason, Georgina [1]: O'Reilly, Nicholas H

Milbank LLP: McMaster, Karen

Mills & Reeve LLP: Smyth, Neil

Milsted Langdon LLP: Rowe, Simon

Mishcon de Reya LLP: Bradley, Adam 🖪 🔳 Edwards, Laura; Hulme, Megan; Leibowitz, David; Skinner, George; Stubbs, Mike 📑 Williams, Jessica

MJ Advisory: Jacobson, Myles 🖪 🗓

Moore Kingston Smith & Partners LLP: Baker, Brian []; Blackburn, Carly; Davies, Ryan []; Knight, James 📭 Mather, Neil 🖪 🗓 Purkiss, Christopher 🖪; Robert, Ian 🖪 📑

Willcocks, Zena

Moorfields Advisory

Limited: Brewer, Richard []; Pear, Andy 🖪 🖪; Solomons, Michael 🖪 🗓; Vuceljic, Milan 📘

Morgan Lewis & Bockius

LLP: Johnston, Bruce; Sharp, Peter

Morrison & Foerster LLP: Khosa. Amrit; Morris, Howard

MRC Advisory LLP: Moses, Maurice

#### Norton Rose Fulbright

LLP: Anderson, Hamish 13: Carpenter, Grace; Craggs, Mark; Goodman, Radford **E**; Long, Gemma; Mead, Jack; Porter, Jade; Roderick,

Matt; Stonebridge, James 🖪 🗓 Thorn, Matthew; Zaman, Manhal

Oliver Elliot: Green, Elliot F

Opus Business Advisory Group: Binyon, Trevor 🖪 🗓; Davis, Paul F 📑 Davis, Stella F 📑 Kennison, Matt: Manson, Allister 1 Satow, Fred 🖪; Turner, Charles 🖪 🗓 Whalley, Kerry **F** 

Osborne Clarke LLP: Gunston, Will Oury Clark: Parsk, Nicholas [

Pallas Partners LLP: Huntriss, Fiona; Pigott, Neil

Panos Eliades Callender: Callender. Jason 🔳

Parker Andrews Limited: Karia, Rishi F L

Parker Getty Limited: Qureshi, Farheen I

Pelstar Computing: Brown, Alan

Penningtons Manches Cooper LLP: Adams, John; Fox, Alexander Harrison, James: Martin, Matthew

Pension Protection Fund: Weir. Malcolm

Peter Fenwick: Fenwick, Peter Peters & Peters Solicitors

LLP: Johnson, Paul

Pinsent Masons LLP: Cottee, Steven; Gavin-Brown, Nicholas; Hillman, James: Kaplan, Gemma: Mander, Bhaljinder; Maunder, Charles; Moore, Melanie; Nicholl, Emily; Robertson, Andrew

PKF GM: Goderski, Stephen 🖪 🖪 Hamilton, Stratford T Hart, Peter T: Peck. Jennifer

#### PricewaterhouseCoopers

LLP: Macnamara, Edward Schwarzmann, Dan T. Shillito, Helen

Proskauer Rose LLP: Cohen, Adrian F

PwC LLP: Atkinson, Catherine; Baker, John; Banfield, Toby []; Baxendale, David T: Bruce, Gillian T: Cameron, James T; Caveney, Lucy; Cheng, Marcus; Colley, Elizabeth; del Tasso-Dhupelia, Atul; Fayers, Emma; Fearnley, Charlotte; Finkill, Madeline; Green, Šam; Gross, Isabelle **□**; Hales, Louise F; Hann, Matt; Hussain, Zelf L; Jeram, Amanda; Kaplan, Alison; Kelly, David : Kerr, Robbie; Khalid, Uneeb; Lewis, Robert **I**, Lilley, Andrew; Manhire, Josh; Marron, Eibhilín; Matharu, Taj; Matthews, Carla; Moran, Robert []; Munn, Robert []; Murphy, Theresa **[**; Panther, Kelly: Pritchard, Rob; Rackham, Nigel : Richards, Sarah; Samuels, Alex; Seres, Adam [ ]; Sharpe, Oliver; Sherry, Steven [ ]; Tedcastle, Jack; Venkatasamy, Bala; Waters, Laura 📘; Whatcott, Jen L

#### Quantuma Advisory

Limited: Andronikou, Andrew 1: Beat, Duncan II; Beech, Kevin; Brealey, Ellis; Burke, Brian F 1; Davidson, Andy; Devalia, Dina F L: Dickens, Steve; Guthrie, Harry; Halai, Anish; Hendrick, Mark; Hopkins, Christine; Horncastle, Vicki; Hosking, Andrew **[ [ ]**; Hosking, Carol; Johnson, Victoria L; Karkocki, Amanda; Kiely, Michael 🖪 🗓; McEvoy, Darren; Naveed, Muhammed; Newman, Victoria; Norman, Marc; Oliver-Tomlinson, Michelle; Onalaja, Cassy; Ransley, Stuart; Segal, Elliot; Sellars, Nina; Swettenham, Malcolm; Varney, James [1]; Woodside, Jeremy 🖪; Zalkin, Paul 📘

Radcliffe Chambers: Barrett, Steven; Beasley, Tom; Brown, Andrew; Clark, Callum; Comiskey, Reuben; Deacock, Adam; Doran, Catherine; Kingston-Splatt, Alexander; Kyriakides, Tina; Longstaff, Katie; McCambley, Dawn; Mills, Simon; Mohyuddin, David E; Morgan,

James; Ouwehand, Martin; Rogers, Kate; Wright, Lee

Reed Smith LLP: Bloomberg, Linton; Cochrane, Colin

ReSolve Advisory Limited: Gunn, Cameron 🖪 🖪 Jagger, Simon 🖫 Manning, Lee H , Payne, Russell

RG Insolvency Limited: Goldstein, Michael : Radomsky, Avner : L; Renshaw, Simon L

RMCSC: Clark, Caroline [

Rollings Butt LLP: Butt, Steve [] Money, James [

Rosenblatt: MacLeod, Tania; Walton,

Rosling King LLP: Squire, Georgina

RPC: Bagon, Paul; Beck, Will; Bennett, Danielle; Capece-Galeota, Laura; Fogarty, Finella; Moynihan, Tim; Tyrell, Vivien 🖪 🗓; Whelan,

Russell-Cooke LLP: Foster, Jack; Ranford, Lee F

RWK Goodman: Killip, Julie S216 Limited: Ward, David

Sandton Capital Partners: Meehan, Matthew

SBP Law: Rechnic, Grant

Scott-Moncrieff &

Associates: Lambert, Beverley Selborne Chambers: McLoughlin. Simon

Serle Court: Meech, Jennifer

SFP Restructuring Ltd t/a SFP: Hunt, Richard [

Shakespeare Martineau LLP: Holton, Nicola

Shawbrook Bank Limited: Dodds. Malcolm F

Shearman & Sterling LLP: Catterall. Fred; Heverin, Kevin; McKay, Tom; O'Donoghue, Kate; Watson, Julia; Wood, Alexander F

Shoosmiths LLP: Capani, Hayley

SIA Group: Craig, Paul

Sidley Austin LLP: Cader, Jifree

Silverbridge Intelligence & Investigations: Plested, Nick

Simpson Thacher & Bartlett LLP: Gallagher, Adam

South Square: Abraham, Matthew; Al-Attar, Adam; Alexander, David; Allison, David; Amey, Robert; Arnold, Mark; Bayfield, Daniel; Beltrami, Imogen; Brown, Toby; Casey, Aidan; Colclough, Jon; Davis KC, Glen; Fisher, Richard; Goldring, Jeremy; Goodison, Adam 🖪 Hacker, Richard; Haywood, Marcus; Hyams, Oliver;

Isaacs KC, Barry; Johnson, Clara; Jones, Madeleine; Judd, Philip; Kok, Rabin; Lupi, Edoardo; Mokal, Riz; Oditah, Fidelis; Pascoe, Martin; Perkins, Ryan; Peters, Georgina; Phillips, Henry; Phillips, Mark 🖪 🗓 Robins, Stephen; Shaw, Andrew; Smith, Tom; Stonefrost, Hilary; Tamlyn, Lloyd; Thornley, Hannah; Toube, Felicity; Willson, William

Specialist Risk Insurance Solutions Limited (SRIS): Jobling, James

Spector Constant & Williams: Curtin, Richard

**Spencer West LLP:** Brooker, Suzanne **■ L** 

Stephenson Harwood LLP: Beat, Joseph; Benjamin, Ian; Cahn, Julian; Darke, Max; Goldsmith, Tal; Hollands, Paul; Siddall, Fiona; Yates, Julia

Stewarts: Jay, Alex; Symes, Timothy

Stewarts Law LLP: Osafo, Natalie
Taylor Associates: Taylor. Aron

Taylor Rose MW: Cole, Richard

**Taylor Wessing** 

**LLP:** Fulton-Fleming, Kirsten; Patterson, Amy

**Teneo:** Charlton, Elisa; Mawhinney, Matthew **□**; Nicholls, Philip

#### Teneo Financial Advisory

ThorntonRones: Rones, Richard 🖪 🗓

Three Stone: Watson-Gandy, Mark 🖪

TLT LLP: Brown, Charlotte

Travers Smith LLP: Smith, Edward

Turpin Barker Armstrong: Bailey, Andrew [ ]; Patchett, James [ ]; Russell, Ryan

Twenty Essex: Beswetherick, Tony; Leahy, Blair ■

UHY Hacker Young LLP: lacovou, Skevi , Johnson, Brian , L; Kubik, Peter , Wood, Jessica; Zazzi, Massimo

Valentine & Co: Elliott. David

Veale Wasbrough Vizards

**LLP:** Bose, Ambuja; Speedie, Dominic

Voscap: Goodhew, Ian **F L**Watling Real Estate: Ryall, Alan

#### Watson Farley & Williams

LLP: Parker, Stephen

Wedlake Bell LLP: Burt, Christopher; Coulson, Frances II; Crystal, Sara; Duncan, Simon; Fenwick, Sam; Latham, James II Locke, Gillian; May, Sarah; Paterson, Robert II; Rees, Ian; Saunders, Edward; Saunders, Richard: Starling. Edward

Weightmans LLP: Boyne, Charles

Weil, Gotshal & Manges (London)

LLP: Ayres, Natasha; Cross, Harrison; Davidson, Jenny; Devaney, Neil; Doak, Jenny; Ekwem, James; Erichsen, Kirsten; Evans, Vaughan; Fonti, Matthew; Gherendi, Valean; Hession, Peter; Kent, Fergus; Lawford, Mark; Merritt, Lindsay; Nandap, Wupya; New, Jonathon; Papathanasiou, Georgia; Pibworth, Stuart; Ravi, Yalini; Sage, Gemma; Tatarova, Malina; Turley, Jamie; Woods, Jonathan

West 28th Street: Din, Stephen

Wilberforce Chambers: Brooke, Jessica; Geddes, Fraser; Holmes, Jamie; Robinson, Thomas

Willkie Farr & Gallagher

(UK): Buttanshaw, Celine

Winston & Strawn LLP: Fleming, Paul ■ L

Withers LLP: Moruzzi, Roberto

Womble Bond Dickinson (UK)

**LLP:** Beardsmore, Laura; Dunkley, Jonathan; Gallimore, Amy **L** Kirtley, Alexander; Rose, Harry; Stirk, Andrew

WSM Marks Bloom LLP: Coakley, Dermot [ ]; Nakar, Adam [ ]; Segal, Andrew [ ]; Whelan, Andrew [ ]

#### Londonderry

ASM Ltd Chartered

Accountants: Quinn, Grainne 🖪 📘

McCambridge Duffy LLP: Duffy, Ronan [ ] []; Green, James [ ]; Mooney, Judy [ ]

#### Maidstone

Crowe U.K. LLP: Green, Vincent F

**Kreston Reeves LLP:** Harris, Gemma; Hopkirk, James **■**; Tate, Andrew **■ ■** 

Maxwell Davies Limited: Duncan, Ruth

Opus Business Advisory
Group: Dante, Adrian

Yerrill Murphy: Yerrill, Ian 🖪 🔳

#### Manchester

Aaron & Partners LLP: Malik, Adila

Addleshaw Goddard LLP: Davies, Barry; O'Callaghan, Rebecca; Speight, Peter; Taylor, Tim

**AlixPartners UK LLP:** Williamson, Catherine **■ ■** 

Alvarez & Marsal: Jack, Tom [ ] []; Noon, John []; Prendergast, April; Smith. Hollie

Alvarez & Marsal Europe

LLP: Magnay, Michael 🛚

Aon: Easdown, Sadie

Arkle Insolvency: Quinn, Stephen

Asertis: Kellett, Ruth

Assetz Capital Limited: Wardrop, Mark ■

**Azets:** Clark, Nicola **1**; Evans, Jason; Fegan, Michelle; Kirkpatrick, Donna; Peters, Matthew; Woodhall, Martin

BDO LLP: Bailey, Kerry 🖪 🖺; Cannon, Rebecca; Gibson, Matthew 📳; Hopkins, David 📳; McCloskey, Dermot; Mustafa, Muhammad; Simpson, Chris; Smallwood, Hannah; Williams. Anne

Beesley & Company: Reeve, Annette

**Beever and Struthers:** Henshaw, Frances ■

Begbies Traynor (Central)

LLP: Barber, Paul **[]**; Dick, Andrew **[**] **[]**: Tatton, Wendy

Bennett Jones

Insolvency: Mullarkey, Gregory 🖪 🔳

CG & Co: Richardson, Daniel 🛚

Clarke Bell Limited: Bell, John **E L**Connaughton Limited: Fox, Joseph

F

Crossfields Insolvency: Bullock, Tina ■

**Debt Advisor Limited:** Budsworth, Beverley **[ L** 

Debts Solved Limited t/a

X-debt: Canning, Angela 🖪 🗓

**DLA Piper UK LLP:** Imafidon, Grace; Lyons, Rob; Roberts, Christopher; Russell, Robert

Dow Schofield Watts Business Recovery LLP: Carpenter, John 📘

Drydens Limited t/a Arrow Professional Services

(Legal): Morris, Heather; White, Jamie

Jamie 🖪 🖪

 $\textbf{Emprove Limited:} \ \textbf{Thompson, Oliver}$ 

**Ernst & Young LLP:** Wildsmith, Benjamin; Woodward, Samuel **!**; Wright, Christina

#### Exchange

Chambers: Maynard-Connor, Giles; Sandbach, Carly; Tucker, Ian

Financial Support Systems: Gibson, James 🖪 🖪

Fletcher Bond: Dillon, Rory Focus Insolvency Group: Hardy, Jane 🔳

Freeman Jones Limited: McNeill. Catherine 🔳

Freeths LLP: Byrne, Joseph; Danby, Graeme; Pinkerton, Kevin 🖪 📘

#### **FRP Advisory Trading**

Limited: Bonner, David: Bowes, Tom. Broadbent, Peter; Casey, Keeley; Cheetham, Michael; Colclough, Steven; Collier, Anthony; Farr, Simon [ Gallagher, Shelie; Goodall, Richard; Herd, Laura; McDowall, Natasha; Oakes, Oliver; Rae, Elizabeth; Rickels, Martyn; Watson, Sami: Wint, Hannah

FTI Consulting: Wright, Oliver

Galen Partners: Hole, David [3]

Gateley Legal: Clarke, Gavin; King, Jenna; Prasad, Aneesh; Tait, Stuart

Glaisyers Solicitors LLP: Chadwick, Jonathan; Parrish, Kathryn

Global Corporate: Hartley, Michael Grant Thornton UK LLP: levers, Caroline; Moyes, Clare; O'Toole, Sarah

Hill Dickinson LLP: Lund, Mark [ ] Smith, Laura; Spence, Paul

Hodgsons: Mond, David 🖪 📘

**Horsfields:** Mistry, Hemal []; Mistry, Manubhai 🖪 🔳

Horwich Farrelly: Palmer, Richard

Howes Percival LLP: Coburn, Karyn; Lee Sarah

Ideal Corporate Solutions Limited: Rosler, Andrew 🖪 🖪 Inquesta: Wiseglass, Steven 🖪 🔲

Interpath Advisory: Crompton, Peter; Harrison, Rick [ Pearson, Ruth

JMW Solicitors LLP: Jones, Gavin FL

Jones Lowndes Dwyer LLP: Dwyer, Claire F L

JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark

Kings Chambers: Berragan, Neil; Casement, David; Doyle, Louis; Harding, Ben; Latimer, Andrew

KPMG LLP: Bamforth, Heather 🖪

Kroll: Barry, Steven; Baxter-Beard, Jack: Blackman, Mark: Bond. Thomas; Boote, Eboney; Bottomley, Alexander; Buckley, Jack; Carter, Paul; Clancy, Stephen F .: Cowler, Joe; Dillon, Samuel; Dunnill, Matthew; Edwards, Lucy; Eleftheriou, Perry; Fairweather, Alex; Fleming, David; Greenhalgh, Paul; Handley, Lisa; Haworth, Paul; Hazley, Chloe; Henry, Stephen; Holt, Chris; Lennon, Michael I; Maddox, Jamie; Mairs, Karen; Marshall, Clare; Minish, Carla; Moncur, Andrew; Muncaster, Steven : Nessa, Anita: O'Brien, Callum: Oldfield. Rachael; Parker, Tom; Parsons, Mike; Peat, Matthew; Reeves, Paul; Ryan, Daniel; Saunders, Jimmy []; Smith, Paul: Sweeney. Tom: Swettenham. Nadine; Thomson, Heather; Ward, Andrew; Welden, Matthew; Whitehouse, David F: Whittaker, Daniel; Wijayasiri, Lahiru; Wright, Joanne 🖪 🗓

Kuit Steinart Levy LLP: Preston, Dermot

Lambert Smith Hampton: Nattress, Nigel

Landwood Group: Bailey, Mark; Jude, Helen

Leonard Curtis: Carey, Louisa; Gregory, Andrew; Hooton, Deborah; Lawrenson, Katharine; Markey, Stephen 🖪 📑 McAndrew, Katy 📑 Mehers, Amy F II; Pitts, Victoria; Shovelton, Diane

Lines Henry Limited: Henry, Neil [

L; Oddie, Jeremy F L Manolete Partners: Boldero, Jean

Marshall Peters Manchester Limited: Palmer, Paul 🖪 🗓

Mazars LLP: Lannagan, Patrick L

Mercury Corporate Recovery Solutions: Rappaport, Richard: Tackie, Francesca L

Mills & Reeve LLP: Walker, Jacob

Milner Boardman

Partnership: Brookes, Darren

Myerson Solicitors LLP: Ramsden, Jack; Wolff, Richard [

Occasio Legal Limited: Reilly, Jeremy F

**Opus Business Advisory** Group: Ofonagoro, Franklyn 📘

Path Business Recovery: Howarth, Gareth I

Pinsent Masons LLP: Cameron, James

PwC LLP: Hart. Amanda

Quantuma Advisory

Limited: Balsom, Sarah; Barnes, Heather; Bell, Gary; Llewellyn, Paul; Roberts, Alex

Recovery First: Johnstone, David

Robson Kay Associates: Kay, David; Kay, Jonathan

Royal Bank of Scotland: Smith, Sarah

RPG Business Recovery: Kachani, Alex **E R** Kave. David **E R** 

RPG Chartered Accountants: Hunt, Gareth [

RSM UK Restructuring Advisory LLP: Dixon, Thomas F

Rushtons Insolvency: Baker, Nicola

Sanderson Weatherall: Simpson,

Shoosmiths LLP: Bricknell, Lisa

Squire Patton Boggs (UK)

LLP: Stuart, Vanessa

Teneo Financial Advisory Limited: Browne, Nicola; Heathcote,

Julian; Smith, Daniel

**Turnkey Computer** 

Technology: Ellidge, Matthew

Umbrella: Fox. Thomas

Unity Corporation Limited: Bowker, Matthew F L; Wrigley, Gillian F L

We CVL Ltd: Radford, John 🗔 🔲

Xeinadin Corporate Recovery Limited: Anderson, Peter 🖪 🖪 Cadman, Allan F I; Fallows, Alan F T Sidoli, Alessandro

#### Middlesbrough

#### FRP Advisory Trading

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Strong Anderson: Strong, Maria 🖪 🗓

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LLP: Kings. Paul

Clarke Mairs: Rushworth, Paul Clarke Mairs Law Limited: Ager,

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**Enterprise Chambers:** Maddison, Matthew

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Dyson, Andrew; Forkin, Nikki; Goldie,
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TC Bulley Davey: Gregson, Michael

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IBB Law LLP: Jordan, Sonia **KRE Corporate Recovery** 

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LLP: O'Boyle, Paul

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Hampton: Blackwell. Nick

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MD Law: Dixon. Matthew: Hill. Elliott: Jones, Carl; Kelly, Neil; Stilgoe, Josh

Seneca IP Limited: Annerson, James; Hedger, John 🖪 📘

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Maidment Judd: Maddison, Hayley

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Verulam Advisory Limited: Wastell, Peter F L

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Blackburn, Eileen F

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Johnson Geddes Limited: Johnson, Paul **E** 

NDH Financial: Gribble, Jonathan FL

Simmonds and

Company: Simmonds, Gordon 🖪 📘

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Leonard Curtis: Knott, Christopher

Mackenzie Goldberg Johnson Limited: Gillard, Mike

Moore Recovery Limited: Dingley,

Neil **F** L

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#### **Sutton Coldfield**

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Michael Keeling Limited: Keeling, Michael

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Stones & Co Insolvency Practitioners Limited: Stones, Gareth []; Stones, Gary []

#### Swindon

Monahans: Elliott, Steve 🖪 🗓

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West Advisory Limited: West, Nicholas II

#### Truro

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PKF Francis Clark LLP: Hall, Michael

Purnells: Alford, Lisa 🖪 📑 Parkman, Christopher F

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Crowe U.K. LLP: Brazier, Gemma; Edwards, Steven F : Holborow, Mark []; Longhurst, Joe; Whitney, Tess

Traverse Advisory

Limited: Thorniley, David F

#### Wakefield

Booth&Co: Barnes, Alistair F 1:

Booth, Philip

DS Insolvency Ltd t/a DSi Business

Recovery: Weir, Simon F ICAEW: Wright, Joanne

Rowland Law Limited: Rowland, Jeremy **F** 

#### Warrington

**Compass Evaluator Reports** Limited: Murphy, Kevin [

**Dow Schofield Watts Business** Recovery LLP: Barrett, Ben 📑

Moxon, Lisa L

Parkin S Booth: Welsby, Emma 📘

#### Watford

PS: Shah. Pareet

Quantuma Advisory

Limited: Fernandes, Silvia; Haley, Karen; Humphreys, Lorraine; Lysandrou, Pieris; Simmonds, Nick Sutcliffe, Richard

Veale Wasbrough Vizards **LLP:** Tempest, Mark

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#### Woking

TruSolv Business Recovery: Hoy, Matthew I

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Leonard Curtis: Griffiths, David 🖪 🗓

Midlands Business Recovery: Brindley, Paul [

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University of

Wolverhampton: Walton, Peter

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Leonard Curtis Business Solutions Group: Young, Joph 📘

Smart Insolvency Solutions Limited: Ballinger, Rachel

#### Worthing

Insolvency and Recovery: Touhey, Kenneth 🖪 📘

Klarc Limited: Bingham, Liz []

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Andrew Jackson Solicitors LLP: Quyoom, Azher

Begbies Traynor: Broadbent, David FIL

Redman Nichols Butler: Butler, John L

Silva Insolvency & Recovery

Services: Wood, Jeremy 🖪 📘

# Members by firm and geographical location – overseas

#### **Australia**

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CoreRT Pty Ltd T/A DW Advisorv: Matta. Daniel

Norton Rose Fulbright LLP: McKenzie, Nicole

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Nassau

Crowe Bahamas: Davies, Andrew

#### **British Virgin Islands**

Road Town

Interpath Advisory: Caulfield. Charlotte 🖪 🖪, Pretlove, Paul 🖪 🔲

Tortola

Appleby: Jerrum, Simon

PricewaterhouseCoopers (BVI) Limited: Lower, Alexander

#### Cayman Islands

George Town

Chris Johnson Associates: Johnson, Christopher

Ogier: Snead, Jeremy

Grand Cayman

Bercow, Alan

Interpath (Cayman)

Limited: Richmond, Paula 🖪 🔳

Interpath Advisory: Macrae, Gordon

Kingfisher Limited: Edwards,

Lawrence [

R&H Restructuring

(Cayman): Smith, Christopher [];

Trott, Martin 🖪

BDO CRI (Cayman) Ltd.: Smith,

Russell

#### Cyprus

Nicosia

CRI Group: lacovides, Christakis F

Kallias & Associates: Kallias, Marios

#### Germany

Berlin

**BBL Brockdorff** Rechtsanwaltsgesellschaft

mbH: Jark, Peter

#### Gibraltar

Kroll: Garro, Varian: Pozo, Erika

PKF Canillas: Canilla, Joseph 🖪 🗓

#### Guernsey

St Peter Port

Collas Crill LLP: Bregg, Quentin; Tee,

Grant Thornton Limited: Rhodes. Ben F L

Ogier: Horsbrugh-Porter, Alex 📘

Teneo Financial Advisory Limited: Adam, Alex

#### Hong Kong SAR China

HFW: Campbell, Noel F

#### Ireland

Dublin

ByrneWallace LLP: Fitzgerald, John

**Chartered Accountants** 

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EY-Parthenon: Charleton, Luke [

KPMG: Cotter, Sean

#### Isle of Man

Douglas

Appleby (Isle of Man) LLC: Holligon,

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Gordon Wilson & Co. Ltd t/a

GWC: Wilson, Gordon 🖪

KPMG in the Crown

Dependencies: Gerber, Leonard

Long & Co: Long, Robert []

Roger Harper Chartered Accountant and Insolvency Practitioner: Harper, Roger 📘

#### Jersey

Grant Thornton Limited: Roberts. Alan 🖪 🔳

St Helier

Grant Thornton Limited: Pirie, James

Ogier (Jersey) LLP: Angus, James

Teneo Financial Advisory Limited: Ridge, Catherine

#### **Qatar**

Doha

Opus Business Advisory Group: Rolls, Joanne 🖪 🗓

#### Singapore

Mann & Associates Pac: Mann.

Faroog [

**Ouantuma Advisory** Limited: Hoad-Vrolijk, Neil

#### **United Arab Emirates**

Abu Dhabi

Clifford Chance LLP: Reader, Nicola

Dubai

**Deloitte Professional Services** (DIFC) Limited: Campbell, Elaine;

Gurung, Yungdung 🖪



#### **About Us**

In October 2020, restructuring lawyer Nick Pike set up Pike Restructuring Limited, a restructuring and insolvency consultancy dedicated to providing independent director services for insolvency and restructuring transactions.

Whether stakeholders wish to replace existing directors or entire boards, supplement a board with experienced professionals or simply place an entity into insolvency process, we can help.

### Sector Specialisms

- Financial Services Energy
- Real Estate
- Transport
- Retail and Leisure Construction
- Travel



#### Independent Directors

for inquorate boards; prepack sales; replacement of directors or entire boards;



#### Restructuring and Insolvency

Commencement and quidance through insolvency and restructuring; effecting transactions for boards unfamiliar with the process



#### **Board Observer Roles**

for stakeholders of all types on distressed situations



#### **Litigation Claims**

Pursuit of litigation claims and fraud investigation



#### Acting in multiple jurisdictions

We have taken assignments worldwide



# Turnaround & restructuring members

Welcome to the turnaround and restructuring section of the R3 Directory. R3 members listed in this section are industry leading professionals in assisting distressed businesses to achieve success through the implementation of critical organisational change.

R3 members provide expert advice to firms that wish to stabilise their finances and navigate successfully through the current economic downturn, preserving value for stakeholders. Their help and support is provided at all stages of the distress continuum.

Members listed in this section operate across all aspects of business reorganisation, both financial and operational. They include a wide range of independent executives with a wealth of knowledge and experience who may be recruited to take on executive roles within distressed organisations, licensed insolvency practitioners providing contingency planning and options analysis, and advisory professionals within accountancy, legal or consultancy firms, practiced in a variety of sectoral and transactional specialisms.

Restructuring members are increasingly engaged to advise firms on all aspects of corporate and organisational restructuring, both within or outside of a formal insolvency process. Their commonly expressed, shared view being that the earlier specialist professional assistance is sought, the better the likely outcome for stakeholders.

All contacts within this section have their R3 member status and licensing body (where applicable) highlighted.

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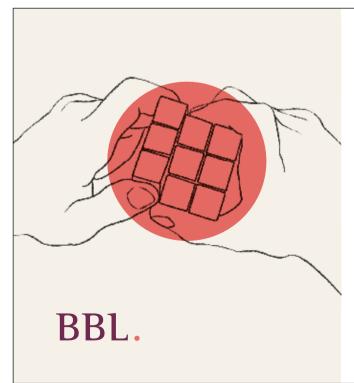
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UHY Hacker Young LLP: Kubik, Peter FI: Nandap, Wupya

### Financial services – other

AlixPartners UK LLP: O'Connor. Joe FIL

BDO LLP: Cohen, Malcolm [1]: Shaw, Mark 🖪; Willmont, Jeremy 📘

Begbies Traynor (London) LLP: Hyde, Adrian 🛚 🔳

Bell and Company: Bell, Terry

Buchler Phillips: Milner, Joanne [

CFS Restructuring LLP: Howsam, Jill

Charles Russell Speechlys LLP: Hyne, James

DLA Piper UK LLP: Hill, Pippa

Evelyn Partners: Darby, Mark F L; Ford, Mark 🖪 Stephens, Adam 📘

Financial Services Compensation

Scheme: Enright, Guy Fox Williams LLP: Butler, David

FRP Advisory Trading

Limited: Carton-Kelly, Geoff F []; Conway, Dan 📘

Gildernew & Co Ltd: Gildernew, Gerard E

Gordon Brothers International LLC: Ainscough, Duncan

Grant Thornton UK LLP: Martin, Claire; Moyes, Clare

HCR Law: Payne, Sam Howard Kennedy LLP: Brown,

Interpath Advisory: Macrae, Gordon; Spence, Robert [

James Rosa Associates: Donnelly,

Kepstorn Solicitors Limited: Jones, Calum

Kreston Reeves LLP: Hopkirk, James

Kroll: Cawley-Harrison, Ben

Lamb Chambers: Frith. Timothy

McDermott Will & Emery UK LLP: Fennessy, Mark 🖪 📘

Menzies LLP: Cullen, John F

Mishcon de Reya LLP: Stubbs, Mike

Norton Rose Fulbright LLP: Craggs, Mark

**Opus Business Advisory** 

Group: Turner, Charles 🖪 🖪

Osborne Clarke LLP: Boobier, Nigel FIL

PKF GM: Sleight, James 📘

PwC LLP: Cameron, James I Rackham, Nigel F

Ouantuma Advisory

Limited: Bucknall, Sean []; Watling, Andrew **E I**; Wessely, Frank **E I** 

R&H Restructuring (Cayman): Smith, Christopher 🖪 Trott, Martin 🖬

Rendle & Co: Rendle, Richard F ReSolve Advisory Limited: Manning, Lee H L

Rollings Butt LLP: Butt, Steve I

Teneo Financial Advisory

Limited: Browne, Stephen [ ]; Dean, Ian 🖪 Ridge, Catherine 🖪

UHY Hacker Young LLP: Kubik, Peter FL

Weightmans LLP: Boyne, Charles Weil, Gotshal & Manges (London) LLP: Lawford. Mark

### Hotels & accommodation

Azets: Milne, Blair []; Richards, Matthew **I** 

Begbies Traynor (London) LLP: Provan, Kirstie F

Child & Child: Cohen, Philip

Dentons UK and Middle East LLP: Knight, Philip

Dodd & Co Limited T/A Dodd: Kirsopp, Jackie L

Edwin Coe LLP: McGouran, Barry

FRP Advisory Trading

Limited: Carton-Kelly, Geoff [ ]; Corfield, Ian

GIA: Keane, John 🔼

Howard Kennedy LLP: Brown, Dachel

Interpath Advisory: McAlinden, Alistair 🔳

Johnston Carmichael LLP: Stewart. Jennifer ■

Kallis Insolvency

Practitioners: Arakapiotis, Andreas

Kroll: Rayment, Sarah [

Mazars LLP: Boughey, Mark F

Osborne Clarke LLP: Boobier, Nigel

ReSolve Advisory Limited: Manning, Lee 🖪 👢

UHY Hacker Young LLP: Kubik, Peter FL

## IT & technology

BDO LLP: Haynes, Andrew; Lempriere, Raoul

Edwin Coe LLP: McGouran, Barry

**FRP Advisory Trading** 

Limited: Carton-Kelly, Geoff [ ]:

Conway, Dan 📘

Gazette Direct: Clough, Gregory Gordon Brothers International LLC: Weekes, Neal

James Cowper Kreston: Mundy, Sandra 📘

Marriott Harrison LLP: Israel, Brett MBM Commercial LLP: Arnott. Michael E

Menzies LLP: Cullen, John E

Midlands Business

Recovery: Brindley, Paul

Osborne Clarke LLP: Boobier, Nigel

ReSolve Advisory Limited: Manning, Lee **H** L

UHY Hacker Young LLP: Kubik, Peter

### Leisure & entertainment

BDO LLP: Owens. Mark

Begbies Traynor (London) LLP: Provan, Kirstie 🖪 🗓

Edwin Coe LLP: Gilchrist. Simeon: McGouran, Barry

Evelyn Partners: Stephens, Adam [ Forum Chambers: Currie, Philip

FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓

FTS Recovery: Newton, Mark

GIA: Keane, John A

Griffins: Goldfarb, Kevin 🖪 🗓

Howard Kennedy LLP: Brown, Rachel

Insolvency and Recovery: Touhey, Kenneth F

John Harlow Limited: Harlow, John FL

Jones Lowndes Dwyer LLP: Dwyer, Claire E

Kroll: Sweeney, Tom Laytons: Harvey, John

Leonard Curtis: Milnes, Anthony FI

M.R. Insolvency: Royce, Michael F Osborne Clarke LLP: Boobier, Nigel FIL

P S Wallace & Co: Wallace, Philip F Quantuma Advisory Limited: Meany, David F I; Rashid, Taz I

ReSolve Advisory Limited: Manning. l ee 🖪 🖪

Richard J Smith & Co LLP: Trembath, Jonathan 🖪

Teneo Financial Advisory Limited: Browne, Stephen 🖪 📘

UHY Hacker Young LLP: Kubik, Peter FL

# Manufacturing & engineering

Azets: Swift, Duncan 🖪 📘

BDO LLP: Causer, Lee [ ] [ Mustafa. Muhammad; Waudby, Andrew

Beacon Lip Limited: Fox. Matthew

Begbies Traynor (London) LLP: Provan, Kirstie F

BK Plus: Tonks, Richard F

CB Business Recovery: Brooksbank, Christopher [

Clarke Bell Limited: Bell. John F ClashStreetCo LLP: Escott, Charles FL

Dalriada Trustees Limited: Lukic. Tomislav F

DWF LLP: Atkinson, Natasha

Eagle Orchid Management Services: Armour, Neil F

FRP Advisory Trading

Limited: Bowes, Tom [ ; Carton-Kelly, Geoff **■**; Farr, Simon **■**; Jones, Gemma; Jones, Nathan E E; Wright, Anthony [

GIA: Keane, John A

Gordon Brothers International LLC: Ainscough, Duncan; Weekes,

Grant Thornton UK

LLP: Christie-Brown, Dominic

Horsfields: Mistry, Hemal

Interpath Advisory: McAlinden, Alistair 📘

John Harlow Limited: Harlow, John FL

K J Watkin & Co.: Moore, Chris 🖪 📘 KPMG: Donaldson, John ■; Neill,

**Kumar and Company** Limited: Kumar, Rajiv

James F L

Lamp-post Associates Limited: Wong. Dominic F MBM Commercial LLP: Arnott. Michael 🖪

McAleer Jackson: Burnside, Alison FIL

Midlands Business Recovery: Brindley, Paul

Mishcon de Reya LLP: Stubbs, Mike

Moore Recovery Limited: Dingley, Neil **F** 

Muras Baker Jones: Botwood, Mark

**Opus Business Advisory** Group: Callow, Jack . Davis, Paul

Osborne Clarke LLP: Boobier, Nigel

P S Wallace & Co: Wallace, Philip F PKF Smith Cooper: Nelson, Dean

Price Bailey LLP: Howard, Matthew

PricewaterhouseCoopers LLP: Williams, Edward

PwC LLP: Kelly, David 📘

Ouantuma Advisory Limited: Mitchell, Kelly [

ReSolve Advisory Limited: Manning, Lee H

S P Ford & Co. Limited: Ford, Steven FL

Teneo Financial Advisory Limited: Browne, Stephen 🖪 🖪

The Insolvency Company SW: Buckley, Gareth 🖪 📘

UHY Hacker Young LLP: Kubik, Peter

We CVL Ltd: Radford, John 🖪 🗓 WSM Marks Bloom LLP: Segal, Andrew 🖪 🔳

### Media & communication

BDO LLP: Lempriere, Raoul Child & Child: Goldstone. Nick

FRP Advisory Trading Limited: Carton-Kelly, Geoff 🖪 🗓

GIA: Keane, John A

Gordon Brothers International LLC: Weekes, Neal

Insolvency and Recovery: Touhey, Kenneth F

Interpath Advisory: Holloway, Nick Mishcon de Reya LLP: Stubbs, Mike

Osborne Clarke LLP: Boobier, Nigel FIL

Ouantuma Advisory Limited: Wessely, Frank F

ReSolve Advisory Limited: Manning, Lee H

Rollings Butt LLP: Butt, Steve [ UHY Hacker Young LLP: Kubik, Peter FL

Xeinadin Corporate Recovery Limited: Fallows, Alan F

### Medical & scientific

Evelvn Partners: Ford, Mark

**FRP Advisory Trading** 

Limited: Carton-Kelly, Geoff F

Gordon Brothers International LLC: Ainscough, Duncan

Mishcon de Reya LLP: Stubbs, Mike

Osborne Clarke LLP: Boobier, Nigel FL

UHY Hacker Young LLP: Kubik, Peter FL

# Offshore

Appleby: Jerrum, Simon

Appleby (Isle of Man) LLC: Holligon,

BDO LLP: Cohen, Malcolm [ ] Shaw, Mark

Begbies Traynor (London) LLP: Hyde, Adrian 🖪 🔲

Charles Russell Speechlys

LLP: Hyne, James Circumference: Dunsby, Andrea

FRP Advisory Trading Limited: Carton-Kelly, Geoff F

Ouriach, Samuel Gordon Brothers International

LLC: Ainscough, Duncan Grant Thornton Limited: Roberts, Alan E

Grant Thornton UK LLP: Hellard. Kevin F L

Howard Kennedy LLP: Brown, Rachel

Interpath Advisory: Caulfield, Charlotte F

Lamb Chambers: Frith. Timothy

MHA: Eason, Georgina 🖪 🗓 Ogier: Snead, Jeremy

PwC LLP: Higgs, Jason Quantuma Advisory Limited: Zalkin,

Paul L R&H Restructuring (Cayman): Smith,

Christopher T: Trott, Martin F Roger Harper Chartered Accountant and Insolvency Practitioner: Harper,

Roger L South Square: Phillips, Mark F

Teneo Financial Advisory Limited: Adam. Alex: Ridge. Catherine F

UHY Hacker Young LLP: Kubik, Peter

Wilberforce Chambers: Robinson. Thomas

### Pensions

BDO LLP: Shaw. Mark

ClashStreetCo LLP: Escott, Charles FIL

Dalriada Trustees Limited: Lukic. Tomislav 🖪 📘

Evelvn Partners: Stephens, Adam [ FRP Advisory Trading

Limited: Jones, Gemma

Osborne Clarke LLP: Boobier, Nigel ΕII

Pension Protection Fund: Weir. Malcolm

Pinsent Masons LLP: Cameron, James

PwC LLP: del Tasso-Dhupelia, Atul UHY Hacker Young LLP: Kubik, Peter

Wilberforce Chambers: Robinson, Thomas

# Proceeds of crime recoveries

Aver Chartered

Accountants: Cleghorn, William 🖪 📘

BDO LLP: Shaw, Mark

Begbies Traynor (Central) LLP: Ainge, Jason L

Begbies Traynor (London)

LLP: Hyde, Adrian H Evelvn Partners: Stephens, Adam [

FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓

Griffins: Goldfarb, Kevin 🖪 📘

Howden Insurance Brokers Limited: Brittain, Ed

Interpath Advisory: Pretlove, Paul

Kennedy Talbot: Stancombe, Barry Mishcon de Reya LLP: Stubbs, Mike

# Professional services

BDO LLP: Shaw. Mark

Begbies Traynor (London) LLP: Birne, David F

Central Associates: Hatton, Bee

Chartered Accountants Ireland: Moore, Laura-Michelle Child & Child: Cohen, Philip

Fox Williams LLP: Butler, David

FRP Advisory Trading

Limited: Carton-Kelly, Geoff [] [ Gibson Booth Business Solutions &

Insolvency: Wetton, Edward F Howard Kennedy LLP: Brown,

Isadore Goldman: Fitzgerald, Christina **H** 

JMW Solicitors LLP: Jones, Gavin 🖪 📘

JPS Chartered Surveyors: Isaacs, Mark KPMG: Neill, James F

Kroll: Cawley-Harrison, Ben

Leonard Curtis: Gregory, Andrew Lupton Fawcett LLP: Smyllie, David

L Menzies LLP: Lai, Rachel F

Mishcon de Reya LLP: Stubbs, Mike

Moore Recovery Limited: Abdulali. Mustafa 🖪 🔲

Opus Business Advisory Group: Turner, Charles 🖪 🖪

Osborne Clarke LLP: Boobier, Nigel

Quantuma Advisory

Limited: Bucknall, Sean L

Recovery First: Johnstone, David

S216 Limited: Ward, David

UHY Hacker Young LLP: Kubik, Peter FL

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

# Public sector

BDO LLP: Shaw, Mark

DLA Piper UK LLP: Hill, Pippa

FRP Advisory Trading Limited: Carton-Kelly, Geoff 🖪 🗓

Grant Thornton UK

LLP: Christie-Brown, Dominic

Kroll: Berry, Tom

Menzies LLP: Cullen, John F

Opus Business Advisory Group: Butler, David 🖪 📘

Osborne Clarke LLP: Boobier, Nigel

# Raw materials extraction

FRP Advisory Trading Limited: Carton-Kelly, Geoff 🖪 🗓 UHY Hacker Young LLP: Kubik, Peter

### Real estate

Alvarez & Marsal Europe LLP: Paxton, Adam [

Azets: Grant, Stephen 🖪 📘

BDO LLP: Francis, Christine

Begbies Traynor (London) LLP: Provan, Kirstie 🖪 🗓

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F

Christie & Co: Bond, Darren

Colliers International: Hammond, Nick

Cornerstone Business Recovery: Faik, Engin 🖪 📘 Dentons UK and Middle East LLP: Knight, Philip

DLA Piper UK LLP: Russell, Robert Edwin Coe LLP: Gilchrist, Simeon

Fieldfisher LLP: Perry, Stewart

Fraser Real Estate: Pitt, Joseph FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓; Corfield, Ian : McIntyre, Gordon; Stevens, Chris L

Gordon Brothers International LLC: Ainscough, Duncan

Interpath Advisory: Crompton, Peter; Holloway, Nick I; McAlinden, Alistair I; Speight, Neil

Kroll: Kisby, Annika; Rayment, Sarah

Lamb Chambers: Frith, Timothy

Marriott Harrison LLP: Israel, Brett F

Mazars LLP: Boughey, Mark F

MHA: Eason, Georgina 🖪 🔲

Mishcon de Reya LLP: Stubbs, Mike

Moore Kingston Smith & Partners

LLP: Mather, Neil 🖪 📘 Moorfields Advisory

Limited: Vuceljic, Milan L

**Opus Business Advisory** Group: Binyon, Trevor F

PACT Property & Assets: Price,

Christopher PwC LLP: Banfield, Toby

Quantuma Advisory Limited: Zalkin, Paul 🔳

ReSolve Advisory Limited: Manning, l ee 🖪 🔳

UHY Hacker Young LLP: Kubik, Peter FIL

Watling Real Estate: Ryall, Alan

### Restaurants, bars & pubs

360 Insolvency Limited: Allen, Danny

Azets: Andrews, Meghan 🖪 Grant, Stephen [ ] Richards, Matthew [

BDO LLP: Shaw, Mark L

BDO Northern Ireland: Murphy, Brian 🖪 🗓

Begbies Traynor (Central) LLP: Walters, John L

Begbies Traynor (London) LLP: Provan, Kirstie 🖪 🗓

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth 🖪 🗓

Bespoke Insolvency

Solutions: Harold, Peter [

Bishop Fleming LLP: Venner, Luke I Bridge Newland Limited: Robson, Ben 🔳

CAPA: Sweeney, Tony

Clarke Bell Limited: Bell, John F

CMB Partners UK: Price, Adam [ Debt On Limited: Patala, Arif

Dentons UK and Middle East LLP: Knight, Philip

EY-Parthenon: Keen, Samantha F

FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🖪 Priest, Emma 📑 Reynolds, Philip 🖬 📘

GIA: Keane, John A

Interpath Advisory: McAlinden, Alistair [ ]; Portwood, James

JMW Solicitors LLP: Worthington, Aleiandro

Jones Lowndes Dwyer LLP: Dwyer, Claire F

Kallis Insolvency

Practitioners: Arakapiotis, Andreas

Kroll: Rayment, Sarah []; Sweeney,

Lamb Chambers: Frith, Timothy

Larking Gowen: Green, Lee F Laytons: Harvey, John

Libertas Associates: Barnett, Nicholas F

Lupton Fawcett LLP: Smyllie, David

Opus Business Advisory

Group: Binyon, Trevor F .: Butler, David F L

Osborne Clarke LLP: Boobier, Nigel

ReSolve Advisory Limited: Manning, Lee H

Rollings Butt LLP: Butt, Steve I SPK Financial Solutions: Kelly, Stuart FL

Sydney Mitchell Solicitors LLP: Schneider-Rose, Leanne

UHY Hacker Young LLP: Kubik, Peter FL

We CVL Ltd: Radford, John 🖪 🔲 WSM Marks Bloom LLP: Segal, Andrew F

Xeinadin Corporate Recovery Limited: Fallows, Alan F

### Retail

Ballard Business Recovery: Ballard, Philip 📘

BDO LLP: Waudby, Andrew

Begbies Traynor (London) LLP: Provan, Kirstie 🖪 📘

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth 🖪 🔳

CAPA: Sweeney, Tony

Dentons UK and Middle East LLP: Knight, Philip

DLA Piper UK LLP: Russell, Robert DWF LLP: Atkinson, Natasha

Edwin Coe LLP: McGouran, Barry ELS Advisory Limited: Brown, Kevin

EY-Parthenon: Keen, Samantha 🖪 🗓

FIL

FRP Advisory Trading Limited: Carton-Kelly, Geoff [ ] Reynolds, Philip F . Wright, Anthony [

FTS Recovery: Newton, Mark

GIA: Keane, John 🔼

Gordon Brothers International LLC: Weekes. Neal

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Interpath Advisory: Crompton, Peter JMW Solicitors LLP: Jones, Gavin E

Kroll: Rayment, Sarah 📘

Lamb Chambers: Frith, Timothy

Laytons: Harvey, John

Mazars LLP: Dacre, Rebecca 🖡 🗓

Mercury Corporate Recovery Solutions: Tackie, Francesca

Midlands Business Recovery: Brindley, Paul

Moore Recovery Limited: Dingley, Neil E

Opus Business Advisory Group: Binyon, Trevor 🖪 🗓

Osborne Clarke LLP: Boobier, Nigel

Penningtons Manches Cooper

LLP: Fox, Alexander F PricewaterhouseCoopers

LLP: Williams, Edward

Reed Smith LLP: Bloomberg, Linton ReSolve Advisory Limited: Manning, Lee H

S P Ford & Co. Limited: Ford, Steven FIL

Teneo Financial Advisory Limited: Browne, Stephen 🖪 📘

UHY Hacker Young LLP: Kubik, Peter FIL

# Security & defence

Central Associates: Hatton, Bee FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓 Mishcon de Reya LLP: Stubbs, Mike

Osborne Clarke LLP: Boobier, Nigel FIL

### Social care

AlixPartners UK LLP: O'Connor, Joe FL

BDO LLP: Simpson, Chris

Cornerstone Care Solutions Limited: Corner, Lucy

FRP Advisory Trading Limited: Carton-Kelly, Geoff F .:

Stevens, Chris L

Osborne Clarke LLP: Boobier, Nigel FL

# Sport

Buchler Phillips: Buchler, David FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓

Gordon Brothers International LLC: Weekes, Neal

Howard Kennedy LLP: Brown. Rachel

Lamp-post Associates

Limited: Wong, Dominic F

Laytons: Harvey, John

Osborne Clarke LLP: Boobier, Nigel FL

ReSolve Advisory Limited: Manning, Lee H L

South Square: Phillips, Mark F

UHY Hacker Young LLP: Kubik, Peter FL

### Tax

Enterprise Chambers: Groves, Hugo

FRP Advisory Trading

Limited: Carton-Kelly, Geoff F

Muras Baker Jones: Botwood, Mark

Teneo Financial Advisory Limited: Rea, Marcus

# Transport & logistics

BDO LLP: Shaw, Mark

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth

Bishop Fleming LLP: Rhodes, Malcolm [

DWF LLP: Atkinson, Natasha

Eagle Orchid Management Services: Armour, Neil F

Edwin Coe LLP: McGouran, Barry

Ensors: Scrivener, David F

FRP Advisory Trading

Limited: Carton-Kelly, Geoff F GMG Asset Valuation: Grier, Mark

Gordon Brothers International

LLC: Ainscough, Duncan; Weekes,

Howard Kennedy LLP: Brown,

Interpath Advisory: Speight, Neil

Mazars LLP: Dacre, Rebecca 🖪 🔳

Midlands Business Recovery: Brindley, Paul

Norton Rose Fulbright LLP: McKenzie, Nicole

Osborne Clarke LLP: Boobier, Nigel FIL

Robson Scott Associates: Horner, Christopher 🖪 🗓

UHY Hacker Young LLP: Kubik, Peter FL

# Utilities

Dentons UK and Middle East LLP: Knight, Philip

**DWF LLP:** Atkinson, Natasha

FRP Advisory Trading

Limited: Carton-Kelly, Geoff [ ]

Menzies LLP: Cullen, John F

Osborne Clarke LLP: Boobier, Nigel FL

Licensed insolvency practitioners preferred size of case (£ annual turnover)

### £0-£5m

Adcroft Hilton: Hilton, Rosalind F Albert Goodman LLP: James, Daniel

Arkin & Co Limited: Arkin, Mehmet

Artemis Insolvency Services Ltd: Thorpe, Antoinette 🖪 🗓

**Bailey Ahmad Business** Recovery: Ahmad, Tom F [ ]; Bailey,

Paul F L

Baker Tilly Mooney Moore: Bowman, Darren 📘

BCR: Wood, Philip F

Begbies Traynor (Central) LLP: Powell, Huw F

Begbies Traynor (Scotland)

LLP: Pattullo, Kenneth 🖪 📘 Blades: Willetts, Julie 📘

Booth&Co: Booth, Philip [ Bridge Newland Limited: Robson,

Ben 📘

Butcher Woods: Butcher, Roderick FL

Carrington George Associates Limited: George, Paul [

CB Business Recovery: Brooksbank, Christopher [

CBA Business Solutions: Glanvill, Steven II

Currie Young Limited: Meadows, Nicola F L

Evelyn Partners: Bridge, David [

Expedium Insolvency

Practitioners: Simon, Alan 🖪 🗓 FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓; Priest, Emma 📘

FTS Recovery Limited: Duncan, Andrew F I; Piacquadio, Marco I

Gibson Booth Business Solutions & Insolvency: Wetton, Edward 🖪 🗓

Gildernew & Co Ltd: Gildernew, Gerard **F** 

Harrisons Business Recovery and Insolvency (London) Limited: Boyle, Paul F L

Hart Shaw LLP: Brown, Christopher Hay & Kilner LLP: Harrold, Neil Herron Fisher: Fisher, Nicky F Horsfields: Mistry, Hemal HS Business Recovery: Thornton, Simon L Jeremy Knight & Co LLP: Knight, Jeremy L John Harlow Limited: Harlow, John F L Kennway Francis: Jackson, Melissa Kent Insolvency Limited: Ireland, Amanda 🖪 🗓 Kumar and Company Limited: Kumar, Rajiv LA Business Recovery Limited: Levy, Virgil F L Leigh Consultancy: Leigh, Daniel [ Leonard Curtis Business Solutions Group: Pinder, Richard [ Lines Henry Limited: Oddie, Jeremy FL M.R. Insolvency: Royce, Michael F Maidment Judd: Maddison, Hayley F L Marshall Peters Manchester Limited: Palmer, Paul F Maxim IP Limited: Davenport, Andrew F McAleer Jackson: Burnside, Alison FIL McLaren Insolvency Practitioners: McCoull, Penny McTear Williams & Wood Limited: Watson, Hayley Menzies LLP: Khalastchi, Freddy 🖪 🗓 Mercer & Hole: Page, Henry [ Mercian Advisory Limited: Tailby, Mark F Middlebrooks Business Recovery & Advice: Middlebrook, Claire 🖪 📘 Midlands Business Recovery: Brindley, Paul [ Milner Boardman Partnership: Brookes, Darren [ Moore Recovery Limited: Abdulali, Mustafa **F** Moorfields Advisory Limited: Keley, Richard F L North Insolvency Limited t/a North Insolvency & Advisory: Simmons, Hayley 📘 **Opus Business Advisory** Group: Dante, Adrian [ ]; McCulloch, lan L

Oury Clark: Parsk, Nicholas [

Limited: Jackson, Peter 🖪 📘

Parkfield Insolvency

Parker Andrews Limited: Thomas,

Peters Elworthy & Moore: Dyer, Ben Philmore & Co: Philmore, Paul E PKF GM: Clarkson, Brendan Ouantuma Advisory Limited: Chamberlain, Michael 🖪 🗓 Nowaczyk, Blazej RIADA Capital Partners: Adair, Neil Richard J Smith & Co LLP: Adam, Hamish 🖪 🖪 Quant, Karen Roger Harper Chartered Accountant and Insolvency Practitioner: Harper, Roger I Rushtons Insolvency: Baker, Nicola Saint & Co: Farrer, Lindsay 🖪 🔲 Simply Corporate Limited: Hughes, SPK Financial Solutions: Harsley, Claire : Kelly, Stuart : TC Bulley Davey: Gregson, Michael ThorntonRones: Rones, Richard FI Turpin Barker Armstrong: Bailey, Andrew F : Patchett, James F : Whitemaund: D'Arcy, Thomas [ WSM Marks Bloom LLP: Segal, Andrew F L • £5m-£50m Albert Goodman LLP: James, Daniel

Azets: Andrews, Meghan 📘 Banham, Nicola . Carter, Margaret, Tate, Christopher L

BCR: Wood, Philip F

BDO LLP: Shaw, Mark Thornton, Mark 🖪; Tulloch, Roger 🖪

Begbies Traynor (Central) LLP: Powell, Huw F

Begbies Traynor (London)

LLP: Hyde, Adrian H Begbies Traynor (Scotland)

LLP: Pattullo, Kenneth 🖪 🗓

Evelyn Partners: Fox, Nigel

**Expedium Insolvency** Practitioners: Simon, Alan 🖪 🗓

FRP Advisory Trading Limited: Armstrong, Phillip []; Carton-Kelly, Geoff 🖪 🖪; Dunn,

Jonathan 📑 Farr, Simon 🖪 FTI Consulting LLP: Johnson, Andrew F

FTS Recovery Limited: Piacquadio, Marco II

Grant Thornton Limited: Roberts, Alan E

Harrisons Business Recovery and Insolvency (London) Limited: Boyle, Paul F L

HS Business Recovery: Thornton, Simon 📘

Interpath Advisory: McAlinden, Alistair 🖪: Nimmo, Blair 🖪 📳 Portwood, James

Irwin Mitchell: Walker, Andrew James Cowper Kreston: Mundy.

Sandra 🔳

Kreston Reeves LLP: Powell, Caitlin

Kroll: Rayment, Sarah [ LA Business Recovery Limited: Levy,

Virgil F L Lambert Smith Hampton: Blackwell.

Leonard Curtis Business Solutions

Group: Pinder, Richard [ Marshall Peters Manchester Limited: Palmer, Paul F

McAleer Jackson: Burnside, Alison

McTear Williams & Wood Limited: Watson, Hayley

Menzies LLP: Cullen, John F L; Khalastchi, Freddy F

Mercer & Hole: Page, Henry I Milsted Langdon LLP: Rowe, Simon

North Insolvency Limited t/a North Insolvency & Advisory: Simmons, Hayley L

**Opus Business Advisory** Group: Binyon, Trevor 🖪 🗓; Dale. George; Davis, Paul **I** McCulloch, Ian 🖪 Rolls, Joanne 🖪 🖪 Turner, Charles F L

Osborne Clarke LLP: Boobier, Nigel

Oury Clark: Parsk, Nicholas . Peters Elworthy & Moore: Dyer, Ben

Quantuma Advisory

Limited: Chamberlain, Michael F []; Nowaczyk, Blazej; Zalkin, Paul

ReSolve Advisory Limited: Manning, Lee 🖪 🔳

Teneo Financial Advisory Limited: Meadows, Paul

Turpin Barker Armstrong: Bailey, Andrew **F** 

UHY Hacker Young LLP: Kubik, Peter FL

# £50m-£500m

Alban House: Howell, Christopher F Azets: Banham, Nicola BDO LLP: Shaw, Mark Begbies Traynor (London) LLP: Hyde, Adrian 🛚 🗓 Begbies Traynor (Scotland)

LLP: Pattullo, Kenneth F Child & Child: Goldstone. Nick

Fried, Frank, Harris, Shriver & Jacobson (London) LLP: Gardner, Fwan

FRP Advisory Trading Limited: Carton-Kelly, Geoff 🖪 🗓

FTI Consulting LLP: Johnson, Andrew F Malde, Shamil

Grant Thornton UK LLP: Moves, Clare Interpath Advisory: Camp, James;

Wiseman, Luke L

Kroll: Rayment, Sarah [

Menzies LLP: Cullen, John 🖪 🔳

PwC LLP: Seres, Adam [

Ouantuma Advisory Limited: Onalaja, Cassy

R&H Restructuring (Cayman): Trott,

Martin 🖪

Teneo Financial Advisory Limited: Meadows, Paul

UHY Hacker Young LLP: Kubik, Peter

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

### £500m+

Alban House: Howell, Christopher F

Alvarez & Marsal Europe LLP: Fleming, Richard F

BDO LLP: Shaw, Mark Begbies Traynor (London)

LLP: Hyde, Adrian 🛚 🔳

FRP Advisory Trading

Limited: Carton-Kelly, Geoff 🖪 🗓

FTI Consulting LLP: Malde, Shamil Interpath Advisory: Camp, James;

PwC LLP: Seres, Adam 📘

Wiseman, Luke 耳

Weil, Gotshal & Manges (London)

LLP: Nandap, Wupya

# Solicitors - Domestic law specialisms

# Asset tracing

ASW Legal Limited: Whyatt, Matthew **F** 

Birketts LLP: Weeks, Laurence Fox Williams LLP: Butler, David

Howard Kennedy LLP: Brown, Rachel

Howes Percival LLP: Corker-Peacock.

Isadore Goldman: Oliver, Nick :: Phillips, Sarah

Keidan Harrison LLP: Harrison, Luke Kingsley Napley LLP: Van Straaten, Marieta

Kumar and Company Limited: Kumar, Rajiv

Mishcon de Reya LLP: Stubbs, Mike

Womble Bond Dickinson (UK) LLP: Gill, Julian F

# Charity & non-profit insolvency & restructurina

Cripps: Ford, Joanna

Druces LLP: Cropley, Caroline Howard Kennedy LLP: Brown,

Rachel

Hugh James: Pay, Alex

Mills & Reeve LLP: Smyth, Neil

Thompson Smith and Puxon: Rout.

# Commercial dispute resolution

Addleshaw Goddard LLP: Barnett. Patrick: Sinclair, Alan

Apex Litigation Finance: Sands. Mark **F** 

Ashtons Legal LLP: Beurich, Ina Birkett Long LLP: Sullivan, Kevin

Birketts LLP: Weeks, Laurence

Blandy & Blandy LLP: Murray, David Brodies LLP: Scott, Andrew



Carson McDowell LLP: Toombs. Darren

Child & Child: Savani, Vikash

Clarke Willmott LLP: Maclennan,

Collas Crill LLP: Bregg, Quentin

Cripps: Ford, Joanna

Cripps LLP: Angas, William

Dentons UK and Middle East LLP: Knight, Philip

Dutton Gregory LLP: Witt, Andrew

Envo Law LLP: Rule, Oliver

Eversheds Sutherland NI: Howse, Matthew

Fieldfisher LLP: Coltman, Larry Grosvenor Law: Lester, Jamie

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Isadore Goldman: Kapur, Monica; Taylor, Andrew **F** 

Manolete Partners: Boldero, Jean Penningtons Manches Cooper LLP: Fox. Alexander Harrison.

Rowland Law Limited: Rowland, Jeremy 🖪

Spencer West LLP: Berg, Tim Stewarts Law LLP: Osafo, Natalie Stronachs LLP: Law. Deborah Wedlake Bell LLP: Starling, Edward

# Commercial litigation

Addleshaw Goddard LLP: Barnett. Patrick: Sinclair. Alan: Walker. Lynsev: Widdowson, Emma

Anderson Strathern: Murray, Gillian ASW Legal Limited: Whyatt, Matthew **F** 

Birketts LLP: Kinnison, Andrew []; Weeks Laurence

Brodies LLP: Scott, Andrew

Burness Paull LLP: Harrison, Sophia Carson McDowell LLP: Toombs, Darren

Child & Child: Chinnery, Kevin; Crees, Laurence

Collas Crill LLP: Bregg, Quentin

Cripps: Ford, Joanna

Dentons UK and Middle East LLP: Knight, Philip

Edwin Coe LLP: Sansome, Claire Enyo Law LLP: Leader, Jamie; Rule, Oliver

Escalate Law Limited: Clay, Chris Eversheds Sutherland NI: Howse, Matthew

Fieldfisher LLP: Coltman, Larry Fox Williams LLP: Butler, David Henderson & Jones Limited: Samani, Sophie

HFW: Chalcraft, David

Hill Dickinson LLP: Smith, Laura

Howard Kennedy LLP: Brown. Rachel

Hugh James: Pay, Alex

KaurMaxwell: Virdee, Mandeep

Keidan Harrison LLP: Harrison, Luke

Mishcon de Reya LLP: Hulme, Megan; Stubbs, Mike

Penningtons Manches Cooper LLP: Harrison, James; Rome, Stephen

Rowland Law Limited: Rowland,

Jeremy F

Sherrards Solicitors LLP: Dobson, Karen

Stephenson Harwood LLP: Hollands, Paul

Stronachs LLP: Law, Deborah TLT LLP: Brown, Charlotte

# Corporate insolvency & restructuring

Aaron & Partners LLP: Malik, Adila Addleshaw Goddard LLP: Abdul. Aziz; Clowry, Karl; Cooper, Tim F; Widdowson, Emma

Ashtons Legal LLP: Beurich, Ina; Trainor, Alice

ASW Legal Limited: Whyatt, Matthew E

Barker Gotelee: Bradshaw. John Birkett Long LLP: Sullivan, Kevin

Birketts LLP: Weeks, Laurence F

Bishop & Sewell LLP Solicitors: Bright, Karen

Blake-Turner LLP: Cooper, Paul Blandy & Blandy LLP: Murray, David

Brodies LLP: Laing, Louise; Li-Ting, Shirley; McCann, Lucy; Watson, Nicky-Ray

Browne Jacobson LLP: Taylor, **Fmma** 

Bryan Cave Leighton Paisner LLP: Obank, Richard F

Carbon Law Partners: Lloyd, Owen

Charles Russell Speechlys LLP: Goldthorp, Alison F

Child & Child: Savani, Vikash

Clarion Solicitors Limited: Oates, Estelle

Clarke Willmott LLP: Maclennan, Ken

Cripps: Ford, Joanna; Shadwell,

Cripps LLP: Angas, William Davidson McDonnell: Harten.

Dechert LLP: Horrocks, Chris; Plainer, Adam 🖪

Dentons UK and Middle East LLP: Fox. Ian: Knight, Philip

DLA Piper UK LLP: Letson, Sarah; Riley, Neil

Downs Solicitors LLP: Millar. Christopher

Druces LLP: Cropley, Caroline DWF LLP: Atkinson, Natasha

Edwin Coe LLP: Bompas, Sophia: Gilchrist, Simeon; McGouran, Barry; Sansome, Claire

Ellisons Solicitors: McCaw. Adam [ Enyo Law LLP: Leader, Jamie; Rule,

Fieldfisher LLP: Jenner. Rachael: Perry, Stewart **F** 

Foot Anstey LLP: Rumley, Joanne 🖪 Forbes Solicitors: Bowers, Chris

Fox Williams LLP: Butler. David

Freeths: Bates, Helen; Murphy, Jacqueline

Freeths LLP: Dale, Danielle; Gilmour, Mike

Freshfields Bruckhaus Deringer LLP: Tett, Richard

Frettens: Niekirk, Malcolm F

Fried, Frank, Harris, Shriver & Jacobson (London) LLP: Gardner, **Fwan** 

FromCounsel: Smith, Phillip [

Gateley Legal: Kirk, Nicola; Prasad, Aneesh; Radford, Christopher :: Reid, Alison; Singh, Mahnvir; Titchen, Kenneth

Goodwin Procter (UK) LLP: Lockhart, Emily

Gowling WLG (UK) LLP: Pringle, Thomas

Greenberg Traurig: Mulligan, Kevin Grosvenor Law: Lester, Jamie

Hay & Kilner LLP: Harrold, Neil

HCR Law: Payne, Sam

Henderson & Jones Limited: Samani, Sophie

Higgs LLP: Hartigan-Pritchard, Lauren

Hill Dickinson LLP: Lund, Mark F 1; Smith, Laura

Howes Percival LLP: Coburn, Karyn; Nigh, Deborah

Hugh James: Pay, Alex

IBB Law LLP: Jordan, Sonia Irwin Mitchell: Walker Andrew

Irwin Mitchell LLP: Robinson,

Rebecca

Isadore Goldman: Archer, Maddie; Griffin, Louise; Hook, Laura; Parrett, Craig; Phillips, Sarah; Taylor, Andrew

James Cowper Kreston: Russell. Thomas I

JMW Solicitors LLP: Fendt, David; Worthington, Aleiandro

KaurMaxwell: Virdee. Mandeep Kepstorn Solicitors Limited: Jones.

Kevstone Law: Bebb, Cory F []; Judge, Edward 🖪

Kingsley Napley LLP: Edwards, Lucy

Laytons: Harvey, John

Linklaters LLP: Hodgson, Richard; Windsor, Joseph

Macfarlanes LLP: Bains. Jatinder: Beale, Simon

Mills & Reeve LLP: Smyth, Neil

Mishcon de Reya LLP: Stubbs, Mike L; Williams, Jessica

Mverson Solicitors LLP: Ramsden. Jack; Wolff, Richard F

Norton Rose Fulbright LLP: Long, Gemma

Occasio Legal Limited: Reilly, Jeremy

Ogier: Snead, Jeremy

Osborne Clarke LLP: Boobier, Nigel FL

Paris Smith LLP: Pavitt, Mike

Pike Restructuring: Pike, Nicholas F

Pinsent Masons LLP: Gavin-Brown. Nicholas; Mander, Bhaljinder; Maunder, Charles

PwC LLP: Hales, Louise

Rowland Law Limited: Rowland. Jeremy **F** 

RPC: Beck, Will; Capece-Galeota,

Shearman & Sterling LLP: Wood, Alexander F

Sherrards Solicitors LLP: Dobson.

Shoosmiths LLP: Capani, Hayley

Silverback Commercial Law Services Limited: Beard, Alison [

Slater Heelis Limited: Goodman, Nicholas L

Squire Patton Boggs (UK) LLP: Alderton, John F

Stephenson Harwood LLP: Beat. Joseph; Benjamin, Ian

stevensdrake solicitors: Pickering. Gavin

Taylor Rose MW: Cole, Richard Tees Solicitors: Perry, David

Thompson Smith and Puxon: Rout. Nicola

Thorntons Law LLP: Carr, Stephanie; Muir, Pamela

TLT LLP: Brown, Charlotte TLT NI LLP: Loque, Brendan Travers Smith LLP: Smith, Edward

Trethowans LLP: Hirst, Melia

Veale Wasbrough Vizards LLP: Speedie. Dominic

Watson Farley & Williams LLP: Parker, Stephen

Wedlake Bell LLP: Fenwick. Sam: May, Sarah; Paterson, Robert 📘 Starling, Edward

Weightmans LLP: Boyne, Charles; Nelson, Oliver

Weil, Gotshal & Manges (London) LLP: Ayres, Natasha; Nandap, Wupya; Turley, Jamie

Wilkin Chapman LLP: Shilleto, Louisa

Willkie Farr & Gallagher (UK): Buttanshaw, Celine

Womble Bond Dickinson (UK) LLP: Bennett, Alan

# Employment

Fox Williams LLP: Butler, David Hugh James: Pay, Alex Laytons: Harvey, John

# Fraud investigation

ASW Legal Limited: Whyatt, Matthew 13

Birketts LLP: Weeks, Laurence

Child & Child: Crees, Laurence

Cripps LLP: Angas, William

Dentons UK and Middle East LLP: Knight, Philip

Ellisons Solicitors: McCaw. Adam [ Fox Williams LLP: Butler, David

Howard Kennedy LLP: Brown, Rachel

Howes Percival LLP: Corker-Peacock. Morris

IBB Law LLP: Jordan, Sonia

Isadore Goldman: Oliver, Nick F

Kingsley Napley LLP: Van Straaten, Marieta

Laytons: Harvey, John

Mishcon de Reya LLP: Stubbs, Mike

Penningtons Manches Cooper LLP: Rome, Stephen

Spencer West LLP: Berg, Tim

Stephenson Harwood

LLP: Goldsmith, Tal Veale Wasbrough Vizards

LLP: Speedie, Dominic Wedlake Bell LLP: Fenwick, Sam;

Latham, James F

Womble Bond Dickinson (UK) LLP: Gill, Julian [5]

# Personal dispute resolution

Dentons UK and Middle East LLP: Knight, Philip

Hugh James: Pay, Alex Laytons: Harvey, John

Rowland Law Limited: Rowland. Jeremy 🖪

# Personal insolvency

Aaron & Partners LLP: Malik, Adila Anderson Strathern: Murray, Gillian Ashtons Legal LLP: Trainor, Alice

Barker Gotelee: Bradshaw, John

Bishop & Sewell LLP Solicitors: Bright, Karen

Brodies LLP: Watson, Nicky-Ray

Browne Jacobson LLP: Taylor. Emma

Carbon Law Partners: Lloyd, Owen

Child & Child: Chinnery, Kevin Clarion Solicitors Limited: Oates.

Estelle

Cripps: Shadwell, Dawn

Cripps LLP: Angas, William

Davidson McDonnell: Harten, Lindsey

Dentons UK and Middle East LLP: Knight, Philip

Edwin Coe LLP: Bompas, Sophia; Gilchrist, Simeon; McGouran, Barry

Fieldfisher LLP: Jenner. Rachael Forbes Solicitors: Bowers, Chris.

Freeths: Bates, Helen; Murphy, Jacqueline

Freeths LLP: Dale, Danielle; Gilmour,

Frettens: Niekirk, Malcolm 🖪 🗓

Gateley Legal: Kirk, Nicola

Gunnercooke LLP: Taylor, Adam 🖪 Henderson & Jones Limited: Samani. Sophie

Higgs LLP: Hartigan-Pritchard, Lauren

Howes Percival LLP: Coburn, Karyn; Nigh, Deborah

Hugh James: Pay, Alex

Irwin Mitchell LLP: Robinson, Rebecca

Isadore Goldman: Hook, Laura; Kapur, Monica; Parrett, Craig; Phillips, Sarah

James Cowper Kreston: Russell, Thomas 🔳

JMW Solicitors LLP: Fendt, David Keystone Law: Bebb, Cory F

Kingsley Napley LLP: Edwards, Lucy

Lamb Chambers: Jacob, Winston

Laytons: Harvey, John

Lupton Fawcett LLP: Whitfield,

Mishcon de Reya LLP: Stubbs, Mike II: Williams, Jessica

Myerson Solicitors LLP: Ramsden, Jack: Wolff, Richard 🖪

Occasio Legal Limited: Reilly, Jeremy E L

Paris Smith LLP: Pavitt, Mike

Penningtons Manches Cooper LLP: Adams, John

Rowland Law Limited: Rowland. Jeremy 🖪

Slater Heelis Limited: Goodman, Nicholas I

stevensdrake solicitors: Pickering. Gavin

Taylor Rose MW: Cole, Richard Tees Solicitors: Perry, David

Thorntons Law LLP: Carr, Stephanie

TLT NI LLP: Loque, Brendan

Wedlake Bell LLP: Latham, James []; May, Sarah

Weightmans LLP: Nelson, Oliver Wilkin Chapman LLP: Shilleto, Louisa

#### Property litigation

Dentons UK and Middle East LLP: Knight, Philip

Hugh James: Pay, Alex

Lamb Chambers: Jacob. Winston

Laytons: Harvey, John Memery Crystal: Bell, Liam

#### Solicitors - Cross border law specialisms

#### Asset tracing

Birketts LLP: Weeks, Laurence Downs Solicitors LLP: Millar, Christopher

E&G Solicitors: Eshkeri, Jonathan Edwin Coe LLP: Gilchrist, Simeon Fox Williams LLP: Butler, David

Howard Kennedy LLP: Brown. Rachel

Stephenson Harwood LLP: Goldsmith. Tal.

Wedlake Bell LLP: Starling, Edward Womble Bond Dickinson (UK) LLP: Bennett, Alan

#### Commercial dispute resolution

Appleby (Isle of Man) LLC: Holligon, Mark

BBM Solicitors: Baijal, Eric Birketts LLP: Weeks, Laurence F Circumference: Dunsby, Andrea Dentons UK and Middle East LLP: Knight, Philip

Enyo Law LLP: Rule, Oliver Grosvenor Law: Lester, Jamie

HFW: Brown, Rick

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Laytons: Harvey, John Penningtons Manches Cooper

LLP: Adams, John

Stewarts Law LLP: Osafo, Natalie

Talbots: Turner, Stuart

#### Commercial litigation

Addleshaw Goddard LLP: Blvth. Douglas

Birketts LLP: Kinnison, Andrew 1: Weeks, Laurence F

Burness Paull LLP: Harrison, Sophia

Dentons UK and Middle East LLP: Knight, Philip

Envo Law LLP: Rule. Oliver HFW: Chalcraft. David

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex Laytons: Harvey, John

Mishcon de Reya LLP: Hulme, Megan

Rosenblatt: Walton, Simon

Stephenson Harwood LLP: Hollands, Paul

#### Corporate insolvency & restructuring



#### **Herbert Smith Freehills LLP**

Addleshaw Goddard LLP: Abdul, Aziz; Clowry, Karl; Cooper, Tim 🖪

Akin Gump LLP: Russell, Barry [

BBM Solicitors: Baiial. Eric

Birketts LLP: Weeks, Laurence F

Brodies LLP: Li-Ting, Shirley; McCann, Lucy

Bryan Cave Leighton Paisner LLP: Obank, Richard F

Charles Russell Speechlys LLP: Goldthorp, Alison

Cripps: Clench, Tania

Dechert LLP: Horrocks, Chris; Plainer, Adam 🖪

Dentons UK and Middle East LLP: Fox, Ian; Knight, Philip

DLA Piper UK LLP: Letson, Sarah;

Riley, Neil

DWF LLP: Atkinson, Natasha

E&G Solicitors: Eshkeri, Jonathan Edwin Coe LLP: Gilchrist, Simeon

Enyo Law LLP: Rule, Oliver

Freshfields Bruckhaus Deringer LLP: Tett, Richard

Gateley Legal: Prasad, Aneesh;

Radford, Christopher F; Reid, Alison; Singh, Mahnvir

Gowling WLG (UK) LLP: Pringle, Thomas

Greenberg Traurig: Mulligan, Kevin Grosvenor Law: Lester, Jamie

HFW: Brown, Rick

Hill Dickinson LLP: Lund. Mark F Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Linklaters LLP: Hodgson, Richard; Windsor, Joseph

Macfarlanes LLP: Bains, Jatinder; Beale, Simon

Norton Rose Fulbright LLP: Craggs, Mark; Long, Gemma

Paris Smith LLP: Andrews, Lucy **Penningtons Manches Cooper** LLP: Adams, John

Pike Restructuring: Pike, Nicholas F

Pinsent Masons LLP: Gavin-Brown, Nicholas: Maunder, Charles

PwC LLP: Hales, Louise F Rosenblatt: Walton, Simon

RPC: Beck, Will

Shakespeare Martineau LLP: Taylor, Andrew

Shearman & Sterling LLP: Wood, Alexander F

Shoosmiths LLP: Capani, Hayley

Squire Patton Boggs (UK) LLP: Alderton, John 🖪 🗓

Stephenson Harwood

LLP: Benjamin, Ian; Cahn, Julian

Thorntons Law LLP: Muir, Pamela

Travers Smith LLP: Smith, Edward

Watson Farley & Williams

LLP: Parker, Stephen

Wedlake Bell LLP: Paterson, Robert Starling, Edward

Weil, Gotshal & Manges (London) LLP: Ayres, Natasha; Lawford, Mark; Nandap, Wupya; Turley, Jamie

Willkie Farr & Gallagher (UK): Buttanshaw, Celine

Winston & Strawn LLP: Fleming, Paul F L

#### Fraud investigation

Addleshaw Goddard LLP: Blyth, Douglas

Birketts LLP: Weeks, Laurence **F** 

Dentons UK and Middle East LLP: Knight, Philip

Fox Williams LLP: Butler, David Howard Kennedy LLP: Brown,

Mishcon de Reya LLP: Stubbs, Mike

Penningtons Manches Cooper LLP: Adams. John

#### Personal dispute resolution

Dentons UK and Middle East LLP: Knight, Philip

#### Personal insolvency

Cripps: Clench, Tania

Dentons UK and Middle East LLP: Knight, Philip

E&G Solicitors: Eshkeri, Jonathan Edwin Coe LLP: Gilchrist, Simeon Mishcon de Reya LLP: Stubbs, Mike

**Stephenson Harwood LLP:** Cahn, Julian

# Barristers – Domestic law specialisms

#### Arbitration

Kings Chambers: Berragan, Neil Lamb Chambers: Frith, Timothy Radcliffe Chambers: Mills, Simon Twenty Essex: Leahy, Blair

# Charity / non-profit insolvency & restructuring

Maitland Chambers: Smith, Matthew

South Square: Phillips, Mark 🖪 🗓

#### Commercial litigation

3 Hare Court: Bailey, Katharine
9 Stone Buildings: Curl, Joseph E;
Wannagat, Nora; Young, Martin
Enterprise Chambers: Groves, Hugo

Erskine Chambers: Butler, Daniel

Five Paper: Laville, Roger Forum Chambers: Shipley, Iain Kennedy Talbot: Stancombe, Barry Kings Chambers: Berragan, Neil; Harding, Ben; Latimer, Andrew Lamb Chambers: Blackwood, Clive; Culverwell, James; Cunliffe, Alex; Doyle, Ben; Frith, Timothy; Ho, Harriet; Winn-Smith, Matthew

Maitland Chambers: Addy KC, Catherine; Phillips, Oliver

Radcliffe Chambers: Beasley, Tom; Comiskey, Reuben; Mills, Simon; Mohyuddin, David **□** 

South Square: Alexander, David; Judd, Philip; Phillips, Mark **I** Trinity Chambers: Stubbs, Richard

# Corporate insolvency & restructuring

3 Hare Court: Bailey, Katharine 9 Stone Buildings: Curl, Joseph E; Mace, Andrew; McGowan, Giselle; Wright, Paul

**Enterprise Chambers:** Groves, Hugo; Gunaratna, Kavan

Erskine Chambers: Butler, Daniel Exchange Chambers: Linklater KC, Lisa

Five Paper: Macro, Morwenna; Portch, David; Pryde, Megan

Forum Chambers: Shipley, Iain; Webb, Nathan

Guildhall Chambers: Passfield KC, Simon **F** 

Williams & Partners Ltd are
NAVA registered insolvency
agents providing Insolvency
Practitioners with tangible and
intangible asset valuation services,
pre-pack administration marketing services,
business sales and pre-sale independent
evaluator recommendations and reports. We have
a strong track history of generating realisable
value from the sale of distressed
businesses and assets from small,
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to larger multi-site
organisations.

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Lamb Chambers: Doyle, Ben; Frith, Timothy; Laithwaite, Hannah

Maitland Chambers: Phillips, Oliver; Smith, Matthew F

Radcliffe Chambers: Comiskev. Reuben; Doran, Catherine; Mohyuddin, David F. Morgan, James; Ouwehand, Martin

South Square: Alexander, David; Beltrami, Imogen; Davis KC, Glen; Judd, Philip; Phillips, Mark 🖪 🔲

Wilberforce Chambers: Holmes.

#### Personal insolvency

9 Stone Buildings: Curl. Joseph 📑 McGowan, Giselle; Wright, Paul

Enterprise Chambers: Groves, Hugo Exchange Chambers: Linklater KC, Lisa 🖪

Five Paper: Macro, Morwenna Forum Chambers: Webb. Nathan Guildhall Chambers: Passfield KC, Simon 🖪

Lamb Chambers: Blackwood, Clive; Cunliffe, Alex; Doyle, Ben; Frith, Timothy; Laithwaite, Hannah; Winn-Smith, Matthew

Maitland Chambers: Phillips, Oliver Radcliffe Chambers: Doran, Catherine

South Square: Beltrami, Imogen; Davis KC, Glen; Phillips, Mark F Three Stone: Watson-Gandy, Mark F

#### Property litigation

9 Stone Buildings: Wannagat, Nora; Young, Martin

Enterprise Chambers: Gunaratna, Kavan

Kings Chambers: Berragan, Neil Lamb Chambers: Doyle, Ben; Frith, Timothy; Ho, Harriet

Maitland Chambers: Phillips, Oliver Trinity Chambers: Stubbs, Richard

#### Barristers - Cross border law specialisms

#### Arbitration

3PB Barristers: Oram, Seb 9 Stone Buildings: Brown, Rory; Mace, Andrew

Five Paper: Portch, David Lamb Chambers: Frith, Timothy South Square: Kok, Rabin

#### Commercial litigation

3 Hare Court: Bailey, Katharine 3PB Barristers: Oram, Seb

9 Stone Buildings: Brown, Rory Five Paper: Laville, Roger; Pryde,

Kings Chambers: Berragan, Neil; Harding, Ben

Lamb Chambers: Culverwell, James; Frith, Timothy

Maitland Chambers: Phillips, Oliver Radcliffe Chambers: Beasley, Tom Wilberforce Chambers: Holmes. Jamie

#### Corporate insolvency & restructuring

3 Hare Court: Bailey, Katharine Enterprise Chambers: Groves, Hugo Lamb Chambers: Frith, Timothy Maitland Chambers: Addy KC,

Catherine; Phillips, Oliver Radcliffe Chambers: Morgan, James;

Three Stone: Watson-Gandy, Mark **F** 

#### Personal insolvency

Ouwehand, Martin

Lamb Chambers: Frith, Timothy Maitland Chambers: Phillips, Oliver South Square: Kok, Rabin

#### Property litigation

Lamb Chambers: Frith, Timothy Maitland Chambers: Phillips, Oliver

#### Asset sales and valuation services



#### Buildings & land



Colliers International: Hammond.

Edwin Coe LLP: McGouran, Barry Fraser Real Estate: Pitt. Joseph

Hugh James: Pay, Alex Kumar and Company Limited: Kumar, Rajiv

PACT Property & Assets: Price, Christopher

Sanderson Weatherall: Simpson,

SIA Group: Craig, Paul

Watling Real Estate: Ryall, Alan

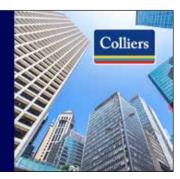
Wilsons Auctions: Wilson, Rebecca

# Colliers Advisory & Restructuring

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Nick Hammond | 07717 652 778 | nick.hammond@colliers.com



#### Business sales



#### **Robson Kay Associates**

Christie & Co: Jacobs, Stephen Edwin Coe LLP: McGouran, Barry European Valuations: Dunbar, Andrew

Gordon Brothers International LLC: Bamford, Simon; Weekes, Neal

Hugh James: Pay, Alex

JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark

**Key Appraisal Limited:** Humphrey, Mark

Kumar and Company Limited: Kumar. Raiiv

Lambert Smith Hampton: Hall, Jason

Recovery First: Johnstone, David

**Robson Kay Associates:** Kay, David; Kay, Jonathan

SIA Group: Craig, Paul

#### Intellectual property

Edwin Coe LLP: McGouran, Barry European Valuations: Dunbar, Andrew

Gordon Brothers International LLC: Weekes, Neal

Hugh James: Pay, Alex

JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark

**Key Appraisal Limited:** Humphrey, Mark

Kumar and Company Limited: Kumar, Rajiv SIA Group: Craig, Paul

# Plant, equipment & machinery



#### **Robson Kay Associates**

Edwin Coe LLP: McGouran, Barry European Valuations: Dunbar, Andrew

GMG Asset Valuation: Grier, Mark Gordon Brothers International LLC: Acton, James; Bamford, Simon; Weekes. Neal

Hugh James: Pay, Alex

JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark

**Key Appraisal Limited:** Humphrey, Mark

Kumar and Company Limited: Kumar, Rajiv

**Lambert Smith Hampton:** Hall, Jason

MGR Appraisals: Mascall, Richard

**Robson Kay Associates:** Kay, David; Kay, Jonathan

Sanderson Weatherall: Simpson,

SIA Group: Craig, Paul

Wilsons Auctions: Wilson, Rehecca

#### Stock & inventory

Edwin Coe LLP: McGouran, Barry European Valuations: Dunbar, Andrew

Gordon Brothers International LLC: Weekes, Neal

Hugh James: Pay, Alex

JPS Chartered Surveyors: Corcoran, Matthew: Isaacs. Mark

**Key Appraisal Limited:** Humphrey,

Kumar and Company Limited: Kumar, Rajiv

MGR Appraisals: Mascall, Richard SIA Group: Craig, Paul

#### Transport assets

Edwin Coe LLP: McGouran, Barry FRP Advisory Trading Limited: Stanyon, Ben 🖪

GMG Asset Valuation: Grier, Mark Gordon Brothers International LLC: Weekes, Neal

JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark

**Key Appraisal Limited:** Humphrey, Mark

Kumar and Company Limited: Kumar, Rajiv SIA Group: Craig, Paul

# Other asset realisation services

# Debt collection / credit management

Bailey Ahmad Business Recovery: Ahmad, Tom 🖪 🗓

**Debt Recovery Bureau LLP:** Bowler, Neil

Edwin Coe LLP: McGouran, Barry Global Corporate: Hartley, Michael Gunnercooke LLP: Taylor, Adam

Hugh James: Pay, Alex

Isadore Goldman: Archer, Maddie Memery Crystal: Bell, Liam PwC LLP: Kaplan, Alison SIA Group: Craig, Paul



# **Valuers, Auctioneers and Agents**

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Telephone 0161 998 8111
www.robsonkay.co.uk

#### Late payment compensation fees

Edwin Coe LLP: McGouran, Barry

#### Overpayments recoveries

CAPA: Fitzgerald, Gareth

Debt Recovery Bureau LLP: Bowler,

Edwin Coe LLP: McGouran, Barry

#### Litigation finance

#### ATE

Asertis: Kellett Ruth

Edwin Coe LLP: McGouran, Barry

Enterprise Chambers: Groves, Hugo

Factor Risk Management Ltd: Davey, Tom

Howard Kennedy LLP: Brown, Rachel

Howden Insurance Brokers

Limited: Brittain, Ed; Mahoney, Julia

Hugh James: Pay, Alex Marsh Limited: Stockdale, Alan

South Square: Phillips, Mark F

Specialist Risk Insurance Solutions Limited (SRIS): Jobling, James; Loveitt, Adam; Poyzer, Angela

#### Third party litigation funding

Apex Litigation Finance: Sands. Mark **F** 

Asertis: Kellett, Ruth

Edwin Coe LLP: McGouran, Barry

Enterprise Chambers: Groves, Hugo

Escalate Law Limited: Clay, Chris

Factor Risk Management Ltd: Davey,

Global Corporate: Hartley, Michael Henderson & Jones Limited: Samani, Sophie

Howard Kennedy LLP: Brown, Dachel

Howden Insurance Brokers Limited: Brittain, Ed; Mahoney, Julia

Hugh James: Pav. Alex

Manolete Partners: Boldero, Jean; Briggs, Graham; Cooklin, Steven; Grant, Rachel; Halton, Mena; Lindley, Stuart; Stewart, Neil; Withers, Alexandra

South Square: Phillips, Mark F

Specialist Risk Insurance Solutions Limited (SRIS): Jobling, James

#### Debt finance – amount

#### £0m-£5m

FTS Recovery Limited: Duncan, Andrew E

#### • £5m-£50m

Begbies Traynor (London) LLP: Provan. Kirstie Fresh Thinking: Hird, Melanie

#### £50m-£500m

Begbies Traynor (London) LLP: Provan, Kirstie 🖪 🗓

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

#### £500m+

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

#### Investment finance amount

#### £0m-£5m

RIADA Capital Partners: Adair, Neil FIL

#### £5m-£50m

Edwin Coe LLP: McGouran, Barry Gordon Brothers International LLC: Ainscough, Duncan

#### £50m-£500m

Addleshaw Goddard LLP: Clowry,

#### Other services to the profession

#### Asset tracing

Central Associates: Hatton, Bee Edwin Coe LLP: Gilchrist, Simeon

ESA Risk: Wright, Mike

FRP Advisory Trading

Limited: Hinrichsen, David [];

Ouriach, Samuel

GMG Asset Valuation: Grier, Mark

KPMG: Neill, James 🖪 🗓

Kumar and Company Limited: Kumar, Rajiv

PwC LLP: Fayers, Emma

Quantuma Advisory Limited: Zalkin,

Paul 🔳

R&H Restructuring (Cayman): Trott,

Martin **F** 

Tremark Associates: Hodgson, Mark

#### Compliance

Compliance on Call: Burch, Bill []: Limb, Gareth F

Insolvency Support

Services: Maclean, Eileen 📘

Interpath Advisory: Wisbey, Ali

Leonard Curtis: Shovelton, Diane

Moorcroft Vacant Property

Management: McDonald, Nigel

**Opus Business Advisory** 

Group: Whalley, Kerry 🖪 🔲

Quantuma Advisory

Limited: Onalaja, Cassy

RMCSC: Clark, Caroline F



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RSM UK Restructuring Advisory LLP: Dixon, Thomas Teneo Financial Advisory Limited: Lurring, Dorren

#### Data recovery

MD5 Ltd: McNiff, Gaynor Quantuma Advisory Limited: Zalkin, Paul 🖪

#### Digital forensics

KPMG: Neill, James 🖪 🔲 MD5 Ltd: McNiff, Gaynor Quantuma Advisory Limited: Zalkin,

#### Employee claims handling

Emprove Limited: Thompson, Oliver Interpath Advisory: Pearson, Ruth

#### Fraud investigation

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KPMG: Neill, James F

Moorfields Advisory Limited: Vuceljic, Milan 📘 PwC LLP: Fayers, Emma

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# CJ Mediation

#### CJ Mediation

CJ Mediation: Jones, Carolyn

Dutton Gregory LLP: Witt, Andrew James Rosa Associates: Donnelly, Julian

# AON

Managing and Insuring Risk Throughout the Restructuring and **Insolvency Process** 

**Insolvency & Restructuring** 

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#### Pensions consultancy

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Quantuma Advisory Limited: Zalkin, Paul 🖪

Tremark Associates: Hodgson, Mark

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#### Security – cyber

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#### Security – property

Central Associates: Hatton, Bee Moorcroft Vacant Property Management: McDonald, Nigel

Struggling to resolve a tricky dispute? Concerned about rising costs? Mystified by the other side's position? *Mediation can help!* 

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For the index of member specialisms, please see page 206

**ASSET ADVISORY** & MANAGEMENT



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Recovery & Storage



Collection & Security



Inventories & **Valuations** 



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# Maximise creditor returns Recover late payment compensation

You will be actively pursuing unpaid invoices - but why stop there?

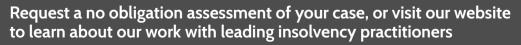
Paid invoices can also present an untapped, low-risk opportunity to improve returns for creditors:

- One in four UK business-to-business invoices are paid late often a major contributor to insolvency
- By law, compensation is due for all invoices paid late up to £100 (plus significant interest) for every late payment over the last six years
- This is rarely claimed by trading businesses making it available upon insolvency or distress

# We offer

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- 'No win, no fee' commercial model - with all claims paid directly to your account
- An unrivalled record of successful claims







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#### **UK offices**

Aberdeen, Amersham, Birmingham, Durham, Glasgow, Heathrow, London, Manchester, Southampton

#### Overseas offices

Azets has offices in Europe including Denmark, Finland, Norway, Romania and Sweden.

#### **About Azets**

Azets is a Top 10 accounting firm in the UK. Azets Restructuring and Insolvency UK team is continually growing and is currently made up of 20 insolvency practitioners (IPs) and operates out of nine regional locations with 75 employees, spanning across the firm's 84 offices. Our IPs range from turnaround and restructuring specialists to fraud and criminal enforcement, and we have dedicated personal insolvency and corporate insolvency specialists.

Azets is a part of Allinial, an international network with a large presence in the USA. Azets itself has a large presence in the Nordics. The R&I team have been appointed to many bank and other specialist R&I panels. We have a number of sector interests including construction, education, energy, farming, marine, and retail.

Azets Restructuring is led by Colin Haig and operates on a truly national basis from a network of hub offices. Our IPs have a great deal of experience in dealing with difficult and unusual situations and are always keen to fully understand the needs of our stakeholders, delivering quality solutions in often difficult and immediate circumstances.

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#### Our firm

We are a long established professional services firm, providing a full range of audit, tax and advisory services. Our clients range in size from owner managed businesses and SMEs through to listed companies and international groups, serviced by our 460 partners and 7400 staff that are located throughout the UK.

Our Business Restructuring team, comprising over 170 highly experienced restructuring professionals, recognise that our clients are often in need of support and solutions at times of stress. We develop close working relationships with our clients, providing a high-quality tailored service through practical advice, credible opinions and recommendations based on thorough analysis and commercial insight. We see our role as being directly linked to our core purpose of 'Helping You Succeed', or in times of distress and insolvency, seeking to ensure that the outcome is maximised for all affected stakeholders.

Ideas, People, Trust.

#### Examples of assignments undertaken

We offer a full range of restructuring advice to assist our clients in maximising value and, wherever possible, preserving solvency. We have specialist teams who work with our clients to quickly assess the severity of their situation, provide an overview of the options and solutions that may be available, and assist in the implementation of those options.

Our services can include financial advisory, refinancing support, consideration of strategic options and stakeholder management as well as more formal contingency planning. To support our clients, we also often assist in negotiations with landlords and other stakeholders, cash flow forecasting and crisis cash management.

In times of distress, we act as insolvency office holders in all types of formal insolvency processes for companies and individuals.

To tailor our services to our clients, our Business Restructuring team is structured into the following key areas and teams:

- · Restructuring advisory and insolvency
- Special situations M&A
- · Cross border and contentious insolvency
- Corporate simplification
- Personal insolvency
- Pensions covenant advisory

Our typical assignments cover all sectors, mirroring those of the firm. This allows us to utilise the in depth and broad sector knowledge and expertise that exists within our firm from our colleagues across the business, which is often crucial in enhancing our advice and adding further value to our clients or affected stakeholders.

Our key sectors include:

- Consumer markets, which includes
   National resources and energy retail, professional sports, leisure and hospitality and travel and tourism
- · Financial services
- Public sector and not-for-profit
- · Healthcare and life sciences
- Leisure and hospitality
- Manufacturing

- Debt advisory

- Professional services
- Real estate and construction
- Shipping and logistics
- · Technology and media

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#### The firm

Begbies Traynor Group plc is a leading UK professional services consultancy working alongside businesses, individuals, professional advisers and financial institutions in the areas of restructuring, corporate and personal insolvency, corporate finance, transaction services, forensic services, pensions advisory, capital management, real estate advisory and finance and funding.

The Group has a specialist advisory practice under the BTG Advisory brand. BTG Advisory brings together leading professionals from across the Group who offer sector insight and provide a multidisciplinary approach to complex business performance issues, resulting in enhanced corporate

Our commercial finance specialists are active players in the banking and finance industry and are uniquely positioned to deliver competitive and bespoke finance solutions to growing businesses. We work closely with a diverse range of stakeholders, including company directors, accountants, banks, and financial institutions to source and deliver cost-effective finance options to help businesses thrive, grow, and exceed their potential.

The Group also provides a comprehensive range of real estate advisory services under the Eddisons brand. The core services offered are valuation and disposal of property including fixed charge property, receiverships, valuation and disposal of machinery and business assets, auctions, insolvency insurance brokerage, property management, and building and project consultancy.

The Group operates from a national network of offices with over 1000 staff, with an emphasis on added value, commitment, knowledge and expertise.

The Group's services include:

#### Corporate and Personal Insolvency

- Administrations, receiverships and liquidations
- · Company voluntary arrangements
- Law of Property Act appointments
- Moratoriums
- Restructuring plans
- · Individual voluntary arrangements, trust deeds and bankruptcy

#### Financial Advisory

- Performance improvement
- Deal advisory
- · Transaction services
- · Lender advisory
- · Capital management
- Forensic services
- Pensions advisory

#### Restructuring

- · Contingency planning
- Corporate simplification
- · Debt restructuring
- Diagnostic business review
- · Optimised exit planning
- · Pre-lend reviews
- Turnaround



#### Finance and Funding

- · Asset finance
- Invoice finance
- Unsecured funding
- Specialist sector financing (including, agricultural, healthcare, property, renewables and vehicle)

#### Real Estate Advisory

- Property and business valuations
- · Property disposal via auction and agency
- · Machinery and business asset sales
- · Open cover insurance broking

#### International

Begbies Traynor Group have offices located in the British Virgin Islands, Cyprus, Gibraltar, Guernsey, Jersey and the Isle of Man.

Our offshore offices are not franchised, and all partners work together within the same firm acting for corporates and individuals; pension fund trustees; offshore providers of legal, corporate and trust services; regulatory authorities and various government agencies and departments.

We are instructed by management, in-house counsel, trust professionals and local and international law and accountancy firms.

Offshore services include:

- Receiverships
- Liquidations
- · Solvent restructuring
- · Partnership insolvency
- · Contentious and forensic insolvency
- · Asset-tracing and recovery
- · Financial restructuring
- · Forensic accounting
- · Expert evidence and determination
- Arbitration
- · Fraud investigation
- · Valuation services

The business world becomes more global with each passing day. Our team have both local knowledge and an international outlook; we can operate comfortably and effectively on cross-border assignments. Our advice is clear, impartial and unambiguous - designed to be practical and relevant to current legislation and best practice.

#### BTG Global Advisory

Begbies Traynor Group is one of the founding members of BTG Global Advisory, an international business and financial advisory group.

Our partner firms are strategically located around the globe, covering most major jurisdictions, and work together to provide clients with true multidisciplinary advice across multiple geographies.

For more information, visit www.btgga.com.



Corporate Recovery & Insolvency Specialists

# Corporate Recovery & Insolvency Group Ltd

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#### The firm

CRI is Cyprus' leading firm in insolvency, corporate recovery and turnarounds. Our team of highly-skilled professionals boasts a wealth of experience in both local and cross-border insolvencies and restructurings, asset-tracing and complex investigations involving multi-jurisdictional fraud. We provide advice on solvent and insolvent liquidations in common law and other jurisdictions.

#### Cross-border experience

CRI is at the forefront of complex cross-border insolvency cases. A recent appointment is the receivership of G.N. Terminal Enterprises Ltd, the holding company of a leading Ukrainian grain exporter based in Odessa, with UAE and Swiss subsidiaries. In the short period since the Receiver's appointment, he has taken steps to take control of the group and a criminal investigation is underway by the Cypriot authorities following his complaint to the police's Economic Crime Unit. Another notable assignment is the liquidation of Mriva Agro Holding Plc. a Ukrainian agricultural group liquidated in Cyprus, with debts exceeding €1.1 billion. Following complex investigations, worldwide freezing orders were successfully obtained, and a criminal investigation ensued against the perpetrators, following which local, European and international arrest warrants were issued.

#### **Ensors**

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Our highly experienced Insolvency team is partner-led by our two insolvency practitioners, Mark Upton and David Scrivener.

They have the skills and knowledge to deal with the most complex of corporate cases, but also the sensitivity, understanding and empathy that is ideal for smaller, family-run concerns and any individual that may be facing the prospect of personal insolvency.

We believe that insolvency should be the last resort and will always explore all avenues and options for business survival as well as considering and reviewing insolvency options.

Objective, positive and proactive, we are committed to providing support to make a business financially stable and fit for the future. We also understand that facing financial difficulties can be extremely stressful, so our approach is always compassionate and non-judgemental.

We help all kinds of businesses, from sole traders struggling with cash flow to major corporations facing temporary setbacks. Our experienced partners offer an expert overview, while our locally based teams understand the challenges and opportunities in the marketplace. We can draw on in-house specialist expertise and work closely with our Corporate Finance and Forensics teams. We also have an extensive external network and recognise the importance of working with all stakeholders to deliver a pragmatic, commercial solution.

Get advice and guidance on:

- Administrations
- Bankruptcy
- · Charity commission
- · Creditors voluntary liquidations
- · Company voluntary arrangements
- · Complex debt advisory and turnaround
- · Individual voluntary arrangements
- · Pension covenant reviews including advising trustees
- Restructuring
- · Sale options
- · Solvent liquidations
- · Supporting individuals, directors and lenders

We pride ourselves on delivering the right advice from extensive market knowledge. We use a proactive approach to seek a positive outcome and our unmatched reputation is proven with industry recognition.

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#### EY-Parthenon Turnaround and Restructuring Strategy

We have been helping organisations navigate disruptive challenges in their various forms for more than 40 years, providing trusted leadership in critical and complex situations to rapidly transform, create, preserve and recover value.

EY-Parthenon teams provide experienced problem solvers with deep sector insight to provide solutions when timescales are narrow. Global reach with c. 9000 colleagues and presence in more than 120 countries - paired with local expertise enables EY-Parthenon to deliver critical services to some of the worlds' most significant organisations, small and large, demonstrating an on-going commitment to delivering long-term value to clients.

The team supports clients in developing their tailored solution to their most complex problems - these can involve the following service offerings:

- · Simplifying corporate structures
- Pensions strateav
- · Liquidity and working capital improvement
- · Rapid performance improvement and turnaround
- Fix Sell Close
- · Leading the restructuring and board support
- Accelerated M&A
- · Private equity value preservation
- Capital solutions and debt advisory
- Financial restructuring advisory and IBRs.
- · Contingency planning, insolvency options and implementation

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#### The Group

Evelyn Partners offer professional and financial services to a range of clients, from individuals and families to entrepreneurial businesses, mid-large corporates, professional practices and non-profit organisations. With local offices across the UK, the Channel Islands and Ireland, we are one of the UK's largest accountancy firms\*. Clients, whether individuals or companies, value our ability to provide tailored financial and professional services to enable them to achieve their ambitions. Our firm's unique selling point is its ability to provide a distinctive proposition of complementary financial and professional services that meet the needs of our clients.

#### Restructuring & Recovery

Our restructuring and recovery team offers a range of advisory services including support with cash-flow, restructuring and turnaround, pre-lending and solvency reviews, investigations and asset-tracing, as well as recovery solutions though formal insolvency processes of businesses and individuals. We also support those who are affected by the financial or operating difficulties of others, such as secured lenders, customers or suppliers to reduce the impact on them and enhance their position or recovery, including acting as a bridge between stakeholders and the company or person in financial difficulty. We provide clear, pragmatic advice drawing on the experience of our diverse team and other expertise within Evelyn Partners to provide stakeholders with better outcomes. Central to our service is access to partners and appropriate senior staff for key stakeholders throughout the life of the assignment.

#### Our Range of Services

- · Corporate and personal insolvency procedures: choosing the right solutions to protect and enhance the overall position of stakeholders in all processes.
- Business advisory, transformation and turnaround services: helping stretched or underperforming businesses to resolve issues with tailored support from cash and liquidity services to operational restructuring.
- We also support with contingency planning and options reviews (for the business or its stakeholders) and, if required, we can implement a rescue focused insolvency solution.
- · Solvent restructuring: assisting corporate groups and individuals with simplifying their corporate affairs, tax-efficient group restructuring through S110 schemes or closing their company down following an exit, sale of trading assets or retirement.
- · Contentious insolvency and asset-tracing: whether there are claims to be brought or concerns about assets being diverted, we specialise in their pursuit with support from our forensic accounting specialists.
- · Creditor services: helping creditors make their claims and protect their interests in proceedings in which we are not appointed.
- Pensions advisory: advising management or trustees in respect of issues arising from occupational pension scheme obligations.

#### International Reach

Evelyn Partners is a founding member of CLA Global alongside CliftonLarsenAllen, the eighth largest accountancy firm in the USA. CLA Global is a new worldwide professional services network, focused on fast-growing, innovative, and dynamic middle-market businesses. The size and reach is expected to rank it as a Top 15 global accounting and advisory organisation.

Evelyn Partners Professional Services LLP is regulated by the Institute of Chartered Accountants in England and Wales for a range of investment business activities.

\*Accountancy Age 2023

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#### About FRP

FRP is a specialist business advisory firm with a strong reputation in providing solutions to create, preserve, and recover value across a range of complex situations commonly faced by businesses or individuals. With more than 580 people, including 93 partners operating from 29 offices across the UK and overseas (Cyprus and Isle of Man). FRP provides a wide range of services, specialising in restructuring, forensics, corporate finance, debt advisory, and financial advisory. Our multi-disciplinary approach is integral to our success – we combine the skills of our experts to create value and develop effective strategies for businesses.

Above all, we prioritise a transparent, clear and honest approach; in difficult situations it is necessary to make important decisions, quickly. Recognising a need for transparency is integral to the solutions we provide across the board, whether for multi-national organisations, small enterprises or individuals

#### Our professional expertise

#### Restructuring Advisory

Our team of restructuring advisory professionals provide advice and leadership through times of strategic change, and deliver tangible results for both businesses and individuals. We have the experience and capability to handle restructuring and insolvency engagements of all sizes and complexities. Our specialist team is focused on providing positive outcomes through comprehensive option reviews, and practical solutions to stabilise and return businesses to financial health. Our team has experience in adapting operating models to resolve pressure points and preserve long-term growth plans to deliver a clear direction.

We also manage complex contentious insolvency cases and are specialists in uncovering hidden assets - we research, investigate and trace assets to launch recovery and enforcement actions for creditors.

Our team can help navigate issues and processes such as:

- Corporate restructuring
- Contentious insolvency
- · Independent business reviews
- Pre-lending reviews
- · Law of Property Act (LPA) receivership
- · Contingency planning and options reviews
- · Solvent and insolvent liquidation
- Schemes and voluntary arrangements
- Personal bankruptcy
- · Interim management and placement

#### **Forensic Services**

Our forensic accounting expertise and innovative forensic technology solutions create constructive resolutions. Our team includes members of the Academy of Experts, Chartered Institute of Arbitrators and RCA-qualified forensic technology specialists, all ready to turn the unexpected into the expertly handled, providing a range of services includina:

- · Forensic accounting and investigations
- Dispute services and litigation support
- Compliance and risk advisory
- · Asset-tracing and recovery



- Forensic data collection
- eDisclosure litigation support
- · Computer forensic investigations

#### **Corporate Finance**

We work closely with businesses going through strategic change, and advise directors, shareholders, investors and other stakeholders looking for routes to growth. All senior partners in the team have a wealth of experience in helping to unlock opportunities and drive value across our breadth of services, such as:

- · Special situations M&A
- · Company valuations
- · Strategic options review
- · Exit strategy reviews
- · Raising capital
- · Selling a business
- · Company acquisitions
- · Management buyout/buy-in

#### **Debt Advisory**

Our debt advisory experts regularly advise a range of private companies and private equity-backed businesses on options to raise and refinance debt. With a lender network spanning the entire market, the team provides a range of solutions from mezzanine, unitranche and senior debt financing solutions to asset-based lending and special situations across banks, institutional funds and private capital providers.

Our team specialise in:

- · Raising and refinancing debt
- · Debt amendments and extensions
- · Debt restructuring

#### Financial Advisory

We combine in-depth analysis with straightforward advice tailored to your needs. Whether you're a business owner, investor, lender or management team, our Financial Advisory experts can help you manage a number of complex situations.

Our Financial Advisory services include:

- Valuation services
- Board and C-suite advisory
- Pensions advisory
- · Transaction services
- · Lender services
- · Financial modelling

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# **Harrisons Business Recovery and Insolvency** (London) Limited

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**Tony Murphy** M: 07771 834 522 E: tonymurphy@harrisonsuk.com

Established in 1994, Harrisons is a highly experienced restructuring and insolvency firm, offering a full range of corporate and personal insolvency services. We specialise in managing difficult and complex recoveries and re-organisations over a wide spectrum of industry sectors.

Harrisons is recognised for its experience in handling the insolvencies of regulated businesses in the business-to-consumer marketplace, having undertaken a significant number of formal insolvency appointments in respect of HCSTC (payday) lenders, debt management, stockbrokers and other insolvency practices.

We work with clients from the very large to small, to include complicated corporate cases and dealing with the affairs of high net-worth individuals. We believe that recovery needs more than just statutory remedies, and that one size does not fit all. We are a practice which deals with cases honestly and fairly. Our advice is practical, commercial and understandable. We do not push clients needlessly into insolvency processes, but work to achieve the best outcomes for all stakeholders. We give advice that helps clients, and that works

# Middlebrooks

# Middlebrooks Business Recovery & Advice

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Scott Bastick, Licensed IP T: 0131 297 7899 E: sbastick@middlebrooksadvice.

Katie McLachlan, Personally Licensed IP T: 0131 297 7899 E: kmclachlan@ middlebrooksadvice.com

Our goal is to ensure you know what's involved in the process, what consequences can arise from insolvency, and to make sure everything is jargon-free and easy to understand. You can trust us to be honest, caring and understanding. We will put our arm around you and guide you through the entire process.

Not only do we work with hundreds of individuals facing financial uncertainty, but we also provide sound advice to company directors in difficulty. We help you navigate the complex world of administration, liquidation, company restructuring and advice.

Middlebrooks began trading in 2015 and we have grown while providing fresh, non-judgmental services for our clients. From the outset, we worked to achieve the Investors in People accreditation and we were delighted to be awarded the Silver Investors in People Award in June 2019, and then Gold at reaccreditation in 2022. This globally recognised standard shows our commitment to people, our employees and an outperforming place to work - with a clear commitment to continued success.

# **Opus Business Advisory Group**

322 High Holborn, London WCIV 7PB, UK

T: 020 3326 6454 F: r3@opusllp.com W: https://opusllp.com



#### About the Group

Opus assists businesses and individuals in taking back command and regaining control of financial and operational challenges, as well as supporting their change and growth opportunities. Our Group can support companies throughout their business lifecycle, from launch and growth to maturity and, if needed, wind down.

While each of our divisions runs independently, all the Partners in the Group work together to tailor services to each assignment's needs. Our Partners work with clients and stakeholders to present all options available, ensuring that compliance requirements are met, and the best path forward is followed.

#### Restructuring and Insolvency

Our corporate insolvency specialists primarily focus on turnaround and assist businesses in their recovery, but they can also undertake all aspects of insolvency when needed. Opus can provide advice on all of the UK insolvency procedures, and as licensed insolvency practitioners, they act as office holder where appropriate.

As well as our considerable experience of carrying out global cross-border assignments, we also have Partners who are Licensed Liquidators in Qatar, authorised by the Qatar Financial Centre Authority.

Our Partners work with businesses looking to realise their equity investment, whether due to retirement, preparation for sale, re-organisation, simplifying complex group structures, risk and cost reduction of dormant companies, or closure to obtain potential tax reliefs.

Our creditor services team assists clients by alleviating the administrative burden imposed on creditors by the insolvency process. They attend creditor meetings on the creditor's behalf and report on the likely debt recovery.

Our dedicated property team receives instructions from a variety of lenders. They provide a practical, commercial and cost-sensitive approach to all property portfolio issues.

Our investigations and contentious insolvency team specialise in asset recovery and litigation (UK and complex cross-border matters). They have a proven track record of achieving significant recoveries for insolvent estates which has seen numerous successful actions resulting in significant returns for creditors.

#### Strategic Advisory

Our advisory division is UK based with an international network. They work with a wide range of clients, from large corporates to owner-managed businesses. They focus on optimising a company's position and facilitating the acceleration of their business plans to build towards the next growth stage.

Working closely with clients throughout this process, they have people who are not only experts in their roles but also have specialisms in several industries.

Tailoring their approach to different priorities and operating models; services include M&A advisory, growth and fundraising, debt advisory, strategic planning and valuations.

#### Forensic Accounting

Our forensic accounting team delivers expert financial evidence and supports businesses through actual or anticipated disputes and litigation.

Our expert witnesses have experience in a wide variety of industries and jurisdictions. We deliver detailed analysis of financial information to support legal decisions and help businesses resolve complex financial issues.

Our team carries out forensic investigations on behalf of businesses, lawyers, barristers, high-net-worth individuals, insurers and regulatory bodies. We have experience in both large-scale, multi-jurisdictional investigations and discreet and covert investigations into alleged fraud matters.

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## **PricewaterhouseCoopers**

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#### The Firm

PwC is one of the leading professional services networks in the world delivering outstanding client service across audit, tax, advisory and consulting.

We are a hugely diverse business, but our purpose – to build trust in society and solve important problems – anchors everything we do. Our values define who we are, what we stand for, and how we behave.

We operate the largest insolvency and restructuring practice in the UK, with over 60 partners and a diverse team of more than 600 professionals. This includes a regionally focused team of more than 250 restructuring professionals based in offices across the UK, providing local insight, intelligence and connectivity to help shape our approach and tailor our

Additionally, our market leading global restructuring and insolvency network consists of circa 200 partners and more than 2100 professionals based across 80 country locations worldwide. Our team has longevity in both the market and at PwC and this familiarity with each other enables us to deliver a seamless global solution at speed.

We place an emphasis on empowering our people with digital skills, championing diversity and inclusion to promote social equality and building an environmentally sustainable business. Addressing these important issues challenges us to innovate and solve problems creatively, which is central to our culture of delivering exceptional value for our clients and those stakeholders most at risk in restructuring scenarios.

#### Our services

We assist our clients to overcome operational and strategic challenges of varying complexity by delivering pragmatic, hands-on solutions. We support businesses of all sizes, from family enterprises to complex global institutions, drawing together the experience and specialist skills from the PwC Restructuring team, our forensics colleagues and the wider firm to deliver a full range of services as part of a restructuring package. This means that we have the confidence to be able to support clients whatever challenge they might be seeking to overcome.

Across our business we operate at pace, work openly and collaboratively with all stakeholders and seek to create value for our clients in all of our assignments, including the deployment of large teams at speed if required.

With our continued drive to innovate and our use of technology and digital solutions we are able to provide insights to our clients through the use of interactive data visualisations, dynamic project management tools and collaboration digital platforms.

We believe that it's not just what we do, but how we work with all stakeholders to deliver successful outcomes across all our restructuring markets that makes a difference and defines us.

#### 1. Financial restructuring & insolvency

Our financial restructuring team assists corporate clients of all sizes across UK and internationally, but also creditors, investors and key external stakeholders (such as regulators, government bodies, HMRC and many others) with all aspects of restructuring advice, from liquidity management, debt and equity financing, solvent restructuring, stakeholder management and negotiations to managed exits. Our hands-on approach is always to combine situational restructuring experience with industry expertise from around the firm.



Clients engage our services due to our sustained success in providing rapid, workable solutions to lenders, creditors, borrowers, companies, sponsors, regulators and individuals in troubled financial situations. We identify problems, gain stakeholder cooperation, and implement them with ease and precision.

We are able to draw on the reservoir of technical and sector insight and expertise that exists across PwC, which is increasingly important in a dynamic and increasingly complex business environment. We are also particularly experienced in complex stakeholder management and finding restructuring solutions among stakeholder groups with divergent interests across multiple territories.

We are experts in the development and delivery of restructuring plans, CVAs and schemes of arrangement across all industries.

Additionally, we can rapidly deploy cross-border services to our clients wherever they are due to our global reach. But we always have local expertise, with our professionals on hand to provide specialised restructuring and insolvency services, applying intelligence, connectivity and awareness of local market dynamics, sectors and jurisdictional nuances.

#### 2. Operational restructuring and Chief Restructuring Officer (CRO+) offering

We work with clients to support cash and liquidity shortfalls, manage business continuity disruption and implement cost reduction strategies in both the private and public sectors.

Our CRO+ and turnaround director network enables us to place experienced professionals directly within the business in executive or critical support roles. Recent clients have included national logistics providers, financial institutions, public sector bodies, retail and consumer businesses and many more.

Key services include:

- Cost reduction and transformation
- Strategy and options planning
- · Working capital management
- · Independent financial baseline review
- CRO+ services / turnaround panel
- Supplier distress recovery / supply chain resilience
- · Crisis management
- Programme management and PMO

#### 3. Corporate Liability restructuring

Our insurance restructuring team has access to more than 200 specialists around the world providing restructuring and operational consulting services to companies in the insurance industry with legacy business and corporates with long-tail or complex liabilities. We possess significant experience implementing schemes of arrangement in the insurance market and where solvent solutions are not possible have the technical knowledge to be able to handle the complexities of insurance and run-off scheme insolvencies.

In addition, our award winning Pensions Employer Covenant and Restructuring team provides a full range of pension restructuring services to sponsors and trustees of defined benefit pension schemes.

We support all types and sizes of clients from global groups, family businesses, not-for-profit, local government and industry-wide schemes with a wide range of services from covenant reviews to assisting the set up of new schemes, always harnessing deep experience of market sectors, the economic outlook and actuarial and investment expertise.

Key services include:

- · Insurance M&A and advisory
- · Run-off advisory
- · Loan portfolio advisory
- · Long-term liability restructuring including solvent schemes of arrangement
- · Claims management advisory
- · Insurance insolvency
- Insurance Executed Managed Solutions
- · Employer covenant assessment and triennial valuations

- · Transactions, restructurings, refinancings, and insolvencies involving defined benefit pension schemes
- · Pension scheme restructuring including DB consolidators and end-game solutions
- Pension Regulator Moral Hazard advice
- PPF levy services
- · Stakeholder engagement and management (trustees, sponsors, the Pension Regulator, Pension Protection Fund)
- · Simplifying Integrated Risk Management

# Quantuma

## **Quantuma Advisory Limited**

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#### Licensed insolvency practitioners

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#### About us

We are a leading independent advisory firm serving the needs of mid-market and corporate companies, as well as their stakeholders. Our capabilities include extracting value from underperforming businesses, providing expert advice on transactions to maximise stakeholder value, resolving business disputes, mitigating risk, and working closely with individuals and companies to manage operational and financial challenges.

We work alongside accountants, major law practices, private equity houses, lenders and regulators.

Our team of over 50 managing directors and 400 professionals operates across 27 offices in the UK, Cyprus, Mauritius, the Cayman Islands, Singapore, Dubai, Hong Kong, Vietnam, Australia and the British Virgin Islands.

#### Our recent assignments

- Appointed as administrators to ABLRate, a Peer to Peer lending platform which, at its largest, hosted loans with a combined value of over £32 million.
- · Achieved an accelerated sale of Sheffield headquartered Ventilation Centre Limited, protecting the jobs of all employees.
- Appointed as liquidators of Scotland-based digital training provider CodeClan Limited and subsequently completed a sale enabling students to complete their courses.
- · Appointed as administrators to Hastings & Rother Credit Union Limited trading as 1066 Community Bank, a financial cooperative founded in 1999.
- Achieved an accelerated sale of Somerset based robotics manufacturer, Colin Mear Engineering Limited, securing the future of the business.
- · Appointed as administrators and completed a sale of Wiltshire-based FCA regulated SIPP provider, Gaudi Limited and its subsidiary, Gaudi Regulated Services Limited.
- Achieved an accelerated sale of Essex headquartered Safeguard SVP Limited, after it entered into administration, securing the future of the business and its employees.

#### Our services

We provide a wide range of business advisory services, offering our clients expertise in restructuring and insolvency, corporate finance, valuations, financial advisory, forensic accounting, investigations, asset tracing and recovery, disputes, creditor services, distressed real estate and debt advisory. Our sector specialisms include retail, hospitality and leisure, financial services, real estate, professional practices, aviation, fintech and crypto.

#### UK offices

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- Brighton 01273 322 400
- Bristol 0117 428 7400
- Eastbourne 01323 409 618
- Edinburgh 0141 285 0910
- Glasgow 0141 285 0910
- Guildford 01483 675 740
- · Leeds 0113 824 1144

- London 020 3856 6720
- Manchester 0161 694 9144
- Nottingham 0115 9392 454
- Rinawood 01202 970 430
- Southampton 023 8033 6464
- Upminster 01708 300 170
- Watford 01923 954 170
- Weymouth 01305 858 284
- Thames Valley 01628 478 100

#### International expertise

Our teams are based in key international locations and operate in most jurisdictions across the globe. We have a collective experience in dealing with large and complex cases, including cross-border insolvency. We also deliver cross-border asset recovery services and provide project management and litigation support to locate and repatriate the proceeds of fraud and corruption hidden in foreign jurisdictions.

#### **Recovery First**

North Torfoot, Drumclog, Strathaven ML10 60G, UK

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#### About Recovery First

The unique scheme offered by Recovery First is suitable for both professional advisors and law firms. Our team manage the transfer of files from start to finish; placing case files with an approved law firm to protect the integrity of the client's case, while at the same time maximising the value of the work in progress.

Recovery First's services are suitable for all types of legal work using a simple, ongoing process with no up-front costs.

As each project is unique, the flexibility of our model allows us to create a bespoke solution to ensure the best outcomes are achieved utilising specialist expertise of a combination of our panel law firms to ensure maximum value is recovered for the WIP assets.

Our service provides a methodology which is SRA compliant, and we maintain strict levels of confidentiality.

How the Recovery First model ensures fairness in costs recovery:

The Recovery First model is structured to ensure that all parties' interests are aligned with the collection of costs over the entire project lifecycle.

- No upfront fees We handle transfer structuring, legal agreements, data transfer, and physical file movement at no initial cost.
- Ongoing monitoring and management Our panel firms manage files to completion (often for many years).
- Cost negotiation and collection We expertly handle the negotiation and collection of costs, ensuring maximum recovery.
- Fair cost allocation We manage the allocation of costs to ensure they are allocated fairly in line with the terms agreed at the outset between the exiting firm and the panel firms regardless of how long that takes to achieve, including managing the payment of disbursements.
- Transparent accounting We report to all parties openly and only charge fees as a percentage of costs recovered for the original firm.
- Success-based fees Fees are only charged when costs are successfully recovered. If no costs are collected, we don't charge.

We believe that this is a fair and equitable solution and ensures that everyone's interests are aligned - we all get paid, or none of us.

Recovery First helps law firms withdraw from specific sectors of the legal market, whilst ensuring 100% of the recoverable WIP value is retained by the law firm. We work alongside solicitors, accountants, restructuring and corporate recovery specialists to ensure the most profitable outcome is achieved on any file transfer agreement. We help firms to exit the market due to:

- Retirement
- Restructurina
- Planned closure
- Insolvency

#### **Key contacts**

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#### Simmonds & Company

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#### Other contacts

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#### Services offered

Gordon Simmonds is a licensed insolvency practitioner and has specialised in all insolvency matters, both personal and commercial, for over 40 years with emphasis on business recovery. All first interviews are free and totally confidential.

#### Example of assignments undertaken

- Voluntary liquidations
- Receiverships
- · Company voluntary arrangements
- Bankruptcy
- · Informal arrangements
- · Attendance at creditors' meetings
- · Compulsory liquidations
- Administrations
- · Individual voluntary arrangements
- Sequestration
- · Turnaround culture

# **UHY Hacker Young Turnaround and** Recovery

Quadrant House, 4 Thomas More Square, London E1W 1YW, UK T: 020 7216 4600 E: tandr@uhy-uk.com

W: www.uhy-uk.com



#### About us

UHY Hacker Young Turnaround and Recovery is dedicated to specialist business rescue, recovery and insolvencies and is one of the UK's original firms of insolvency practitioners, having practised since 1925. We currently have three licensed insolvency practitioners who are reliable and approachable with long-standing experience providing solutions for businesses facing financial difficulties. With a network of offices across the UK, UHY Hacker Young Turnaround and Recovery is able to provide nationwide support.

#### Our approach

It is our policy to provide a very personal and hands-on service, with a high-level of partner involvement. We have many years' experience and are able to provide up-to-date advice to assist both individuals and companies facing financial difficulties. Our aim is always to find a means of survival, however, we are experienced in all insolvency matters either in respect of restructuring or when the company's survival cannot be achieved.

#### Services offered

We advise a full range of clients, from individuals and sole traders through to large companies and PLCs. We undertake all forms of company and personal insolvency and pride ourselves on delivering a cost-effective and timely service. Our team offers a wide range of services including:

#### Corporate

Rescue procedures

- Administration
- · Part Al moratorium
- · Company voluntary arrangements (CVAs) and schemes of arrangement
- Part 26A restructuring plan

Winding up procedures

- · Compulsory liquidation
- Voluntary liquidation
- · Creditors voluntary liquidation
- · Members voluntary liquidation

Fixed charge and LPA receiverships

#### Personal

- · Individual voluntary arrangement
- Bankruptcv

#### National and overseas capabilities

The UHY Hacker Young Group comprises 96 partners and around 720 professional staff operating from 24 offices nationwide. Our turnaround and recovery specialists in the UK are based in our London office.

Internationally we are represented in nearly 330 major business centres in 100 countries worldwide through our membership of UHY International, and are actively involved in cross-border insolvency and restructuring situations.

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#### Licensed insolvency practitioners

Peter Kubik

Brian Johnson

Skevi lacovou

# **R3 Training Academy**

The R3 Training Academy is designed to suit a range of learning styles and preferences, which enable professionals to grow and develop throughout their career in the insolvency and restructuring profession.



# **Available eLearning Courses**

# **Directors' Duties Series**

This eLearning series will provide a comprehensive understanding of directors' duties for those looking to expand their existing knowledge of the subject.

Delivered in the format of 5 technical sessions, short form tests at the end of each chapter and a relevant overarching case study to illustrate the topics being covered.

The series will equip attendees with an in-depth knowledge of directors' duties from pre-insolvency procedures to the roles and responsibilities of charitable trustees. The course is delivered in a format which is accessible to all, and at the attendee's own pace.

**CPD Hours: 5** 



# **Creditors' Voluntary Liquidations (CVL) Refresher Series**

This eLearning training is aimed at insolvency professionals who have basic experience of insolvency, but have not administered CVLs previously and as a refresher for staff and IPs who are returning to deal with CVLs.

Creditors' Voluntary Liquidations (CVL) represent the vast majority of corporate insolvencies, though the nature of these voluntary liquidations is often misunderstood. Join Julia McKay on this eLearning series as we explore CVLs from initial consultation to completion.

**CPD Hours: 3** 



# **Introduction to Insolvency Certification**

Consisting of 21 sessions, short tests and case studies, this course equips attendees with practical knowledge and an understanding of all insolvency procedures.

On completion of this certification, you will be R3 recognised as having a principles level of understanding in the Insolvency profession. If you have New Professionals in your staff cohort, book now, or speak to our team regarding a group booking of 5 or more staff to get a discounted rate.

CPD Hours: 16



VISIT WWW.R3TRAINING.CO.UK
TO VIEW ALL AVAILABLE COURSES



# **Corporate Entries:**Barristers

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Enterprise Chambers	249
Erskine Chambers	250

Exchange Chambers Lamb Chambers	251
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South Square	253



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#### For further information please contact the clerks:

David Clayton (Senior Clerk), Jake Price and Charlie Hamilton

#### Members of Chambers:

Peter Shaw KC Joseph Curl KC Isaac Jacob Nigel Meares **Edward Denehan** Martin Young Philip Brown Biraitta Mever Timothy Cowen Daniel Bromilow Rorv Brown **Andrew Mace** Graham Callard Giselle McGowan Thomas Cockburn Paul Wright Nora Wannagat Andrew Shipley Andrew Brooke Andrew Brueton

9 Stone Buildings is one of the oldest established sets of barristers' chambers in Lincoln's Inn. We are barristers with a long history and proven experience in the specialist areas of traditional and commercial chancery. We have particular expertise in insolvency, property, fraud, commercial and private client. Many members of chambers are recognised as leading practitioners in their fields by the Legal 500 and Chambers and Partners. Members regularly appear in all levels of courts and tribunals both in England and Wales and overseas jurisdictions. We have members who have been appointed to the Attorney General's B and C Panel of Junior Counsel to the Crown.

We have specialist practitioners at every level in personal and corporate insolvency relating to companies, individuals and partnerships, covering subjects including but not exclusively:

- Liquidations, administrations, receiverships and voluntary arrangements.
- Winding up petitions, validation orders, rescission and remuneration applications, minority shareholdings, director disqualification.
- Wrongful and fraudulent trading, misfeasance, worldwide freezing injunctions, cross-border insolvency, tracing and recovery of assets.
- Bankruptcy petitions, statutory demands, IVAs, annulments, validation orders, possession and sale of property, public and private examinations.

We work closely with all our clients who range from solicitors, accountants, insolvency practitioners and other professionals, government bodies, financial institutions, litigation funders and insurers, companies, partnerships and individuals. We pride ourselves on our commitment to all our clients and their cases.

Chambers and Partners 2024 Edition says:

"9 Stone Buildings offers expertise in both corporate and personal insolvency matters, and its barristers are highly regarded for their handling of insolvency litigation involving allegations of fraud or professional negligence. The set's barristers also have experience handling directors' misfeasance claims, while cases stemming from trusts or probate matters are also a key area of strength for the team. The set is regularly instructed in both domestic and cross-border claims, and its impressive client roster includes liquidators, creditors and government bodies such as HMRC. Clients note 9 Stone Buildings as a strong set for insolvency matters given its "high number of dependable barristers" and "broad array of expertise." Members have recently been instructed on an IVA challenge in relation to the bankruptcy of high net worth individual Pramod Mittal."

Chambers and Partners 2023 Edition says:

"9 Stone Buildings offers expertise in both corporate and personal insolvency matters, and its barristers are highly regarded for their handling of insolvency litigation involving allegations of fraud or professional negligence. The set's barristers also have experience handling directors' misfeasance claims, while cases stemming from trusts or probate matters are also a key area of strength for the team. The set is regularly instructed in both domestic and cross-border claims, and its impressive client roster includes liquidators, creditors and government bodies such as HMRC. Members have recently been instructed on litigation arising from the sale of BHS to Dominic Chappell."

The Legal 500 says:

"Chancery chambers 9 Stone Buildings is 'an impressive set, which demonstrates a breadth of knowledge and experience from junior to senior counsel' '

#### **Enterprise Chambers**

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Enterprise Chambers is a leading set of commercial chancery barristers chambers and is known particularly for its insolvency, banking, commercial, company and fraud related disputes, members of Enterprise handle a wide range of domestic and cross-border matters and are regularly instructed on behalf of trustees, administrators, lenders, liquidators, and HMRC. Both Chambers and Partners and the Legal 500 consistently rank Enterprise amongst the leading sets for insolvency and restructuring, with members recognised as leaders in the field.

Recent cases include:

Hyde v King [2023] GCA/001; [2022] GSC 6 and 17

Whether to grant the application of the trustees in bankruptcy in Gibraltar's largest bankruptcy to postpone the automatic discharge of the bankrupt and whether to award indemnity costs to the bankrupt as a result of the litigation conduct of the trustees in bankruptcy and whether to grant a stay pending the trustees' appeal of the operation of the court's order dismissing a non-discharge application.

Bouchier v Booth: Re Tiuta International Limited (2023) EWHC 3195 (Ch) Judgment in fraudulent bridge lending case, the former directors of the Company are held to have carried on the business of the Company fraudulently (under section 213 of the Insolvency Act 1986), defrauding a regulated investment fund, and to have acted in fraudulent breach of their fiduciary duties to the Company, using a subsidiary of a Plc to refinance a toxic debt portfolio during the financial crisis of 2008.

Hotel Portfolio II UK Limited (In Liquidation) & Anor v Andrew Ruhan & Anthony Stevens [2022] EWHC 383 (Comm)

Claims against a former director for fraudulent breaches of statutory duty, and an alleged nominee for dishonest assistance. Defeated limitation and laches defences. Claim in excess of £100 million.

Kireeva v Bedzhamov [2022] EWHC 2676 (Ch)

Whether a foreign bankrupt established that his foreign bankruptcy order had been procured by fraud, such that the status of his bankruptcy trustee should not be accorded recognition at common law in England.

Manning and Gunn v Neste AB and Farah [2022] EWHC 2578 (Ch) the High Court had, for the first time, to decide whether shares were capable of constituting consideration for the purposes of s.245 IA 1986.

Umbrella Care Ltd v Nisa & Ors [2022] EWHC 86 (Ch) Christopher Brockman Acting for the liquidators on a summary judgment application arising from a multi-million-pound labour supply fraud committed by an umbrella payroll company.

Dickinson v NAL Realisations (Staffordshire) Ltd [2020] EWCA Civ 2146 Liquidator claiming recovery of assets on the basis that they were not properly authorised and/or transferred away from the company in anticipation of an adverse outcome of environmental claims against it.

In the Matter of Brake [2020] EWHC 537 (Ch) Whether bankruptcies had standing to apply to set aside transactions entered into by their trustee in bankruptcy.

Aabar Block S.A.R.L. and Edgeworth Capital (Luxembourg) S.A.R.L. v Maud Stephen Davies KC and Niall McCulloch were instructed in proceedings concerning a battle between well-known entrepreneurs and a Sovereign Fund for control of assets in a Spanish insolvency worth £3-4 billion.

#### Key contact:

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Barristers at Erskine Chambers are renowned specialists in corporate law, insolvency and restructuring, commercial litigation, financial services and international and offshore work.

Erskine was named Insolvency Set of the Year at the 2019 Legal 500 UK Bar Awards. Andrew Thompson KC was named Company/Insolvency Silk of the Year at the 2021 Chambers and Partners Bar Awards.

Nigel Dougherty was named Company and Insolvency Junior at the Chambers Bar Award 2023. We have 28 barristers, including 11 KCs. The majority of our members are ranked in the legal directories as leading practitioners in their fields. Chambers has two Deputy ICC Judges.

#### **Our Insolvency and Restructuring Practice**

We have one of the top insolvency and restructuring practices at the UK Bar, particularly in litigation, along with a powerful offshore presence. Significant cases include: Sequana, Northstar Financial Services (Bermuda), Singularis v PwC, MF Global, Lehman Brothers, Nortel Networks, PwC v Saad, Kaupthing, SphinX and Mezhprombank. Chambers had two teams involved in the litigation arising from the well-known collapse of Carillion, recently described as the largest and most complex trading insolvency in the UK, and the highest profile directors' disqualification proceedings for many years. The claim against the NEDs (represented by one of the Erskine teams) was abandoned by the Claimant (the Secretary of State) at the door of the Court the day before a 13-week trial in October 2023 - a major triumph for the whole defence team.

Our members have been involved in all major retail CVA's over the last few years. Notable examples include Re New Look Retailers Ltd, Re Regis UK Ltd, Re Snoozebox Limited and Clarks Footwear.

We are experts in:

- Solvent and insolvent restructuring
- Schemes of arrangement, pre-pack administrations and CVAs
- · Setting aside transactions
- Cross-border issues and insolvency disputes
- Insolvency of financial institutions
- · Directors' disqualification and public interest winding up
- Personal insolvency

#### Persuasive Advocates: Strategic Advisers

We provide strategic advice on transactions, helping clients to achieve their commercial objectives. We are experienced and persuasive advocates. We represent clients in litigation and arbitration in the Commercial Court, High Court Chancery Division, Court of Appeal, Supreme Court and Privy Council, as well as arbitral tribunals, and courts in other jurisdictions. Much of our work is international; we have a strong offshore practice and extensive experience of cross-border transactions and disputes.

#### **Technical Expertise: Commercial Acumen**

Our reputation is built on the complex, high-profile disputes and transactions that we have worked on and the results that we have obtained for our clients. We are known for our technical expertise and commercial, pragmatic and client-focused approach. Clients praise our responsiveness, decisiveness and willingness to be part of the team. We are proud of the standard of excellence that runs through Chambers - our juniors are individually sought-after for standalone work and are seen as experienced beyond their years.

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#### The Chambers

Exchange Chambers is an award-winning full-service set of Barristers operating nationally from Manchester, Liverpool and Leeds.

The Business and Property Team is comprised of three Silks and 46 Juniors from our specialist Restructuring and Insolvency Team.

Ranked as a 'Band/Tier 1' Set in both Chambers and Partners and The Legal 500 in 2024, our nationally renowned team undertakes all manner of restructuring and insolvency work and has a wealth of experience at all levels, in this jurisdiction as well as abroad. They develop strong relationships to ensure that each client's requirements are understood and to deliver outstanding service. Their technical knowledge complements astute commercial advice, and they aspire to excellence in everything they

#### Work undertaken

All manner of insolvency work is undertaken including administrations. liquidations, voluntary arrangements, receiverships, and bankruptcy. This includes contentious work for all types of recovery proceedings, the enforcement of office holders' rights, and directors' disqualification.

Members regularly handle matters including shareholder, company and partnership disputes and professional negligence claims (particularly those involving accountants, solicitors and surveyors). They also have expertise in other areas, including intellectual property, landlord and tenant, real property, trusts and wills, taxation and sports law.

Exchange Chambers' Barristers work in the full range of Courts, including the Court of Appeal and the Supreme Court. They have worked on matters involving other jurisdictions, including Gibraltar and the Seychelles.

In addition, Exchange Chambers has a host of expert practitioners in all areas of law.

#### Notable recent cases

- Re Torotrak plc (in liquidation) [2023] EWHC 115 (Ch)
- Office of the Bankruptcy Adjudicator & SoS for BEIS v Shaw [2021] EWHC 3140, [2022] BPIR 807
- Re Gallagher (A Bankrupt); Lemon & Palfrey v Losowski-Gallagher & Gallagher [2021] EWHC 2479 (Ch), [2022] BPIR 104
- Promontoria (Pine) Designated Activity Company v Hancock [2021] EWHC 259 (Ch), [2021] BPIR 694
- Hancock v The United Kingdom (2021) (ECtHR: Application no.2728/21)
- Edwards v Aurora Leasing Ltd v Anor [2021] EWHC 96 (Ch)
- FundingSecure Ltd (in administration) [2021] EWHC 798 (Ch)
- Lin v Gudmundsson [2021] EWHC 820 (Ch)
- First Oakapple Primary Care Partnership (in liquidation) v PT [2021]
- Pure Business Group [2021]
- · Hancock v Promontoria (Chestnut) Ltd [2020] EWCA Civ 907, [2020] 4 WLR 1000, [2020] BPIR 1391
- Re: JPF Clarke (Construction) Ltd [2020] BPIR 194
- Sky Building Limited v HMRC and Others [2020] EWHC 3139 (Ch)
- HH Aluminium & Building Products Ltd v Bell [2020] EWCA Civ 1469
- · Leopard v Robinson [2020] EWHC 2928 (Ch)
- Nosnehpetsj Limited v Watersheds Capital Partners Limited [2020] EWHC 1938 (Ch)
- Re North Point Global Ltd [2020] EWHC 1648 (Ch)

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Located in the Temple, the heart of London's legal district, Lamb Chambers is a highly respected set of chambers with more than 50 barristers who can assist with specialist advocacy and advice across the spectrum of civil legal transactions and disputes. We are committed to understanding our clients' needs and offering practical and focused advice and representation to achieve the best possible outcomes.

We can trace our rich history back to 1954 and we have been based in Middle Temple for 70 years. We have always had a strong membership and many of our past members have gone on to have outstanding judicial careers. Our alumni include a Lord Chancellor, a Lord Justice of Appeal, an Attorney General, and a Chief Justice of the Turks and Caicos Islands.

Barristers at Lamb Chambers are instructed on complex and high value domestic and international disputes across our areas of expertise which include:

- Commercial
- Property
- Construction and technology
- · Contentious trusts and probate
- International

Our team of specialist insolvency barristers have a wealth of experience advising individuals, companies, partnerships and insolvency practitioners in corporate and personal insolvency on the full range of insolvency and restructuring issues including cross-border disputes. This expertise combined with our strong practices in areas such as commercial, property, construction and contentious trusts means our members are perfectly placed to advise in cases where insolvency arises in connection with other legal disputes. We offer advice on and assistance with:

- Debt recovery and enforcement including statutory demands
- Bankruptcy petitions and winding-up petitions including drafting and presentation as well as applications for injunctive relief
- Validation orders, rescission, annulment and discharge
- · Administrations, liquidations and receiverships
- Company and Individual Voluntary Arrangements
- · Shareholder and partnership disputes
- · Directors' disqualification, misfeasance claims, insolvent or fraudulent trading and other breaches of directors' duties
- Civil fraud and asset tracing
- · Cross-border insolvency, restructuring and other disputes
- · Property ownership, repossession and trusts of land
- Interim and final account payment disputes in construction projects
- Trustees appointment, fiduciary duties and the administration of trusts and estates

We take pride in our approachability and our ability to offer pragmatic and commercial advice which achieves the best results for our clients. We are regularly praised for our clerks' and members' ability to respond rapidly when circumstances demand. Lamb Chambers is widely recognised for offering the highest quality standard of service which inspires loyalty amongst our clients across the UK and internationally.

For further information or to find out how we can assist you, please contact our clerks on 020 7797 8300 or practicemanagers@lambchambers.co.uk.

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South Square is widely lauded as "the pre-eminent insolvency set." Chambers LIK Bar

"The number one set for restructuring and insolvency matters." Legal 500

South Square is the pre-eminent chambers for restructuring and insolvency law in jurisdictions around the globe. Our world-leading reputation in this area is the bedrock upon which our wider commercial practice is built.

From advisory to litigation, from London and the English and Welsh regions to Hong Kong and the Cayman Islands, you will find us acting on the largest and most complex restructuring and insolvency matters.

Our barristers are globally renowned experts, regularly instructed by the broadest range of law firms, from the Magic Circle and Global Elite to leading offshore and renowned regional law firms. We regularly act on both sides in many of the most important and high-profile disputes before courts and tribunals, domestically and internationally.

We have unparalleled breadth and depth in our insolvency and restructuring practice and we also have real strength in the associated areas of banking and finance litigation, civil fraud, commercial litigation, arbitration and company law.

The following represents a selection of the most recent and significant cases our members have acted in:

- All the leading Restructuring Plan and Scheme cases (including Virgin Active, Gate Gourmet, Amigo Loans, Deep Ocean, Codere, Matalan, Swissport, Pizza Express, DTEK Energy, Caffé Nero, NCP; Abraaj);
- All the leading CVA cases (including New Look and Regis);
- Cases relating to the impact of the COVID-19 pandemic (including Carluccios, Intu, and Debenhams);
- The recent Special Manager applications (including British Steel and
- · Proceedings arising out of multiple corporate collapses (including BHS, on which members of Chambers also advised the UK Government);
- Cases relating to the severely impacted airline industry (including Virgin Atlantic, Flybe and Malaysian Airlines);
- NMC (involving the first set of administrations in the ADGM);
- PwC v Saad (assistance of foreign liquidators);
- Irving Picard v Primeo (assistance of foreign liquidators);
- Re Lehman Brothers International (Europe) (the "Waterfall Applications");
- Bloom v Pensions Regulator (provable debts, administration expenses);
- Landsbanki v Heritable (Icelandic credit institutions, set-off);
- Belmont Park Investments v BNY Corporate Trustee Services (anti-deprivation principle);
- HMRC v Football League Ltd (challenge to the "football creditors rule");
- Re Lehman Brothers International (Europe) (client money).

High-value restructurings include APCOA Parking, Stemcor and The Co-operative Bank.

Our primacy in restructuring and insolvency is reflected not least by our top rankings in the leading legal directories, including Chambers and The Legal 500. In November 2023, Chambers named us 'Company and Insolvency Set of the Year' at the UK Bar Awards.

For more information, please contact our practice managers:

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# The Manolete model successfully aligns the interests of the IPs and their lawyers and we form a powerful partnership.

We ensure meritorious claims are pursued and resolved in order to maximise returns for the Insolvent Estate.





## **Corporate Entries:**Solicitors

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#### The Firm

Aaron & Partners is a Top 200 Law Firm with offices in Chester, Shrewsbury. Greater Manchester, and Wirral. It operates on a regional and national level, and has a strong reputation for providing bespoke, high-quality, results-focused advice with International Advisory Group Membership affording the ability to assist with cases across the world.

The Restructuring & Insolvency team, consisting of eight full-time members, a number of whom have many years' experience with 'big firms', has significant experience in corporate and personal law on both transactional and contentious matters, acting nationally and internationally for insolvency practitioners, financial institutions and other creditors including local authorities as well as Directors and litigation funders.

#### Examples of assignments undertaken

- Litigating antecedent transaction cases for trustees in bankruptcy and liquidators to recover value for insolvent estates.
- Advising boards of directors on their fiduciary duties in the lead up to formal insolvency processes, often alongside IPs and other advisers.
- · Acting for insolvency office-holders in the sale of businesses out of insolvency.
- Assisting IPs with responses to investigative action by licensing bodies.

#### Services offered

- · Advising on all aspects of bankruptcies, liquidations, administrations, CVAs and IVAs.
- · Antecedent transaction recovery.
- Corporate restructuring advice.
- Advising directors on their fiduciary duties.
- Representing company directors facing disqualification action.
- Free creditor services offering: Assistance to creditors to maximise recoveries in formal insolvency procedures.
- · Debt recovery.

#### What our clients say about us

"Between them, the team at Aaron & Partners have a great breadth of knowledge and have consistently delivered the work we needed, both professionally and on time".

"Having worked with many impressive 'Magic Circle' London solicitors, I regard Mark as being up there with them" – Stuart Kelly, SPK Financial Solutions

"The knowledge and skill of the firm and the quality of their connections to other third parties relevant to your specific circumstances was excellent".

"Chris Mitchell has supreme technical expertise and fantastic market knowledge. He is solution-driven and has a great rapport with clients. Vicky Burgess is a very competent senior associate" - Legal 500

"This team is unique in Chester for the strength and quality of its insolvency and corporate recovery practice" - Legal 500

"Mark Davies has excellent, in-depth knowledge regarding insolvency and provides clear options and advice on resolving cases quickly" - Legal 500

"Strong in the insolvency field" - Legal 500

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#### COLLYER BRISTOW

#### Corporate Recovery & Restructuring:

We work with financial institutions, insolvency funders, private equity houses, turnaround professionals, insolvency practitioners and businesses across a range of industries. We have substantial experience working with Boards to guide them through difficult trading periods. We work with cash flows to deal with creditors in the best way for all, including negotiation and drafting appropriate standstills. We also work for office holders and litigation funders, always striving to maximise returns for creditors.

#### Personal bankruptcies:

We act for both the trustee and the debtor in bankruptcies where the debts run to millions. We have particular expertise advising internationally mobile, high-net-worth individuals, their family members and companies when whether due to debt size or liquidity issues - that individual is threatened with bankruptcy proceedings.

Many of the cases we deal with have a cross border element and we have significant experience advising on matters that span multiple jurisdictions. These often involve working with overseas lawyers to preserve and recover international assets, making and defending insolvency proceedings in other jurisdictions, challenges to voluntary arrangements and investigating offshore trusts.

We support our clients with individually tailored legal advice, in areas such as:

- Turnaround and restructuring
- Administrations
- Buving businesses from administrators and liquidators
- Compulsory and voluntary liquidations
- Insolvency litigation
- Bankruptcy
- Directors' disqualification proceedings
- Unfair prejudice proceedings
- · Security reviews



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#### Licensed insolvency practitioners

Noel Campbell (1990)

#### The firm

Entrepreneurial, creative and collaborative, HFW is an international law firm, which advises businesses engaged in all aspects of international commerce including commodities, shipping, aerospace, construction, energy and resources, insurance and reinsurance. Our firm has a worldwide reputation for excellence and innovation. We have one of the largest and most active disputes practices in the market coupled with a strong transactional practice. Our lawyers are routinely involved in high-value, complex, cross-border issues.

#### Our areas of expertise include:

#### Corporate restructuring

- · Restructuring of debt and workouts for banks and other lenders.
- Distressed M&A and corporate finance.
- Corporate turnaround and rescue (acting for the corporate debtor).
- · Advice to company directors, shareholders and other stakeholders.
- The use of administration, schemes of arrangement and company voluntary arrangements in restructuring.
- · Other formal insolvency procedures including receivership and liquidation.

#### Contentious Work

- Litigation on behalf of administrators, liquidators and other office holders both from the UK and overseas.
- · Fraud investigations and asset tracing.
- Asset recovery.
- · Applications for injunctive relief.
- · Cross-border litigation including issues arising from the Cross-Border Insolvency Regulations 2006.
- · Claims against directors, including wrongful/fraudulent trading and misfeasance claims.
- Recovery actions, including transactions at an undervalue and preference claims.
- · Other clawback remedies, including challenging the validity of secured claims
- Acting for directors in defending claims from office-holders and others.
- Complex derivatives litigation.

Our insolvency work has a significant focus on offshore jurisdictions, and we have extensive 'on the ground' experience in many of the world's financial centres. We are active in restructuring across multiple sectors, acting for stakeholders including lenders, creditors, investors, corporate debtors, directors and insolvency office-holders.

#### Our clients say...

"The HFW team is experienced, highly competent, and very responsive across all levels of seniority. Communication and delegation between the team is good so service levels are high." - Legal 500 2024.

"Wonderfully diverse and collaborative group of lawyers that always give 110% to every case." - Legal 500 2024.

"HFW is adept at handling complex and large-scale fraud litigation."

- Chambers & Partners 2024.

#### **Kuit Steinart Levy LLP (Kuits Solicitors)**

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W: www.kuits.com



Kuits is a leading, UK200-listed law firm based in Manchester providing commercial legal advice to businesses, their owners and individuals. Ranked highly in Chambers UK and Legal 500, clients consider us 'quick to respond', 'diligent' and 'thorough' in our responses.

Our restructuring and insolvency team advises stakeholders where they are affected by insolvency. The team acts for insolvency practitioners, lenders, directors, companies, individuals and creditors. We advise insolvency practitioners on all issues that arise before and/or during appointments. We are experienced in pre-pack transactions and other asset disposals, and work with IPs to investigate misconduct and pursue claims. We assist creditors to maximise their recovery from within insolvencies.

#### We can advise on:

- · Compliance with formalities associated with the appointment(s);
- · Sale of the company's business and/or assets;
- Investigation of misconduct by a company's directors and officeholders;
- Recovery of assets that have been misapplied or transferred out of the estate on the basis of antecedent transactions.

The team works closely with other practice areas such as corporate, commercial property, litigation and employment to provide a comprehensive solution.

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#### Global Restructuring and Insolvency Practice

Linklaters has leading restructuring and insolvency practitioners in jurisdictions in which it operates. We have a uniquely well-balanced practice acting for a broad range of market participants and stakeholders. The global team covers the full range of stressed and distressed situations, including balance sheet restructurings, debt and equity capital raising, secondary investments, liquidity management, distressed M&A, investigations, asset tracing, insolvency litigation, formal insolvency procedures and contingency planning.

Our Restructuring & Insolvency team works closely across our network including colleagues in market leading finance, corporate, dispute resolution and regulatory practices, bringing to bear the firm's wider experience and pre-eminence in a seamless R&I offering. Our ability to mobilise guickly large multi-specialised, multi-jurisdictional teams makes us exceptionally well positioned to navigate clients successfully through the most challenging situations and to assess all options to create and preserve value. Our team has extensive knowledge in all key sectors.

We are a leading firm in both in court and out of court led restructuring processes in all the relevant jurisdictions in which we operate. From 31 offices across 21 countries, we utilise our expertise and resources to enable clients to pursue opportunities and manage risks across emerging and developed markets around the world and have advised on the most high-profile deals in over 100 countries.

#### Depth of experience

Our team has recently been involved in:

- Advising creditors on cross-border and complex restructurings.
- · Advising debtors on cross-border and complex restructurings.
- · Advising on bank resolution or insolvency recapitalisations and NPLs.
- Advising on insolvencies including trading insolvencies and business rescues.

"Excellent customer service and responsiveness. Can manage the largest restructurings and insolvencies - one of the best for the largest cases." Corporate Restructuring and Insolvency, Tier 1, Legal 500 UK, 2024

"The Linklaters restructuring team are exceptionally experienced and capable of managing sophisticated situations to a conclusion, often over a long period of time and in difficult conditions."

Restructuring and Insolvency, Band 1, Chambers Europe, 2024

"The team have an excellent knowledge base, and I am confident the advice I am being provided has been well considered from every angle." Restructuring and Insolvency, Band 1, Chambers UK, 2024

"Fantastic breadth of team and strength in depth." Corporate Restructuring & Insolvency, Tier 1, Legal 500 UK, 2024 44 Esplanade. St Helier JE4 9WG. Jersev

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#### Our firm

Ogier is a professional services firm. We have three divisions:

- · Legal: practical advice on BVI, Cayman, Guernsey, Irish, Jersey and Luxembourg law.
- Corporate and Fiduciary: corporate administration services with a strong reputation in governance and regulatory compliance.
- Consulting: independent guidance on sustainable investing, regulatory compliance and tech. Regulatory information can be found at www.ogier.com.

#### Our Restructuring and Insolvency team

Spanning Asian, European, Middle East and US time zones, Ogier's Restructuring and Insolvency team works across a range of Ogier's service lines to offer a seamless, integrated solution to banks, trustees, financial intermediaries and corporates. The team's expertise extends to all aspects of restructurings, from consensual workouts to contentious schemes of arrangement. The close working relationship between the contentious and non-contentious teams across all jurisdictions means the firm is ideally placed to advise in the most difficult and unpredictable of distressed situations.

#### Our practice areas and services

- Refinancing
- Distressed funds and private equity
- · Illiquid or insolvent trusts
- Formal insolvency procedures
- · Negligence and breach of duty claims
- Corporate restructuring and reorganisation
- Investor and shareholder rights/actions
- Member and creditor schemes of arrangements
- · Policies and best practice
- · Statutory remedies
- The appointment and removal of liquidators, receivers and provisional liquidators
- · Enforcement of security
- Asset recovery
- · Regulatory advice on restructuring

Beijing, British Virgin Islands, Cayman Islands, Dubai, Guernsey, Hong Kong, Ireland, Jersey, London, Luxembourg, Shanghai, Singapore and Tokyo.

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#### Overseas offices

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#### Our clients say

'Absolute 100% dedication to achieving the very best outcome for every client's case. The classic combination: vast knowledge of the law, exceptional common sense, hard work, confidence and calmness personified, and utterly charming." Legal 500

#### About Us

Penningtons Manches Cooper's restructuring and insolvency practice is led by Rebecca Andrews-Walker, one of the few lawyers to be dual-qualified as an insolvency practitioner. The team offers a specialist, integrated, and sophisticated service across the firm's national and international offices. handling technically complex, high-profile, and multijurisdictional work.

Representing a wide range of clients, including household brands, large corporates and high-net worth individuals, the team advises on all aspects of restructuring, refinancing, asset realisation and recovery work. Our strengths in this field are underpinned by our sector capabilities, particularly in retail, real estate, technology, private client, healthcare, charities, energy and at the cutting edge of life science technologies.

#### **Examples of Our Work**

We have advised

- On the pre-packaged sale and group insolvency of a high-profile obstacle event business, including subsequent high-value, complex and multijurisdictional litigation support within the administration and liquidation estates, complicated by conflicting elements of UK and US law.
- A shipping agency business operating across cross-jurisdictional shipping arrangements and involving sophisticated trust complexities on behalf of the joint administrators.
- The board of a cutting-edge bio-tech company developing and commercialising cancer biomarker tests on the viability and ongoing solvency assessments in the face of a cash shortage, while preserving critical research results impacting the immediate viability of its route to market.
- A consumer commodities supply group facing an existential business threat from a regulatory investigation, including large-scale RFI management and analysis, and comprehensive business support through numerous business critical issues.
- The professional trustees of a trust fund on solvency and asset recoverability issues involving over 40 loans, made to a discretionary beneficiary of the trust, now deceased.
- The directors of a software group holding several highly regulated consumer facing subsidiaries, on widescale business support functions, including comprehensive group strategic advice (on and offshore), structural decision making and full-service business advice to guide its ambitious growth plans.
- · A construction group with partial commonality of officeholder and ultimate shareholding, to identify issues posed by the companies' complex financial and inter-trading positions, and the strategic safeguarding of specific entities.
- The board of a cross-jurisdictional bio-tech group on a restructure to mitigate its pre-revenue financial distress, ameliorate risk areas in the event of partial or group insolvency, and steer the group through complex shareholder arrangements spanning three jurisdictions.

#### **Our Services**

We act for:

- Financial institutions, borrowers, companies, insolvency practitioners. directors, individuals, creditors, pension trustees and other insolvency stakeholders on all aspects of insolvency, restructuring, bankruptcy, and recovery matters.
- Clients, lenders, administrators and insolvency practitioners on debt and equity restructuring, refinancing, and asset realisations.
- · Creditors, insolvency office holders, corporate debtors, and their directors in all aspects of contentious insolvency work, particularly issues of misfeasance, breach of duty, antecedent transactions, and unlawful dividends.
- Accelerated M&A, pre-packaged administrations, administrations, voluntary and compulsory liquidations.
- Solvent and insolvent reorganisations and schemes of arrangement, formal or informal credit arrangements, company voluntary arrangements and restructuring plans.

#### Sidley Austin LLP

70 St Mary Axe. London EC3A 8BE. UK W: www.sidlev.com



Sidley Austin LLP is a premier law firm with a practice attuned to the ever-changing international landscape. The firm advises clients around the globe, with approximately 2300 lawyers in 21 offices worldwide. Sidley's Global Restructuring group consists of nearly 80 full-time restructuring lawyers, located principally in our New York, London, Hong Kong, Munich, Chicago, Dallas, Houston, and Los Angeles offices.

Companies and stakeholders place their trust in Sidley's Global Restructuring team when faced with their starkest challenges. The group is involved in many of the largest financial and operational reorganisations throughout Europe, the U.S., and Asia. Sidley represents corporations and sponsors facing in-court or out-of-court restructurings, individual and ad hoc groups of creditors, third-party distressed asset acquirers, and enforcing agents.

Our extensive representations involve some of the largest cross-border restructurings and are characterised by complex capital structures, corporate groups spread across a number of jurisdictions, and a broad range of challenging legal issues.

#### Select recent global engagements include:

Ebix, Inc., a publicly traded software company with more than 200 offices internationally, in its Chapter 11 filing in the U.S. Bankruptcy Court for the Northern District of Texas with more than US\$664 million in debt and a US\$400 million stalking horse bid for a portion of its insurance software business.

Coupang, Inc., a leading global retailer, on its acquisition of the business and assets of online luxury fashion marketplace Farfetch Holdings plc, in a rescue deal implemented through an English pre-pack administration process.

Atento, one of the world's largest business process outsourcing groups, in its successful restructuring and capital raise through two parallel English Part 26A Restructuring Plans, which implemented a debt-for-equity swap for the majority of Atento's US\$760 million of financial liabilities.

Sunac China Holdings Limited, on the restructuring of its US\$10.2 billion of offshore debt by way of Hong Kong scheme of arrangement and parallel Chapter 15 recognition proceedings in the U.S. Bankruptcy Court for the Southern District of New York - the largest offshore restructuring transaction completed by a Chinese property group to date.

Schur Flexibles Group, an international flexible plastic packaging manufacturer with operations across Europe (including Germany, Austria, Italy, Greece, France, Ireland, the United Kingdom, and Slovakia) on its successful financial restructuring.

Reverse Mortgage Investment Trust Inc., and certain of its subsidiaries (RMIT), one of the largest reverse mortgage lenders in the U.S., in their Chapter 11 filings in the U.S. Bankruptcy Court for the District of Delaware. RMIT was a leading fully integrated finance company with a servicing portfolio of approximately US\$25.6 billion and over US\$1.4 billion of funded indebtedness.

Legacy Reserves, a publicly traded oil and gas exploration and production company, in the restructuring of its US\$1.4 billion of funded debt in the U.S. Bankruptcy Court for the Southern District of Texas.

No Va Land Investment Group Corporation, one of the largest listed real estate developers in Vietnam, in the restructuring of its Singapore Exchange-listed (SGX) New York-law-governed offshore US\$300 million convertible bonds. If sanctioned by the Singapore Court, this would be the first cross-border Vietnamese listed company restructuring to take place in the market.

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Maitland is a leading set of barristers' chambers in London. With a vast number of specialists in insolvency and restructuring, our barristers regularly appear in courts and tribunals of every level in England and Wales (including the Privy Council) and internationally (particularly in the BVI, the Cayman Islands, Dubai, Singapore, Hong Kong, Gibraltar and the Channel Islands).

Maitland represents a diverse client base, frequently advising and appearing for officeholders, creditors (secured, unsecured and those acting in a representative capacity), directors, debtors (whether corporations, individuals, partnerships or estates), shareholders, other contributories and the Crown.

"A powerhouse for insolvency, with real strength across the board" Chambers UK Bar Guide

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## Corporate Entries: Suppliers

Pike Restructuring Limited

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#### Services:

We provide independent directors for inquorate boards; we assist with sales, including prepacks; we offer replacement of individual directors or entire boards.

We provide guidance through restructuring for boards unfamiliar with the process and can commence insolvency process where necessary.

We offer board observer roles for stakeholders of all types.

We can assist with the pursuit of litigation claims and fraud investigation.

Sector specialisms include financial services, real estate. retail and leisure, energy, technology, charities, transport and construction.

Roles accepted in multiple jurisdictions.

#### **Our Story**

In October 2020, restructuring lawyer Nick Pike set up Pike Restructuring Ltd, a restructuring and insolvency consultancy dedicated to providing independent director services for insolvency and restructuring transactions.

Whether stakeholders wish to remove existing directors or entire boards, supplement a board with experienced professionals or simply place an entity into insolvency process, we can help.

#### Governance and Strategic Planning

Nick has advised dozens of company boards, many of them household names, on strategic planning when facing financial difficulty. He has great experience of contingency planning and is well versed in developing and reviewing options and overseeing their implementation. Nick's extensive knowledge of both the legislation and the appropriate steps to take to ensure full compliance with it ensures that he is well placed to assist boards facing difficult and complex decisions at times of crisis. He is an ideal candidate for a director role in businesses which require restructuring.

#### Directorships

Nick has spent most of his career advising directors and boards as to their duties and obligations in a wide variety of situations and sectors. When a corporate faces financial difficulty, the usual duties owed to shareholders are replaced with a requirement for directors to act in the best interests of the company's creditors. That in turn can bring challenges, particularly where there is individual creditor pressure or competing creditors seeking to enforce their wills on that of the board. Directors can be liable to claims if they act in breach of their duties and responsibilities and can also face disqualification proceedings if their actions are felt to be particularly culpable. Where appropriate, Nick is therefore ideally placed to act as a director in these circumstances as his experience will be of huge assistance to a board facing these types of challenges. He will ensure that the board's advisers are asked the right questions, clarify points of concern and ensure all relevant issues are addressed.

#### **Board Replacement**

There may be circumstances where administrators, liquidators or other stakeholders wish to replace existing subsidiary directors in order to secure control of underlying businesses. This can result in board 'cascades', where successive subsidiary directors are removed in turn.

We have considerable experience of this, including situations where articles of association require amendment in order to ensure stakeholder wishes are effected legitimately. Both Nick and Niko can take appointments in appropriate cases to achieve those results.

#### Asset Recovery

As an experienced litigator, Nick has acted for many stakeholders where international litigation has been necessary to recover assets worldwide.

Where the business seeking their return is financially distressed, it is vital that only the most cost-effective measures are taken to secure repatriation to the potentially insolvent entity. Nick is well placed to assist in both the management of asset recovery in these circumstances and in sourcing the funding to enable this to happen.



## **R3 Events**

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#### WE UNDERSTAND THE CONTEXT!

Always available for a confidential and informal initial discussion:

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